



California Interagency Council on Homelessness

HHAP Round 5 Application

Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

Please select the Continuum of Care region

Sacramento City & County CoC

Application Participation Guidance:

Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
 - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

Contracting Guidance:

Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

Sacramento City & County CoC Region

Sacramento City & County CoC

CA-503 Participation

Is participating in this single collaborative application with the regional partner(s) listed.

CA-503 Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Chief Executive Officer, Sacramento Steps Forward

Name

Lisa Bates

Email

Phone

lbates@sacstepsforward.org

(916) 200-6553

City of Sacramento

Sacramento Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Sacramento Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

City Housing Manager

Name

Ya-yin Isle

Email

yisle@cityofsacramento.org

Phone

(916) 808-1869

Sacramento County

Sacramento County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Sacramento County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Human Services Program Manager, Department of Homeless Services and Housing

Name

Susan Lal

Email

lals@saccounty.gov

Phone

(916) 875-6078

Number of Contracts

3

Part 2. Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
 - o Outreach and site coordination;
 - o Siting and use of available land;
 - o Development of interim and permanent housing options; and
 - o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

*Each Eligible Applicant must identify and describe their role in the region for **each** table.*

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
Sacramento CoC	The Sacramento CoC contracts for street outreach and ongoing system support and training including coordination with the Coordinated Access System, training to ensure access to housing problem-solving assistance, and access to materials in different languages for increased accessibility.
City of Sacramento	The City funds and oversees direct street outreach, providing connection to Safe Ground programs, emergency shelter, the City motel program, and a field-based case manager who can provide limited housing services. The City's outreach program serves as the connection point to community-based resources who provide housing navigation and case management services and primarily responds to 311 crisis calls.
Sacramento County	The County funds and oversees direct street outreach services, providing connection to the County scattered-site shelter program. All County outreach staff are case-carrying and can provide re-housing services, including access to flexible funding. The County coordinates with municipal service departments for encampment services in the unincorporated areas of the County and within the Regional Park System, and coordinates with the Sheriff on priority encampments for services and/or other actions.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site

coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination

The Sacramento region has adopted a comprehensive Regionally Coordinated Homelessness Action Plan, called All In Sacramento, that includes all of the actions listed in this application and more. The plan is designed to be actionable and includes a Solution Implementation Lead, identified in the Year One Action Plan, that is responsible for overall progress related to each Solution, supported by a Solution-level Implementation Team. Outreach and engagement related actions in All In Sacramento will be supported by this implementation structure. The City of Sacramento and County of Sacramento are identified as Solution Implementation Co-leads on outreach and engagement and coordinate regularly on collaborative outreach efforts in the City limits, to ensure outreach teams funded and directed by the City have access to County behavioral health field services. The City and County have developed outreach protocols that include the roles and responsibilities of each jurisdiction and their respective contracted partners and resources brought by each and will support regular coordination of outreach providers to enable effective implementation of outreach protocols, ensure seamless support to individuals living unsheltered, and identify outreach coverage gaps and opportunities.

Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
Sacramento CoC	The CoC primarily focuses on providing housing and supportive services and holds a more indirect role in land use and development. Some ways in which the CoC may intersect with land use and development include feedback on site selection, advocacy for housing development strategies, leveraging public and private partnerships, public awareness and communications, and policy advocacy.
City of Sacramento	The City is responsible for and oversees the siting and use of available land in accordance with the Surplus Land Act requirements. The City’s Community Development Department is responsible for land use designations and entitlements within the City.
Sacramento County	The County is responsible for and oversees the siting and use of available land in accordance with the Surplus Land Act requirements. The County’s Community Development Department is responsible for land use designations and entitlements within the unincorporated areas of the County.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Regional Coordination Narrative - Land Use & Development

In addition to both adopting General Plan Housing Elements that comply with the Regional Housing Needs Assessment and adopting policies that have resulted in achieving Prohousing designations from the State of California, Sacramento County and the City of Sacramento coordinate their affordable housing and Permanent Supportive Housing development programs via the Sacramento Housing and Redevelopment Agency (SHRA), a joint powers authority of the City and the County. In addition, when there are

developments that border the two jurisdictions, or that include land in both, the City and County will coordinate on processing of development applications.

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
Sacramento CoC	The CoC’s primary goal is to create a comprehensive and coordinated approach to address the various needs of people without stable housing. Major areas of responsibility include strategic planning, resource allocation from the HUD CoC NOFO, coordination with partners and providers, advocacy for affordable housing policies, capacity building and training for providers, monitoring and evaluation, administering HMIS system and providing data, establishing community service standards, and promoting housing first approaches.
City of Sacramento	The City’s Department of Community Response directly funds and oversees several interim housing programs within the City. The City also subcontracts with SHRA for three of the interim housing programs. For permanent housing options, the City, in partnership with SHRA, funds affordable housing programs and permanent supportive housing. SHRA serves as the affordable housing financier on behalf of the City. The recently adopted Affordable Housing Plan outlines actions and roles and responsibilities for the development of permanent housing.
Sacramento County	The County’s Department of Homeless Services and Housing directly funds and oversees several interim housing programs throughout the County, including some within the jurisdiction of the City of Sacramento. For permanent housing options, the County, in partnership with SHRA, funds affordable housing programs and permanent supportive housing. SHRA serves as the affordable housing financier on behalf of the County. The recently adopted Affordable Housing Plan outlines actions and roles and responsibilities for the development of permanent housing. The County Department of Health Services supports development of permanent supportive housing countywide through the use of Mental Health Services Act (MHSA) funding.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options

The Regionally Coordinated Homelessness Action Plan, All in Sacramento, is designed to be actionable and includes an identified Solution Implementation Lead, identified in the Year One Action Plan, that is responsible for overall progress related to each Solution, supported by a Solution-level Implementation Team. Interim and permanent housing related actions in All In Sacramento will be supported by this implementation structure. The City of Sacramento, Sacramento County, Sacramento Steps Forward, and SHRA are each actively involved in leading the solutions put forth in All In Sacramento and the accompanying Year One Action Plan. In October 2023, the City of Sacramento and Sacramento County adopted the Sacramento Affordable Housing Plan. Commissioned by SHRA, the Affordable Housing Plan aims to bridge existing housing gaps and meet the identified needs in the region’s homeless support

system, including additional training and capacity-building necessary for providers to meet recently adopted, comprehensive performance and practice standards for rapid rehousing and permanent supportive housing programs

Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
Sacramento CoC	A key aspect of the CoC's role is the coordination of and connection to service delivery, primarily through the Coordinated Access System. This involves organizing and facilitating a collaborative network of service providers, government agencies, and community organizations to ensure that people without stable housing receive the comprehensive support they need. Additional responsibilities include crisis response, data collection and analysis, systematic assessment, and continuous improvement of service interventions and approaches to service delivery.
City of Sacramento	The City provides connection to housing navigation and case management services through interim housing programs. In addition, City outreach coordinates with the County on access to supportive services, including public benefits, behavioral health services, and more.
Sacramento County	The County is responsible for ensuring access to all County residents, including all incorporated and unincorporated areas, to County-administered supportive services, including public benefits, behavioral health services, adult protective services, and child protective services. The County also provides connection to housing navigation and case management services through outreach programs and in all County-funded interim housing programs.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery

The Regionally Coordinated Homelessness Action Plan, All in Sacramento, is designed to be actionable and includes an identified Solution Implementation Lead, identified in the Year One Action Plan, that is responsible for overall progress related to each Solution, supported by a Solution-level Implementation Team. Actions included in All In Sacramento related to coordinated access, navigation, coordinated prevention, emergency shelter and interim housing, and permanent housing solutions will be supported by this implementation structure. Solution 7 of the Year One Action Plan focuses on integrating services through cross-system collaboration to strengthen access to adjacent services including behavioral health services, public benefits, and employment services. All participating jurisdictions will coordinate with adjacent systems to support effective discharge planning from hospitals, jails, and other institutional settings, and through these partnerships will initiate a pilot program to connect the most vulnerable individuals with housing and supportive services.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to

track and report on the success of your key action.

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a
13,930

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Develop staffing capacity for 2 new physical access points in the areas of highest need.	HHAP	State	CoC/Sacramento Steps Forward (SSF)	City of Sacramento, Sacramento County	6/30/2025	Increase in physical access points and increase in the number of people enrolled in HMIS-participating programs who are experiencing homelessness
Develop and implement system-wide by-name list (BNL) management and progressive engagement process, including: Improved and expanded use of case conferencing; Improved real-time access to BNL related to client status and access to services (e.g., notification of available beds	CoC	Federal	CoC/SSF	City of Sacramento, Sacramento County	6/30/2025	Qualitative feedback from service providers participating in case conferencing as well as people who have been assessed for housing through coordinated entry, reporting on ease of access to information about service availability and relevant updates to referrals and

sent directly to the client, street outreach staff).

referral outcomes.

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
Black or African American	5,527

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Develop and launch training and quality improvement processes for staff conducting assessments to ensure more accurate, person-centered, and effective navigational support for people seeking shelter and rehousing assistance, including gathering continuous feedback on CAS from partners with lived expertise and front-line workers.	CoC	Federal	CoC/SSF	City of Sacramento, Sacramento County, CAS Core Team, Partners With Lived Expertise Committee (PWLEC), Youth Action Board (YAB)	6/30/2025	Qualitative feedback on Coordinated Access from providers and participants, disaggregated by race, reporting on overall experience, level of assistance, and ease of access to relevant information.
Increase targeted outreach to historically under-	CoC	Federal	CoC/SSF	City of Sacramento, Sacramento County,	6/30/2025	Increase in the number of people, disaggregated by race,

resourced community members, including populations experiencing homelessness at disproportionate rates (BIPOC, LGBTQIA+) and ensure outreach teams have access to materials in different languages and adequate training to work with populations they serve.

Racial Equity Committee, PWLEC, YAB

enrolled in HMIS-participating programs who are experiencing homelessness

Develop a housing problem-solving specialist certification program with a train-the-trainer component. Explore use of subpopulation-specific training.	HHAP	State	CoC/SSF	PWLEC, YAB, Sacramento County, City of Sacramento	6/30/2025	Qualitative feedback on housing problem-solving services from participants and certified housing problem-solving trainers, disaggregated by race, reporting on overall experience, level of assistance, and ease of access to relevant information.
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SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b
6,664

Key Actions PM 1

Key Action	Funding Source(s)	Funding the	Lead	Collaborating	Target Date for	Success Measurement
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	region intends to use to achieve the action	Type	Entity	Entity/ies	Completion	Method
Develop estimated cost and scope for a Street to Housing Pilot based on national best practices. Pending available funding and availability of dedicated housing vouchers, begin initial implementation in concert with other system housing resources and cross-sector partners	HHAP, CoC	State and Federal	City of Sacramento and Sacramento County	CoC/SSF, SHRA	6/30/2025	Increase in successful exits to housing destinations for individuals enrolled in outreach services (tracked through HMIS).
Establish a Coordinated Prevention Core Team responsible for supporting the development and implementation of a system-wide coordinated prevention approach for the region, with a priority on involving people with lived experience.	HHAP, Families Challenge Grant	State	CoC/SSF	PWLEC, YAB, City of Sacramento, Sacramento County	6/30/2025	Decrease in number of people experiencing homelessness for the first time, increase in the number of people receiving prevention assistance, and qualitative feedback from people experiencing housing instability in the ability to access information and services to assist in maintaining housing.

Establish system-wide shelter utilization and BNL management processes to identify and progressively assist sheltered clients not progressing toward housing.	CoC	Federal	CoC/SSF	City of Sacramento, Sacramento County, CAS Core Team	6/30/2025	Decrease in average length of shelter stays and qualitative feedback from shelter providers and shelter residents, reporting on ease of access to information about service and housing availability and relevant updates to referrals and referral outcomes.
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SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
American Indian or Alaska Native	614
Currently Fleeing Domestic Violence	979
Significant Mental Illness	2,225
Transgender	95
Multiple Races	795
Substance Use Disorder	988
Hispanic/Latino	1,320

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Establish a working group to develop a plan to build	CoC	Federal	Sacramento County	City of Sacramento, CoC/SSF,	6/30/2025	Decrease in the number of people who enroll in HMIS-

capacity addressing the needs of clients discharged from local healthcare systems with medical support requirements beyond the capacity of the homeless response system.

Hospital Partners, Managed Care Organizations

participating programs who report recent exits from hospitals or institutions of care.

Increase targeted outreach to historically under-resourced community members, including populations experiencing homelessness at disproportionate rates (BIPOC, LGBTQIA+) and ensure outreach teams have access to materials in different languages and adequate training to work with populations they serve.

CoC

Federal

CoC/SSF

City of Sacramento, Sacramento County, Racial Equity Committee, PWLEC, YAB

6/30/2025

Increase in the number of people, disaggregated by race, enrolled in HMIS-participating programs who are experiencing homelessness

Replace VI-SPDAT tool with a universal assessment, prioritization, and referral tool across CAS access points to improve accuracy, timeliness, and equity in the

CoC

Federal

CoC/SSF

City of Sacramento, Sacramento County, CAS Core Team, PWLEC, YAB

6/30/2025

Qualitative feedback on Coordinated Access from providers and participants, disaggregated by race, reporting on overall experience, level of

screening, assessment, and matching process, developed with a focus on racial equity and health vulnerabilities that is inclusive of under-resourced communities.

assistance, and ease of access to relevant information.

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
7,480

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Provide training, education, and access to housing problem-solving financial assistance across the homeless response system	HHAP	State	CoC/SSF	City of Sacramento, Sacramento County	6/30/2025	Reduction in the number of people experiencing homelessness for the first time, as reported in HMIS
Develop a housing problem-solving specialist certification program with a train-the-trainer component and explore use of subpopulation-specific training.	HHAP	State	CoC/SSF	City of Sacramento, Sacramento County	6/30/2025	Qualitative feedback on housing problem-solving services from participants and certified housing problem-solving trainers, reporting on overall

experience, level of assistance, and ease of access to relevant information.

Develop and pilot prevention screening, triage, and prioritization protocols, including related tools and training for staff at community-based organizations and in cross-sector settings (e.g., hospital discharge workers).	HHAP, HHIP, Families Challenge Grant	State	CoC/SSF	Coordinated Prevention Core Team	6/30/2025	Decrease in number of people experiencing homelessness for the first time, increase in the number of people receiving prevention assistance, and qualitative feedback from people experiencing housing instability in the ability to access information and services to assist in maintaining housing.
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SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
Significant Mental Illness	1,737
Substance Use Disorder	1,053

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Establish a working group	CoC	Federal	Sacramento	City of Sacramento	6/30/2025	Decrease in the number of

to develop a plan to build capacity that addresses the needs of clients discharged from local healthcare systems with medical support requirements beyond the capacity of the homeless response system.			o County	o, CoC/SSF, Hospital Partners, Managed Care Organizations		people who enroll in HMIS-participating programs who report recent exits from hospitals or institutions of care.
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The County shall provide Mental Health First Aid training with community partners and providers that serve individuals experiencing homelessness. Relevant training requirements will be integrated into provider contracts by Cities, County, SHRA, and SSF.	MHSA	State	Sacramento County	CoC/SSF, City of Sacramento, SHRA	6/30/2025	Decrease in returns to homelessness among people with mental health disorders and qualitative feedback from providers, reporting the ability to better recognize signs and symptoms, better link individuals to needed services, and are better prepared to appropriately and safely respond to individuals with mental disorders.
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Conduct targeted engagement with community-based organizations within under-resourced communities (e.g., faith-based	CoC	Federal	CoC/SSF	City of Sacramento, Sacramento County, Racial Equity Committee	6/30/2025	Qualitative feedback on Coordinated Access from providers and participants, disaggregated by race, reporting on overall experience,
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organizations), and nontraditional partner organizations to increase access points and staffing that expands equitable access across the County.

level of assistance, and ease of access to relevant information.

SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3
3,198

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Set a multi-year plan to fully operationalize existing rapid rehousing assistance and address rapid rehousing assistance gaps, inclusive of rental subsidies, CalAIM-funded housing assistance and services, and other integrated service and rental assistance sources.	HHAP, Housing for Healthy California, ESG, CoC, local funds	State, Federal, Local	CoC/SSF	City of Sacramento, Sacramento County, SHRA	6/30/2025	Increase in RRH beds in the Housing Inventory Count reported in HDX, decrease in length of time people experience homelessness (tracked in HMIS), and decrease in length of time from enrollment to move-in for RRH participants.
Establish a housing placement	CoC	Federal	CoC/SSF	Veterans Collaborative, City of	6/30/2025	Decrease in the length of time homeless as

accelerator pilot starting with the Veterans Collaborative to test and refine progressive approaches to more quickly and effectively rehouse people, including the use of more intensive BNL management, case conferencing, and landlord engagement and support.

Sacramento, Sacramento County, SHRA

tracked in HMIS and qualitative feedback from providers and participants, reporting on overall experience, level of assistance, and ease of access to relevant information.

Further develop and scale a centralized landlord engagement strategy to increase landlord participation across all homeless rehousing programs

Housing for Healthy California Program

State

Sacramento County

CoC/SSF, City of Sacramento, SHRA

6/30/2025

Decrease in the length of time between enrollment and move-in for participants enrolled in rapid rehousing programs.

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
Substance Use Disorder	332
Currently Fleeing Domestic Violence	176
American Indian or Alaska Native	80

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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Evaluate service needs among medically vulnerable participants (including aging adults) and identify related gaps and opportunities, such as co-op living, ADUs, and other housing options.	HHAP	State	Sacramento County	City of Sacramento, CoC/SSF, SHRA, Managed Care Orgs	6/30/2025	Qualitative feedback from people experiencing homelessness, disaggregated by race, reporting on overall experience, level of assistance, and ease of access to needed services.
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SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4
151

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Set a multi-year plan to fully operationalize existing rapid rehousing assistance and address rapid rehousing assistance gaps, inclusive of rental subsidies, CalAIM-funded housing assistance and services, and other integrated service and rental assistance	HHAP, Housing for Healthy California, ESG, CoC, local funds	State, Federal, Local	CoC/SSF	City of Sacramento, Sacramento County, SHRA	6/30/2025	Increase in RRH beds in the Housing Inventory Count reported in HDX, decrease in length of time people experience homelessness (tracked in HMIS), and decrease in length of time from enrollment to move-in for RRH participants.

sources.						
Establish a housing placement accelerator pilot starting with the Veterans Collaborative to test and refine progressive approaches to more quickly and effectively rehouse people, including the use of more intensive BNL management, case conferencing, and landlord engagement and support.	CoC	Federal	CoC/SSF	Veterans Collaborative, City of Sacramento, Sacramento County, SHRA	6/30/2025	Decrease in the length of time homeless as tracked in HMIS and qualitative feedback from providers and participants, reporting on overall experience, level of assistance, and ease of access to relevant information.
Expand permanent supportive housing and other dedicated affordable housing capacity, consistent with the approved affordable housing plan to further close identified gaps.	HOME, HHAP, CoC, ESG, Housing for Healthy California Program	Federal, State	SHRA	City of Sacramento, Sacramento County, CoC/SSF, Managed Care Organizations	6/30/2025	Increase in permanent housing beds in the Housing Inventory Count reported in HDX

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
Households with only children	289
Households with at least one adult and one child	183
Transgender	178

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Develop a housing problem-solving specialist certification program with a train-the-trainer component and explore use of subpopulation-specific training.	HHAP	State	CoC/SSF	City of Sacramento, Sacramento County, PWLEC, YAB	6/30/2025	Qualitative feedback on housing problem-solving services from participants and certified housing problem-solving trainers, disaggregated by race, reporting on overall experience, level of assistance, and ease of access to relevant information.

SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5
11.90%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Establish and continue to scale a community-wide	HHAP, HHIP, Families Challenge Grant	State	CoC/SSF	PWLEC, YAB, City of Sacramento	6/30/2026	Decrease in number of people experiencing

coordinated prevention system model to identify and assist people who are housing insecure, including people imminently at-risk of literal homelessness.				o, Sacramento o County		homelessness for the first time, decrease in the number of people returning to homelessness after exiting homeless to PH, increase in the number of people receiving prevention assistance, and qualitative feedback from people experiencing housing instability in the ability to access information and services to assist in maintaining housing.
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Evaluate service needs among medically vulnerable participants (including aging adults) and identify related gaps and opportunities, such as co-op living, ADUs, and other housing options.	HHAP	State	Sacramento County	City of Sacramento, CoC/SSF, SHRA, Managed Care Organizations	6/30/2025	Qualitative feedback from people experiencing homelessness, disaggregated by race, reporting on overall experience, level of assistance, and ease of access to needed services.
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SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
HIV/AIDS	21.20%

Currently Fleeing Domestic Violence 20.40%

Substance Use Disorder 17.80%

Parenting Youth 15.20%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Evaluate service needs among medically vulnerable participants (including aging adults) and identify related gaps and opportunities, such as co-op living, ADUs, and other housing options.	HHAP	State	Sacramento County	City of Sacramento, CoC/SSF, SHRA, Managed Care Orgs	6/30/2025	Qualitative feedback from people experiencing homelessness, disaggregated by race, reporting on overall experience, level of assistance, and ease of access to needed services.
The County shall provide Mental Health First Aid training with community partners and providers that serve individuals experiencing homelessness. Relevant training requirements will be integrated into provider contracts by Cities, County, SHRA, and SSF.	MHSA	State	Sacramento County	City of Sacramento, CoC/SSF, SHRA	6/30/2025	Decrease in returns to homelessness among people with mental health disorders and qualitative feedback from providers, reporting the ability to better recognize signs and symptoms, better link individuals to needed services, and are better prepared to appropriately and safely

respond to individuals with mental disorders.

SPM 6: Number of people with successful placements from street outreach projects.

SPM 6
226

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Develop estimated cost and scope for a Street to Housing Pilot based on national best practices. Pending available funding and availability of housing subsidies and supports, begin initial implementation in concert with other system housing resources and cross-sector partners.	HHAP	State	City of Sacramento and Sacramento County	CoC/SSF, SHRA	6/30/2025	Increase in successful exits to housing destinations for individuals enrolled in outreach services (tracked through HMIS).
Ensure outreach has the staff capacity, tools, and resources to provide comprehensive and individualized	HHAP	State	City of Sacramento	Sacramento County, CoC/SSF	6/30/2025	Increase in successful exits to housing destinations for individuals enrolled in outreach services (tracked

(i.e., via low caseloads) system navigation, problem-solving, and support.

through HMIS) and qualitative feedback from outreach participants in overall experience and ease of access to needed services.

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
Currently Fleeing Domestic Violence	21
Multiple Races	17

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase targeted outreach to historically under-resourced community members, including populations experiencing homelessness at disproportionate rates (BIPOC, LGBTQIA+) and ensure outreach teams have access to materials in different languages and adequate training to work	CoC	Federal	CoC/SSF	City of Sacramento, Sacramento County, Racial Equity Committee, PWLEC, YAB	6/30/2025	Increase in the number of people, disaggregated by race, enrolled in HMIS-participating programs who are experiencing homelessness.

with populations they serve.

Conduct targeted engagement with community-based organizations within under-resourced communities (e.g., faith-based organizations), and nontraditional partner organizations to increase access points and staffing that expands equitable access across the County.	CoC	Federal	CoC/SSF	City of Sacramento, Sacramento County, Racial Equity Committee, PWLEC, YAB	6/30/2025	Qualitative feedback on Coordinated Access from providers and participants, disaggregated by race, reporting on overall experience, level of assistance, and ease of access to relevant information.
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Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization

as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
Develop a new regional "Racial Equity Action Plan" led by the Sacramento CoC Racial Equity Committee.	CoC/SSF	City of Sacramento, Sacramento County
Implement, monitor, and ensure compliance with new Community Standards related to service quality, participant rights, etc.	CoC/SSF	City of Sacramento, Sacramento County, SHRA
Ensure that language access services are available to non-English speaking individuals by providing translated materials and culturally relevant and responsive communication strategies.	CoC/SSF	City of Sacramento, Sacramento County
Establish mechanisms for collecting feedback from community members on the accessibility and effectiveness of translated materials.	CoC/SSF	City of Sacramento, Sacramento County
Provide comprehensive training for service providers on gender sensitivity, inclusivity, and understanding the unique challenges faced by individuals of different genders experiencing	CoC/SSF	City of Sacramento, Sacramento County

homelessness.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Implement All In Sacramento plan, including program- and system-level performance targets, performance monitoring, and ongoing technical assistance to improve performance.	CoC/SSF	City of Sacramento, Sacramento County, SHRA
Implement targeted approaches to coordinate and address service needs while assuring rapid housing placement and stabilization.	CoC/SSF	City of Sacramento, Sacramento County
Adopt trauma-informed approaches to housing placement that recognize and address the unique challenges faced by individuals who have experienced trauma, including systemic racism and gender-based violence.	CoC/SSF	City of Sacramento, Sacramento County
Build partnerships with community organizations, advocacy groups, and partners representing marginalized communities to ensure that housing placement initiatives are responsive to the needs and priorities of these communities.	CoC/SSF	City of Sacramento, Sacramento County
Conduct targeted outreach and engagement efforts to reach underserved communities of color, including collaborating with community organizations, hosting informational sessions, and providing language-accessible materials to ensure knowledge and awareness of available housing opportunities.	CoC/SSF	City of Sacramento, Sacramento County, SHRA

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Implement All In Sacramento plan, including program- and system-level performance targets, performance monitoring, and ongoing technical assistance to improve performance.	CoC/SSF	City of Sacramento, Sacramento County, SHRA
Implement targeted approaches to coordinate and address service needs while assuring rapid housing placement and stabilization.	CoC/SSF	City of Sacramento, Sacramento County
Analyze data on eviction rates, housing stability, and racial disparities in housing	CoC/SSF	City of Sacramento, Sacramento County,

retention to track progress, identify areas for improvement, and measure the impact of interventions on racial equity in housing retention.		SHRA
Offer tenant education workshops and support services to empower tenants with the knowledge and resources they need to advocate for their rights and maintain stable housing.	CoC/SSF	City of Sacramento, Sacramento County
Offer cultural competency training for landlords, property managers, and housing providers to address implicit biases and discriminatory practices that may contribute to racial disparities in housing retention.	CoC/SSF	City of Sacramento, Sacramento County
Develop educational programs focused on housing rights, financial literacy, and conflict resolution specifically tailored to the needs of individuals of all genders.	CoC/SSF	City of Sacramento, Sacramento County

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
Develop the capacity of small, BIPOC-led organizations by offering cohort and individual training and technical assistance annually, in preparation for competitive procurement and successful implementation of the NOFA and other opportunities to diversify Sacramento’s network of homelessness providers. Explore paying existing BIPOC-led providers to provide the training and technical assistance as peer mentors.	CoC/SSF	City of Sacramento, Sacramento County
Explore the possibility of incentivizing larger organizations to partner with small, BIPOC-led organizations that have a longstanding history of working in the community by providing preference to their funding applications when such partnerships are in place or by requiring complementary collaboration.	CoC/SSF	City of Sacramento, Sacramento County
Evaluate currently funded projects for effectiveness in equitably serving BIPOC populations.	CoC/SSF	City of Sacramento, Sacramento County

Empower disproportionately overrepresented groups among people experiencing homelessness to be active participants in shaping policies and programs that affect them including women, LGBTQIA+ individuals, individuals with mental health and/or substance abuse, individuals with disabilities.

CoC/SSF

City of Sacramento,
Sacramento County

Is place-based encampment resolution occurring within the region?

Yes

The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Narrative for place-based encampment resolution

The City of Sacramento and County of Sacramento coordinate regularly on collaborative outreach efforts in the City limits and, as per the All In Sacramento plan, are increasing collaboration between outreach teams and SSF to ensure coordinated access to rehousing and permanent supportive housing assistance. The work of collaborating partners includes establishing policies to prioritize people who are unsheltered and extremely vulnerable, consistent with local Coordinated Access System (CAS) policies and procedures. CES prioritization is based on vulnerability and service needs. Being a person experiencing unsheltered homelessness in an encampment would be a factor in assessing their need and vulnerability.

Optional Upload: Evidence of Collaboration and/or Prioritization

Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
 - Jails
 - Prisons
 - Hospitals:
 - Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible

Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Align data integration efforts with planning efforts for Social Health Information Exchange (SHIE) to eventually implement data-sharing between justice system partners and homelessness response systems to assess the number of justice-involved unhoused individuals and dedicate resources to identified gaps in housing and services.	Sacramento County	CoC/SSF, City of Sacramento, Sheriff's Department
Convene partners across systems to determine what cross-systems processes are working well and where there are opportunities to increase coordination and integration to ensure unhoused justice-involved individuals have connections to housing and services.	Sacramento County	CoC/SSF, City of Sacramento, Sheriff's Department

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Increase coordination with	Sacramento County	City of Sacramento,

Sacramento County Sheriff's Office (including Main Jail and Rio Cosumnes Correctional Center), Correctional Health Services, and Sacramento County Probation departments to formalize partnerships and ensure unhoused justice-involved individuals have connections to housing and services.

CoC/SSF, Sacramento Sheriff's Office, Correctional Health Services, Sacramento County Probation

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Sacramento area hospitals are referring to the CoC's Coordinated Access System (CAS) to connect patients to housing and services.	CoC/SSF	Hospitals Workgroup
Currently starting data-sharing agreements between Sacramento Steps Forward and the local hospital systems. The CoC has begun sharing client-level HMIS data with two of the hospital systems which helps them understand who they are serving, the overall impact on their system by persons experiencing homelessness, and opportunities for improved coordination of care post-discharge.	CoC/SSF	Hospitals Workgroup
Hospitals and the CoC are actively planning for the launch of a new multi-sector case conferencing infrastructure where 'as needed' patient information is able to be shared between the four health systems and homeless response system stakeholders to more holistically address the needs of clients through a shared care plan and by leveraging additional community resources.	CoC/SSF	Hospitals Workgroup

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Behavioral Health	Establish bi-directional data-sharing agreements that support case conferencing, comply with federal HIPAA regulations, increase system-wide knowledge on who is experiencing homelessness, and track the number and general medical needs of unhoused clients who are frequent utilizers of local emergency departments and EMS/ambulance systems of care.	CoC/SSF	Sacramento County, City of Sacramento, CAS Core Team, Managed Care Organizations, Hospital Partners
Behavioral Health	Establish a framework between the homeless response system and cross-system partners to establish formalized processes for data integration and services coordination to ensure that discharge is focused on ensuring interim and long-term housing support as services.	Sacramento County	CoC/SSF, City of Sacramento, CAS Core Team, Managed Care Organizations, Hospital Partners
Foster Care	Continue collaboration with the County's Department of Child, Family, and Adult Services, and other County departments, through the Interagency Homeless Leadership Team (IHLT) which serves as a space to connect various systems of care as they overlap with the unsheltered population.	Sacramento County	Various departments of Sacramento County
Foster Care	Continue partnerships with community-based organizations to provide prevention, diversion, and intervention services to Transition-Age Youth (TAY), aged 18-24, who are homeless or at risk of becoming homeless, through the delivery of services that will address all stages of	Sacramento County	Community-based Organizations

homelessness.

Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
 - The Homekey Program,
 - The No Place Like Home Program
 - The Multifamily Housing Program
 - The Housing for a Healthy California Program
 - The Homeless Housing, Assistance, and Prevention Program
 - Building Homes and Jobs Act
 - The California Emergency Solutions Grants Program
 - The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
 - HOME Investment Partnerships Act
 - Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.*

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	SHRA	Currently awarded funds are being used to acquire and convert two motels into permanent supportive housing.	\$40,406,000	\$40,406,000	7/1/23-6/30/25
The No Place Like Home Program	State	SHRA	All awarded funding will be used as permanent financing for four permanent supportive housing projects.	\$17,283,000	\$17,283,000	7/1/24-6/30/26
The Multifamily Housing Program	State	N/A	No ongoing projects or current unexpended funding awards.			
The Housing for a Healthy California Program	State	Sacramento County	Funding is used to support the County's Landlord Engagement and Assistance Program (LEAP), providing short-term rental assistance, housing location and placement services, and support to participating landlords.	\$3,218,243.00	\$3,218,243.00	7/1/23-6/30/24
The Homeless Housing, Assistance, and Prevention Program	State	CoC/SF	Funding is used to support prevention and diversion assistance, rapid rehousing	\$19,538,520.00	\$9,606,946.00	7/1/23-6/30/26

			assistance, street outreach services, emergency shelter, and other system support.			
Building Homes and Jobs Act	State	N/A	No ongoing projects or current unexpended funding awards.			
The California Emergency Solutions Grants Program	State	SHRA	Funds are used to support rapid rehousing assistance through the VOA and for emergency shelter operations.	\$410,434.00	\$164,172.00	7/1/23-6/30/25
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	Federal	N/A	*Funding listed under the Housing for a Healthy California Program			
HOME Investment Partnerships Act	Federal	SHRA	Funds are used for gap financing for affordable and homeless housing.	\$13,030,038.00	\$13,030,038.00	7/1/23-6/30/25
Parolee or probation programs that are intended to prevent homelessness upon release	State	N/A	No ongoing projects or current unexpended funding awards.			
The Homeless Housing, Assistance, and Prevention Program	State	City of Sacramento	Funding is used to support shelters and interim housing (including youth emergency shelters), prevention and diversion assistance, and two permanent supportive housing projects.	\$24,791,417.00	\$4,572,254.00	7/1/23-6/30/26
The Homeless Housing, Assistance, and Prevention Program	State	Sacramento County	Funding is used to support non-congregate shelters and interim housing, prevention and diversion assistance, housing location assistance for transition age youth, street outreach services, and service coordination including legal services	\$20,130,236.00	\$2,208,933.00	7/1/23-6/30/27

to remove housing barriers.

HUD Emergency Solutions Grant Program	Federal	SHRA	Funds are used to support rapid rehousing assistance through the VOA and for emergency shelter operations.	\$1,655,750.00	\$662,300.00	7/1/23-6/30/25
HUD Emergency Solutions Grant Program	Federal	Sacramento County	Funding is used for costs to operate a large non-congregate shelter.	\$269,088.00	\$0.00	7/1/23-6/30/24
HUD Continuum of Care (CoC) Funding	Federal	CoC/SF	Funds used for permanent supportive housing, rapid rehousing assistance, and system supports which include HMIS and Coordinated Access. CoC funds include YHDP resources supporting youth-focused street outreach and youth service delivery.	\$70,257,847.00	\$63,550,463.00	7/1/23-6/30/25
Multiple Sources	Multiple	CoC/SF, City of Sacramento, Sacramento County	In addition to State and Federal sources listed above, the region utilizes a mix of private and local resources to support efforts to end homelessness in the region. Funding varies annually and is utilized to support a mix of services including permanent housing, rapid rehousing assistance, outreach services, interim housing, and other system support and coordination.			7/1/23-6/30/28

Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:
\$210,990,573.00	\$154,702,349.00

Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
 - CalWORKs
 - CalFresh
 - Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
 - In-home supportive services;
 - Adult protective services;
 - Child welfare;
 - Child care; and
 - Medi-Cal benefits through Managed Care Plans

Guidance:

*All of the above benefit programs **must** be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.*

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs.** This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program.**
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	<p>CalWORKs applications can be submitted online, by phone, or at five physical location sites across the region. Customers can apply directly at the CalWORKs office. Service providers are made aware of how to direct customers to the online application portal, phone application, or in-person at one of the five sites.</p>	Sacramento County	CoC/SSF
CalFresh	<p>CalFresh applications can be submitted online, by phone, mail, fax, or at six physical location sites across the region. Service providers are made aware of how to direct customers to the online application, mail, fax, phone application, or in-person at one of the six sites.</p>	Sacramento County	CoC/SSF
<p>Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy</p>	<p>Legal Services of Northern California offers support to the region with SSI/SSP applications online or by phone, or directs the applicant to a local Social Security Office. Next steps are to develop a streamlined referral process for service providers to refer to appropriate entities for assistance with disability benefits and advocacy, CAPI, and Supplemental Security Income/State Supplemental Program (SSI/SSP).</p>	Sacramento County	CoC/SSF

In-home supportive services	The County of Sacramento offers applicants the opportunity to apply either by phone or mail through the County In-Home Supportive Services (IHSS) program as a Medi-Cal-based program funded by state, county, and federal dollars.	Sacramento County	CoC/SSF
Adult protective services	Service providers, concerned persons, and mandated reporters can report allegations of suspected Elder Abuse to Adult Protective Services (APS) by calling (916) 874-9377 or by submitting a Suspected Report of Abuse on-line: https://dcfas.saccounty.gov/SAS/Pages/GI-APS-Forms.aspx	Sacramento County	Law Enforcement, Service Providers, City of Sacramento
Child welfare	Service Providers can refer clients to Child Protective Services (CPS) through either the CPS Hotline at (916) 875-KIDS (5437) or by calling 911. Families who are involved with Child Welfare may be eligible for housing support through the Bringing Families Home (BFH) program.	Sacramento County	Law Enforcement, Community Based Service Providers, Sacramento Housing and Redevelopment Agency (SHRA), Volunteers of America (VOA), CoC/SSF, City of Sacramento
Child care	There are three stages of childcare offered to CalWORKS-eligible families in the County of Sacramento. CalWorks-eligible families may apply for childcare as part of the CalWORKS benefits.	Sacramento County	
Medi-Cal benefits through Managed Care	Medi-CAL applications are available online, by	Sacramento County	CoC/SSF

Plans phone, mail, fax, or at six physical location sites across the region. Service providers are made aware of how to direct clients to the online application, mail, fax, phone application, or in-person at one of the six sites.

Employment	As providers recognize the need for employment while engaging clients, they are able to offer opportunities to connect with Sacramento Employment and Training Agency (SETA). Next steps include formalizing a partnership and referral process between service providers and SETA to connect job-seeking clients to the SETA Sacramento Works Program and America's Job Centers of California for connections to employment resources.	CoC/SSF	Sacramento County, City of Sacramento, SETA
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Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)

HHAP-5 Application MOU - Signed.pdf

Supporting Documentation (Optional)

All-In-Sacramento-Plan-FINAL-03.07.24.pdf

Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates

12/19/2023

1/10/2024

1/10/2024

1/31/2024

1/31/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

Stakeholder engagement

Stakeholders

Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process

People with lived experience of homelessness

People with lived expertise were involved in the development of the HHAP application and revised local Homelessness Action Plan throughout the entirety of the process. Representatives of the People with Lived Expertise Committee (PWLEC) consulted with the CoC, City, and County in planning engagement sessions and supported facilitation of public sessions. PWLEC reviewed the Action Plan and provided input and recommendations throughout.

Youth with lived experience of homelessness

The Youth Action Board (YAB), composed of youth with lived experience of homelessness, was engaged in a series of four virtual sessions during the planning process. The YAB had the opportunity to weigh in on the Regionally Coordinated

Homelessness Action Plan and provide feedback from the youth perspective over the series of these virtual sessions.

Persons of populations overrepresented in homelessness

Information regarding the purpose and process of revising the local Homelessness Action Plan was communicated in a variety of ways to reach a broad audience of local government leaders, homelessness service providers, housing providers, cross-system partners, and neighbors. The CoC, in partnership with the City and County, regularly updated an All In Sacramento landing page on the SSF website which included background information and resources pertinent to local homeless system response and opportunities for engagement in revising the Action Plan. The All In Sacramento landing page and announcements of public engagement sessions were shared through the CoC listserv, local government newsletters, social media, and outreach from elected officials.

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

In addition to the public engagement sessions, several individual partner meetings were held across the CoC, City, County and community organizations, including:
County Social Services Agency Department Directors,
County Interagency Homelessness Leadership Team,
County Behavioral Health Services Department, Hospitals Working Group,
Housing and Homeless Incentive Program (HHIP) Working Group,
Housing Families First Collaborative,
Sheriff's Department,
County Correctional Health,
County Department of Human Assistance, and The County Department of Child, Family and Adult Services.
Community partners were encouraged to participate in the in-person workshops and engagement sessions as well as provide feedback or questions virtually using a feedback form published by SSF on the All In Sacramento landing page.

Homeless service and housing providers operating within the region

Representatives from over 25 homeless services and housing providers were invited and participated in the Public Engagement Sessions in December and January to inform the plan.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

Representatives from Medi-Cal Managed Care Plans services were invited and participated in the Public Engagement Sessions in December and

January to inform the plan. Additionally the Managed Care Plans had an opportunity to review and learn about the plan during a Managed Care Plan Housing and Homeless Incentive Program (HHIP) Working Group Meeting.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

Representatives from the County's mobile medicine program attended and engaged in a virtual planning session held on Friday, January 26, 2024. Staff had the opportunity to weigh in on the Regionally Coordinated Homelessness Action Plan and provide feedback from their perspective.

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Open

Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
 - sustain existing investments towards long-term housing stability and supportive services and
 - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
 - If the Administrative Entity answers "yes" to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance:

Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

The youth set-aside must total at least 10% of all monies received.

Administrative costs **may not exceed 7%** of all monies received.

Up to 1% of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

Funding Plans from Administrative Entity/ies in Sacramento City & County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?
Sacramento CoC/Sacramento Steps Forward

Funding Plan - Sacramento CoC/Sacramento Steps Forward

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing				
Prevention and Shelter Diversion	\$6,585,662.00	\$534,219.00	Prevention support and problem-solving funding, specifically a staff position to support problem-solving funding and problem-solving funding to individuals and families for prevention and	In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing

<p>Delivery of Permanent Housing and Innovative Housing Solutions</p>		<p>shelter diversion; youth and TAY-specific prevention and shelter diversion funding to support prevention activities prioritized by the Coordinated Community Plan</p>	<p>solutions, the activities under this category will offer prevention and diversion services, including housing problem solving funds for youth and other households experiencing homelessness.</p>
<p>Operating Subsidies-Permanent Housing</p>		<p>Continuing support of non-congregate and small shelter programs for youth experiencing homelessness.</p>	<p>In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category will offer immediate access to emergency shelter and support services for youth experiencing homelessness to direct them on the path to permanent housing.</p>
<p>Operating Subsidies-Interim Sheltering</p>	<p>\$1,334,599.00 \$1,334,599.00</p>		

Interim Sheltering

Improvements to Existing Emergency Shelter

Street Outreach \$894,278.00

Coordinated Access Navigation-outreach team responsible for connecting with and providing supports to callers to the 211 call center and future physical entry points to the Homeless Response System interventions

In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category support continued operation of the existing Coordinated Access Navigation team and continued work on physical entry points to the Homeless Response System.

Services Coordination

Systems Support \$3,463,770.00 \$400,000.00

Coordinated Access System Operations- 211 call center for access to Homeless Response System interventions; HMIS & Data Analytics support including staffing and licenses; RCHAP implementation supports including implementation of community standards and

In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category support

		conducting gaps analyses; youth system support for the CoC Youth Action Board including staffing of the YAB and stipends for YAB members; Planning costs associated with RCHAP and HHAP-5 planning	continued operation of the Coordinated Access System, HMIS, and other system support activities.
HMIS	\$133,459.85	HMIS costs incurred by the CoC administrative entity	In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category support the functioning, maintenance, and operation of the local HMIS.
Administrative Costs	\$934,219.00	Administration of HHAP grant	In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category support administration of the HHAP program allocation,

including oversight and reporting.

Total HHAP-5 Dollars Budgeted:	Total HHAP-5 Youth Set-Aside Dollars Budgeted:
\$13,345,987.85	\$3,603,417.00

Youth Set-Aside Minimum
\$1,334,598.78

HMIS Maximum
\$133,459.88

Administrative Maximum
\$934,219.15

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?
No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?
No

Administrative Entity 2

Which Administrative Entity is submitting the below budget?
Sacramento County

Funding Plan - Sacramento County

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing				
Prevention and Shelter Diversion	\$1,280,430.00	\$1,280,430.00	Provide prevention, diversion and intervention services to Transition-Age Youth (TAY)	In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under

this category will offer prevention and diversion services to youth who are homeless or at risk of homelessness. Prevention funds through HHAP will be used to increase the youth support and expand additional rehousing subsidies and housing location services.

Delivery of Permanent Housing and Innovative Housing Solutions

Operating Subsidies-Permanent Housing

Operating Subsidies-Interim Sheltering

Interim Sheltering

\$9,575,520.00

Continue to support existing flexible emergency shelter that focuses on moving clients to permanent housing

In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category will offer immediate access to

emergency shelter and support services for people experiencing homelessness to direct them on the path to permanent housing.

Improvements to Existing Emergency Shelter

Street Outreach \$924,000.00

Case carrying street outreach and coordination to connect persons to permanent housing and services that promote housing stability

In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category will offer intentional outreach to contact as many of the unsheltered population as possible to provide connections to permanent housing and services that promote housing stability.

Services Coordination

Systems Support

HMIS \$128,042.93

HMIS support to the In alignment

		CoC administrative entity	with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category support the functioning, maintenance, and operation of the local HMIS.
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Administrative Costs	\$896,300.15	Administration of HHAP grant	In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category support administration of the HHAP program allocation, including oversight and reporting.
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Total HHAP-5 Dollars Budgeted: \$12,804,293.08	Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$1,280,430.00
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Youth Set-Aside Minimum
\$1,280,429.31

HMIS Maximum
\$128,042.93

Administrative Maximum

\$896,300.52

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Administrative Entity 3

Which Administrative Entity is submitting the below budget?

City of Sacramento

Funding Plan - City of Sacramento

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing				
Prevention and Shelter Diversion	\$2,000,000.00		Prevention programming and shelter diversion, including housing problem solving funds.	In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category will offer prevention and diversion services, including housing problem solving funds.
Delivery of Permanent Housing and Innovative Housing Solutions	\$2,000,000.00		Financing to support development of permanent housing projects.	In alignment with the State's priority of long-term

sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category will provide financing for permanent housing solutions.

Operating Subsidies-Permanent Housing

Operating Subsidies-Interim Sheltering

\$19,388,982.00 \$2,705,324.09

Continuing support of congregate, non-congregate, and motel program interim housing, including non-congregate and small shelter programs for youth experiencing homelessness.

In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category will offer immediate access to emergency shelter and support services for people experiencing homelessness to direct them on the path to permanent housing, including programs for youth experiencing homelessness.

Interim Sheltering

Improvements to Existing Emergency Shelter

Street Outreach \$500,000.00

Case carrying street outreach and coordination to connect persons to permanent housing and services that promote housing stability

In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category will offer intentional outreach to contact as many of the unsheltered population as possible to provide connections to permanent housing and services that promote housing stability.

Services Coordination

Systems Support \$1,000,000.00

Support for the Coordinated Access System managed by the CoC.

In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under

			this category support continued operation of the CoC-managed Coordinated Access System.
HMIS	\$270,532.00	HMIS support to the CoC administrative entity	In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category support the functioning, maintenance, and operation of the local HMIS.
Administrative Costs	\$1,893,726.85	Administration of HHAP grant.	In alignment with the State's priority of long-term sustainability of housing and support services and prioritization of permanent housing solutions, the activities under this category support administration of the HHAP program allocation, including oversight and reporting.
Total HHAP-5		Total HHAP-5	

Participating Eligible Applicant 3

Participating Eligible Applicant

Sacramento County

Certification Sacramento County

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

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