



Sacramento City  
and County  
Continuum of Care



# Sacramento Local Homeless Action Plan (LHAP)

# Q3

# PROGRESS REPORT

THROUGH SEPTEMBER 30, 2023

# OVERVIEW

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The Sacramento Local Homeless Action Plan (LHAP) was initiated in early 2022 to meet the requirement of California's Homeless Housing, Assistance, and Prevention Program (HHAP-3) application. More importantly, however, it creates a cross-jurisdictional and unified approach to addressing homelessness across Sacramento County. This three-year plan began on July 1, 2022 and was developed by Sacramento Steps Forward, the Sacramento City and County Continuum of Care, Sacramento County, City of Sacramento, and the Sacramento Housing and Redevelopment Agency.

The LHAP is intended to be actionable, relatable, and provide a roadmap for future funding. Outlined in the plan are key system components that align with national best practices and, if resourced and implemented consistently across funders and providers, will bring the local response system to scale with capacity to move the needle on homelessness. Through these efforts, homelessness in the County over time will become preventable whenever possible, brief, and non-recurring.

A number of Activities in this document are prefaced with the acronym "PA" to designate that they fall under the "Homeless Services Partnership Agreement" between Sacramento County and the City of Sacramento. Approved in December 2022, the five-year Partnership Agreement defines how the County and City will improve coordination to meet the needs of the unhoused through increased services and programs. The Agreement is legally binding and defines the strategies and commitments in the Local Homeless Action Plan that the County and City are responsible for implementing.

This will be the last Local Homeless Action Plan (LHAP) Progress Report in its current iteration. In early 2024, a new Regionally Coordinated Homelessness Action Plan (RCHAP) will be developed. This new plan will expand on the LHAP, adding more detailed implementation strategies. These strategies will be the basis for an updated set of performance measures and lead to expanded actions and accountability.

# TABLE OF CONTENTS

Acronyms . . . . .	4
Introduction . . . . .	5
Next Steps . . . . .	7
Overall Activity Progress . . . . .	8–11
Strategy 1 . . . . .	12–16
Strategy 2 . . . . .	18–21
Strategy 3 . . . . .	22–25
Strategy 4 . . . . .	26–27
Strategy 5 . . . . .	28–30
Strategy 6 . . . . .	32–35
Is It Making an Impact? . . . . .	36–39



# GLOSSARY OF COMMON ACRONYMS

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ADU	Accessory Dwelling Unit
BHS	Behavioral Health Services
CAN	Coordinated Access Navigation
CAS	Coordinated Access System
CBO	Community-Based Organization
CoC	Continuum of Care
CORE	Community Outreach Recovery Empowerment
CWRT	Community Wellness and Response Teams
ECM/CS	Enhanced Care Management/Community Supports
HEART	Homeless Engagement and Response Team
HIC	Housing Inventory Count
HMIS	Homeless Management Information System
HPS	Housing Problem Solving
HUD	US Department of Housing and Urban Development
LEAP	Landlord Engagement and Assistance Program
LHAP	Local Homeless Action Plan
MCP	Managed Care Plan
MCST	Mobile Crisis Support Team
MHP	Mental Health Providers
NIMBY	Not In My Backyard
PA	Partnership Agreement
PSAP	Problem Solving Access Point
PSH	Permanent Supportive Housing
SETA	Sacramento Employment and Training Agency
SHPC	Sacramento Homeless Policy Council
VI-SPDAT	Vulnerability Index – Service Prioritization Decision Assistance Prescreen Tool



This is a report on the progress made towards the 2023 one-year action plan, which outlines **measurable targets** through Activities to implement the Local Homeless Action Plan strategies and create measurable annual outcomes. The Activities identified in the 2023 Action Plan facilitate the community advancing toward improving the following system-level measures:



Reduce the number of people experiencing homelessness



Reduce the number of people experiencing unsheltered homelessness



Reduce the number of people who become homeless for the first time



Increase the number of people exiting into permanent housing



Reduce the length of time persons remain homeless



Reduce the number of persons who return to homelessness after housing placement



Increase successful placements from street outreach

A priority focus and specific targets have been set for two of the system-level measures:

 **15%**

Reduce the number of people experiencing unsheltered homelessness by 15%

 **42%**

Increase the number of people exiting into permanent housing to at least 42%.



# NEXT STEPS





# OVERALL ACTIVITY PROGRESS


The report includes a section for each of the six **Core Strategies** that facilitate a system-focused, equitable framework.


	<b>1. Build and scale a regional Coordinated Access System (CAS)</b>
	<b>2. Ensure current and new emergency shelter and interim housing is focused on rehousing</b>
	<b>3. Increase permanent housing opportunities</b>
	<b>4. Expand prevention and diversion resources</b>
	<b>5. Invest in community and service delivery capacity-building and training</b>
	<b>6. Ensure adequate behavioral health services</b>

The first part of each section shows progress towards the 2023 Measurable Targets. The second part of each section reports progress on all Activities by sub-section. Activity progress is color-coded as follows:

 **Met/Exceeded/Completed:**  
The activity has been completed and/or exceeded the initial measurable target.

 **On Track:**  
The activity is progressing as expected.

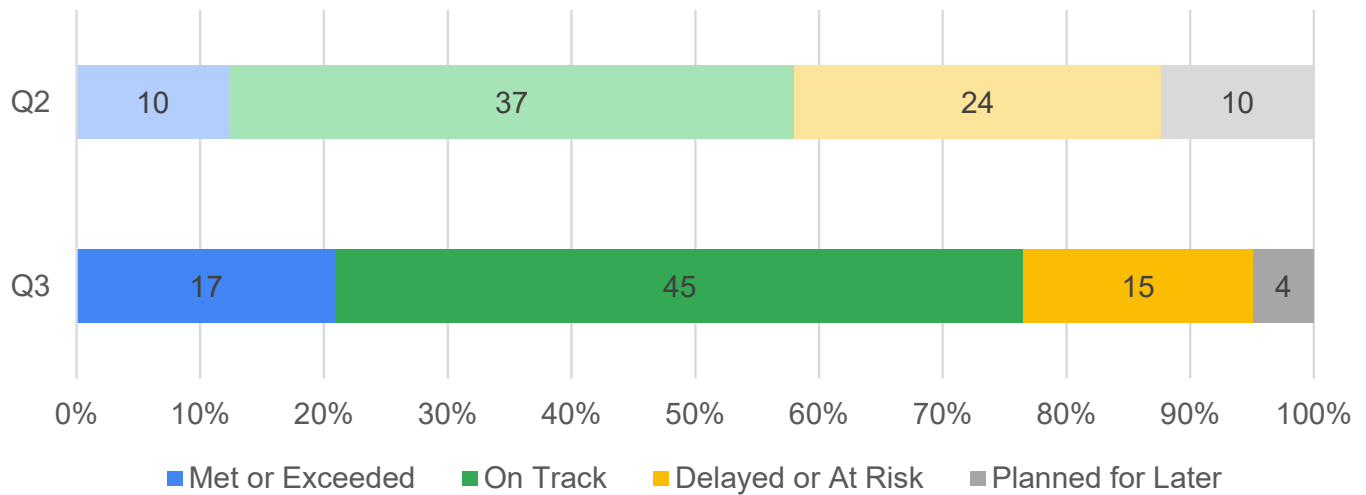
 **At Risk:**  
There are challenges that might negatively impact what is achieved in 2023.

 **Planned for Later:**  
These activities are planned for the 2<sup>nd</sup> half of 2023.



Between Q2 and Q3, the percentage of activities completed or on track increased from 58% to 77%.

58% → 77%



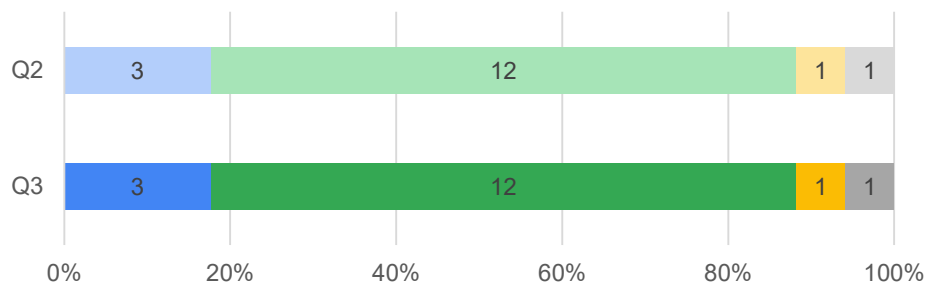
Status	Strategy 1	Strategy 2	Strategy 3	Strategy 4	Strategy 5	Strategy 6	Total Progress
Number of Activities	17	11	20	7	9	17	81
Met or Exceeded	3 18%	0 0%	1 5%	0 0%	0 0%	13 76%	17 21%
On Track	12 71%	8 73%	15 75%	3 43%	3 33%	4 24%	45 56%
Delayed	1 6%	3 27%	2 10%	3 43%	6 67%	0 0%	15 19%
Not Started (Future work)	1 6%	0 0%	2 10%	1 14%	0 0%	0 0%	4 5%

# Activity Status By Strategy Area



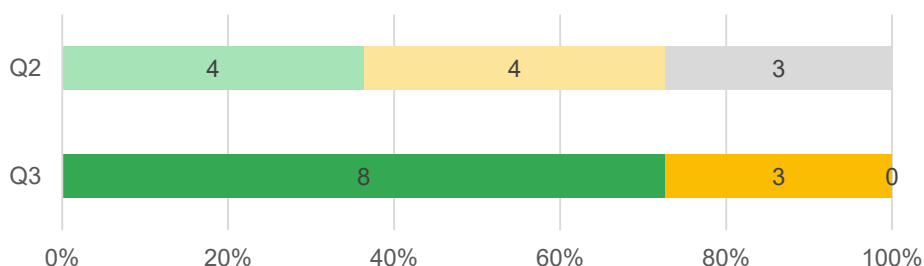
# 1 Build & Scale a Coordinated Access System

## Strategy 1



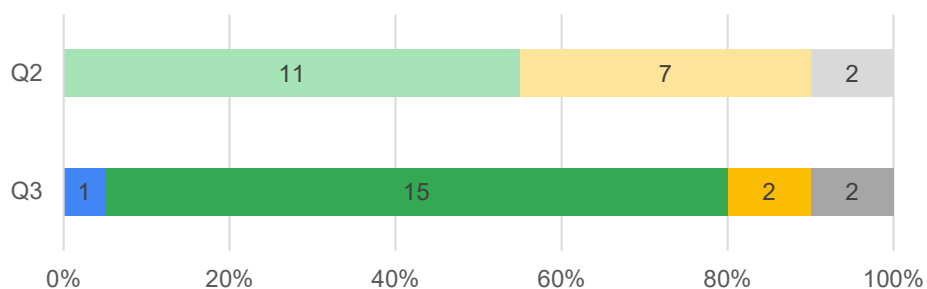
# 2 Ensure Emergency Shelter & Interim Housing is Focused on Rehousing

## Strategy 2



# 3 Increase Permanent Housing Opportunities

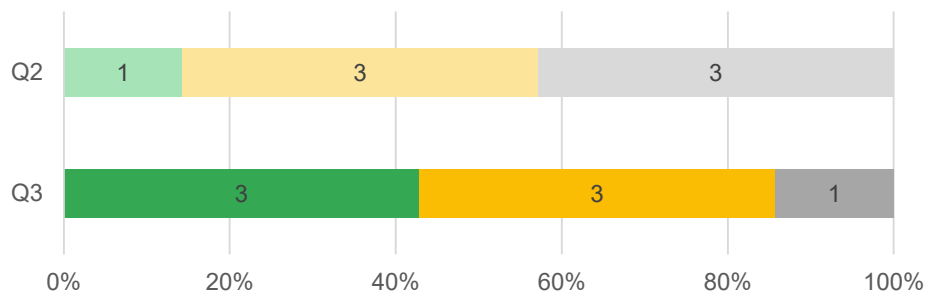
## Strategy 3





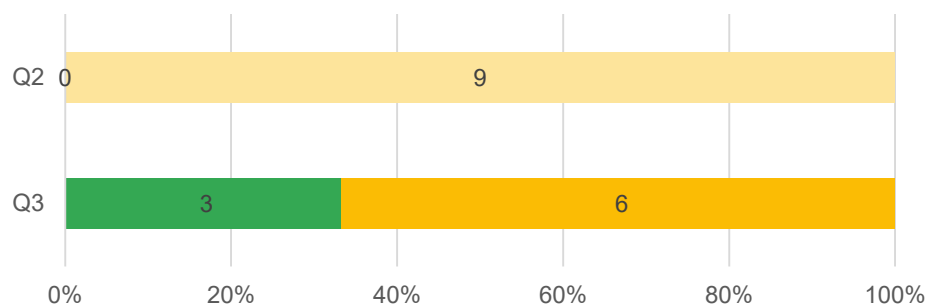
#4 Expand Prevention & Diversion Programs

Strategy 4



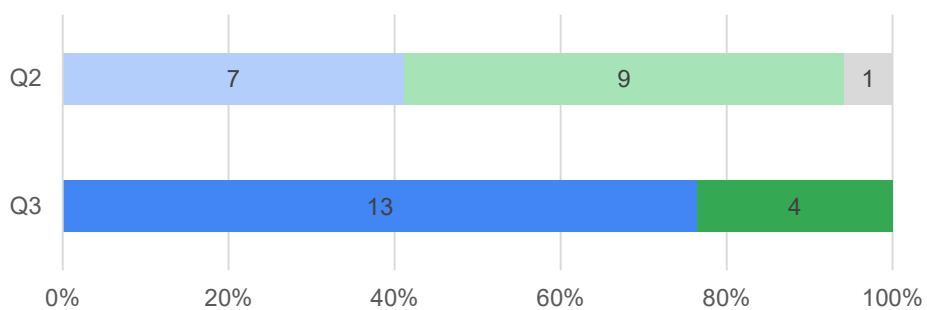
#5 Invest in Community Capacity-Building and Training

Strategy 5



#6 Ensure Adequate Behavioral Health Services

Strategy 6



# STRATEGY 1: Build and scale a regional Coordinated Access System (CAS)

## 2023 MEASURABLE TARGETS

- |   |                 |
|---|-----------------|
| ➤ At least 8 new Problem-Solving access points (PSAPs) established  | 200% – Exceeded |
| ➤ At least 4 new housing problem solving trainers with lived expertise of homelessness.   | 100% – Met      |
| ➤ Provide 10 encampment engagement teams within the City of Sacramento by 6/4/2023  | 100% – Met      |
| ➤ At least 90% of publicly funded shelters/beds filled according to CAS protocols   | 67% – Underway  |
| ➤ At least 75% of publicly funded rehousing assistance programs, Permanent Supportive Housing (PSH), and other dedicated housing resources participating in CAS | 35% – At risk   |
| ➤ At least 75% of publicly funded case-carrying outreach providers participating in CAS to facilitate shelter access and placement                              | 100% – Exceeded |





## Coordinated Access System Key Performance Indicators (KPIs) Third Quarter Progress Report

**11,268**

2-1-1 CALLS HANDLED

38% INCREASE FROM Q2

37% INCREASE  
FROM Q2

**3,388**

HOUSEHOLDS ASSESSED  
FOR SHELTER:

**2,376** BY 2-1-1,  
**1,012** BY OTHER PARTIES



**30**

HOUSEHOLDS  
DIVERTED FROM  
HOMELESSNESS

NOTE: DIVERSION  
NUMBERS HAVE BEEN  
RECALCULATED BEGINNING  
WITH THIS REPORT.

1% DECREASE  
FROM Q2

**1,354**

REFERRALS  
TO CRISIS  
RESOURCES

&

**592**

HOUSEHOLDS  
ENROLLED  
IN SHELTER

11% INCREASE  
FROM Q2

**479**

HOUSEHOLDS MOVING  
TO HOUSING

2% INCREASE  
FROM Q2

From the CAN Team: 53, PSAPs: 258, Shelter: 168, Total: 479








## Sub-strategy 1.a



### Increase access to homeless crisis response services.

Steward: SSF  
Other Leads:  
City, County, SSF/  
CoC, SHRA

#### ACTIVITY

#### STATUS

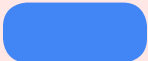

- PA: “City and County shall fully integrate all of their emergency shelter beds into the coordinated access system.” 
- Continue to develop and implement county-wide coordinated access to homeless crisis response and emergency shelter via 2-1-1, in partnership with other community access points. 
- Continue to develop and implement new Coordinated Access and Navigation (CAN) Team to provide individualized system navigation, problem-solving, and support for people actively seeking emergency shelter. 
- Expand participating outreach providers and access point partners in the coordinated access system to increase real-time access to shelter and other crisis response services. 
- Conduct targeted engagement with community-based organizations within under-resourced communities (e.g., faith-based organizations), and non-traditional partner organizations to increase access points and staff that expand equitable access across the County. 
- Implement and provide wide-spread public information on the Sacramento Homeless Hotline 2-1-1, including information in multiple languages. 
- Expand participating rehousing assistance programs (e.g., Emergency Solutions Grants (ESG) and Continuum of Care (CoC) Program funded rapid rehousing, CalAim-funded rehousing services, County-funded Landlord Engagement and Assistance Program (LEAP)), permanent supportive housing (PSH), voucher programs, and other dedicated housing resources into the coordinated entry system to increase real-time access to housing resources. 

ACTIVITY	STATUS
<ul style="list-style-type: none"> <li>➤ Improve accuracy, timeliness, and equity in screening/assessment/matching process by replacing VI-SPDAT with a shared assessment, prioritization, and referral tool across CAS access points, developed with a focus on racial equity and health vulnerabilities that is inclusive of under-resourced communities.</li> </ul>	
<ul style="list-style-type: none"> <li>➤ Incorporate input from partners with lived expertise and front-line workers to better understand barriers and effectiveness of access to services.</li> </ul>	

### Sub-strategy 1.b

**Grow and embed problem-solving/diversion in all system access sites, safe grounds, respite centers, emergency shelters, and anywhere homeless services are offered.**

**Steward:  
SSF**

ACTIVITY	STATUS
<ul style="list-style-type: none"> <li>➤ Recruit and train at least 8 new Problem-Solving Access Points. Train providers on how to provide Housing Problem Solving (HPS) services anywhere homeless services are offered through common assessment tools and program approaches.</li> </ul>	
<ul style="list-style-type: none"> <li>➤ Set up a 'train the trainer' model that includes trainers with lived expertise of homelessness that will provide HPS training for providers.</li> </ul>	

### Sub-strategy 1.c

Provide comprehensive and aligned outreach County-wide that supports successful housing outcomes.

Steward:  
County/City  
Other Leads:  
SSF/CoC

#### ACTIVITY

#### STATUS

- PA: City, County create joint collaboration protocol by 2/4/2023 (60 days from PA execution) "...on the future makeup and deployment of outreach efforts, including the encampment engagement teams, to meet the needs of persons experiencing homelessness."
- PA: "Within 6 months [6/4/2023]...the City and County (along with its Medi-Cal Managed Care Plan partners) shall provide 10 encampment engagement teams to engage in intensive outreach, assessment, navigation, service delivery, and housing to as many people as possible in encampments within the City limits...."
- Coordinate and align existing outreach teams to increase efficiencies and geographic coverage by developing and recommending county-wide outreach coordination plan and related encampment remediation and rehousing protocol as part of city/county PA efforts.
- Update or develop outreach services and performance standards through an inclusive process that includes people with lived expertise of homelessness and with a focus on racial equity, to ensure further alignment across agencies.
- Incorporate service and performance standards into funding contracts for performance management, monitoring, and improvement purposes.
- Increase targeted outreach to historically under-resourced community members and ensure outreach teams are trained in cultural humility and have access to materials in different languages.







## STRATEGY 2: Ensure current and new emergency shelter and interim housing is focused on rehousing

### 2023 MEASURABLE TARGETS

- At least 200 additional emergency shelter beds by January 2024
- At least 200 additional emergency shelter beds by January 2026
- 200 additional emergency non-congregate shelter beds in City on existing sites/buildings
- Shelter and interim housing program service and performance standards underway
- Working towards at least 42% of households exit the homeless system to permanent housing

In Progress

In Progress

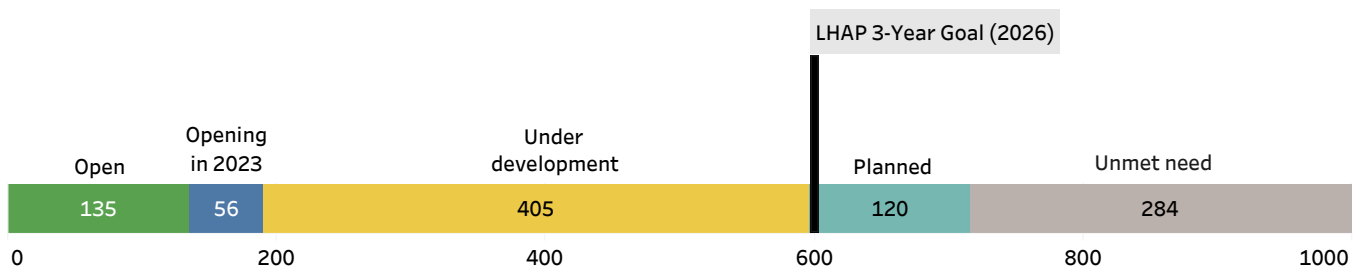
In Progress

In Progress

35% – At risk

Shelter Capacity estimated need: 1,000 new beds

Beds by status through September 30, 2023





### Sub-strategy 2.a

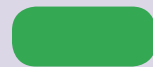
**Increase emergency shelter and interim housing capacity to meet the current needs of people experiencing literal homelessness.**

**Steward:**  
County/City  
**Other Leads:**  
SSF/CoC

#### ACTIVITY

#### STATUS

- PA: “Within 12 months of the effective date of the PA, the County shall open emergency shelter sites within the County limits with a minimum of 200 shelter beds.”
- PA: “Within 36 months of the effective date of the PA, the County shall open additional emergency shelter sites within the County limits with a minimum of 200 shelter beds.”
- PA: The County shall provide an additional 200 beds of shelter within the City pending City provision of suitable shovel-ready sites or County provision of new shelter sites within the City limits that can support non-congregate sheltering.
- Examine current and needed capacity for medical respite and related integrated healthcare solutions for medically vulnerable and high-acuity clients.



### Sub-strategy 2.b

Improve and expand emergency and interim housing quality and effectiveness, including physical environment, basic needs, and crisis response services.

Steward:  
County/City  
Other Leads:  
SSF/CoC, SHRA

#### ACTIVITY

#### STATUS

- Update or develop shelter and interim housing services and performance standards (including facility standards) through an inclusive process that includes people with lived expertise of homelessness and with a focus on racial equity.
- Incorporate new and updated shelter and interim housing services and facility standards into funding contracts for performance management, monitoring, and improvement purposes.





## Sub-strategy 2.c

**Increase permanent housing exits across all emergency shelter & interim housing programs.**

**Steward:**  
County/City  
**Other Leads:**  
SSF/CoC, SHRA

### ACTIVITY

### STATUS

- Examine and identify key service needs/gaps relative to supporting clients, establish a plan of action to create strong linkages to gaps in supportive services (e.g., domestic violence, behavioral health, substance use, life skills, etc.) to support clients overcome barriers to housing and sustaining housing.
- Assess emergency shelter and interim housing program performance to inform performance targets, as well as programmatic and budget changes (as funding allows) that improve the rate of exits from shelter into housing.
- Update or develop shelter and interim housing service and performance standards through an inclusive process that includes people with lived expertise of homelessness and with a focus on racial equity.
- Incorporate new and updated shelter and interim housing performance standards into funding contracts for performance management, monitoring, and improvement purposes.
- Establish and operationalize a comprehensive “by-name list” based on HMIS data, and related management of CAS rehousing screening, triage, and dynamic assistance approaches using case conferencing and other tactics to coordinate and adjust rehousing services.

# STRATEGY 3: Increase permanent housing opportunities

## 2023 MEASURABLE TARGETS

- 490 new dedicated units for homeless, including PSH, homeless housing, affordable housing, vouchers available for occupancy in 2023 on track
- Affordable Housing Plan to be adopted
- Rehousing assistance program and PSH service and performance standards established
- At least 50 landlords generated through landlord partnerships with the new County Landlord Engagement and Assistance Program (LEAP)
- New caseload slots of rehousing assistance capacity will be made available

Met

Met

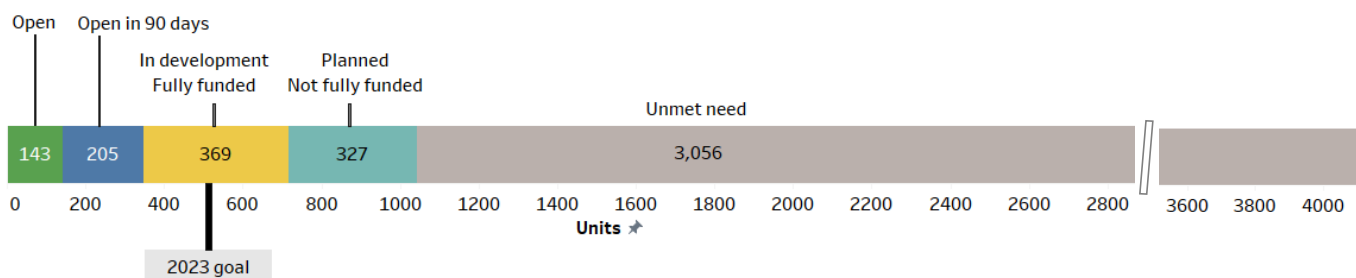
In Progress

In Progress

In Progress

Housing Capacity need: 4,100-5,000 new permanent supportive housing units

Progress through September 30, 2023





### Sub-strategy 3.a


#### Increase and improve rehousing assistance to improve permanent housing outcomes.

Steward: SSF  
Other Leads: City,  
County, SHRA,  
MediCal

#### ACTIVITY

#### STATUS





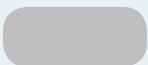
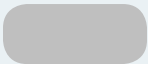

- Expand rehousing assistance capacity according to the approved affordable housing plan and other new rehousing capacity commitments by City, County, SHRA, SSF/CoC, and through CalAim to further close identified gaps.
- Examine and update rehousing assistance capacity (rapid rehousing programs and similar forms of rehousing assistance) as part of the January 2023 Housing Inventory Count (HIC) update for HUD, accounting for new County LEAP, CalAIM ECM/CS rehousing supports, and other rehousing assistance programs that will be available in 2023 to inform coordinated access protocols and system gaps analysis.
- Maintain, improve, and expand rehousing assistance, including operationalizing new County LEAP and CalAim rehousing resources.
- Update or develop coordinated access workflows, written protocols, and tools for screening, assessment, triage and referral to rehousing assistance.
- Update or develop rehousing service and performance standards through an inclusive process that includes people with lived expertise of homelessness and with a focus on racial equity, including a standard definition of “rehousing services” and minimal assistance levels that can be applied across all funding streams and providers to support efficient linkage through CAS and non-duplication of services.
- Incorporate new and updated rehousing service and performance standards into funding contracts for performance management, monitoring, and improvement purposes.
- Identify key barriers to housing and housing stability that may require additional strategies, partnerships, and/or resources (e.g., employment and job training resources, legal services).

ACTIVITY	STATUS
➤ Develop a system level shared housing program and provide education and technical assistance to providers to expand housing opportunities with shared housing.	

### Sub-strategy 3.b

**Increase the stock of homeless-dedicated permanent supportive housing units and other affordable housing vouchers/units with ongoing services.**

**Steward:**  
SHRA  
**Other Leads:**  
SSF/CoC, City,  
County

ACTIVITY	STATUS
➤ PA: Finalize an affordable housing plan to increase permanent housing opportunities within 180 days (June 2023).	
➤ Expand permanent supportive housing and other dedicated affordable housing capacity according to the approved affordable housing plan to further close identified gaps.	
➤ Examine and update PSH and other dedicated affordable housing with ongoing services capacity as part of the January 2023 Housing Inventory Count (HIC) update for HUD, accounting for total PSH and other dedicated placements (via new lease-up or turn-over) that will be available in 2023 to inform coordinated access protocols and system gaps analysis.	
➤ Update or develop PSH service and performance standards through an inclusive process that includes people with lived expertise of homelessness and with a focus on racial equity, including a standard definition of “rehousing services” and minimal assistance levels that can be applied across all funding streams and providers, including standardizing level of access and availability of tenancy supports.	
➤ Incorporate new and updated PSH service and performance standards into funding contracts for performance management, monitoring, and improvement purposes	
➤ Explore co-op living style, Accessory Dwelling Unit (ADU) and other housing options, especially for a sector of the senior population.	
➤ Develop housing partnerships with systems outside of the homeless response system to streamline the development process and increase housing opportunities for people experiencing homelessness.	



### Sub-strategy 3.c

Expand access to existing and new non-homeless dedicated housing units in market and subsidized programs.

Steward:  
SHRA, County

#### ACTIVITY

#### STATUS

- Develop a regional landlord engagement partnership program to increase the number of participating landlords across all homelessness rehousing programs.
- Further develop and expand the County Landlord Engagement and Assistance Program (LEAP), including incorporating LEAP into CAS to facilitate access and non-duplication of services.
- Expand and iterate use of financial and non-financial resources for landlords to increase willingness and ability to work with homeless programs and populations.
- Create landlord education on the homeless response system, subsidies, and client resources, including ombudsman resources in concert with other rehousing assistance and PSH providers.
- Operationalize a single landlord database and apartment vacancy listing service for rehousing assistance, PSH and other dedicated affordable housing assistance providers to facilitate access to available market rate units, including units available for use with a voucher.

# STRATEGY 4: Expand prevention and diversion resources

## 2023 MEASURABLE TARGETS

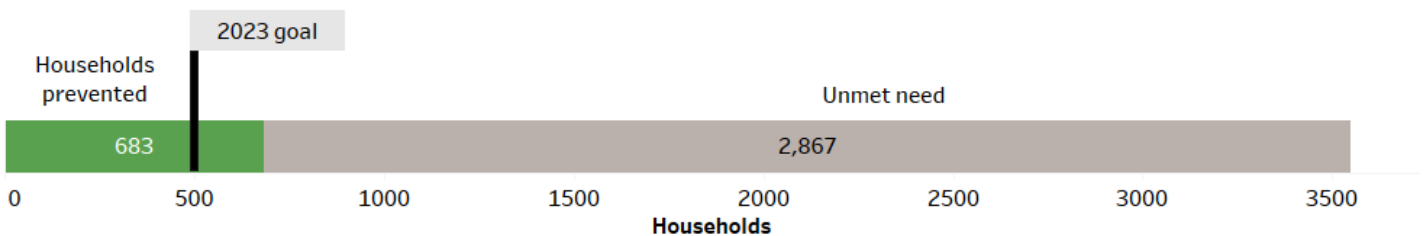
- Community Based Organizations and cross-sector access point service and performance standards established.
- 683 households prevented from entering homelessness.

In Progress

Exceeded

Targeted Prevention Capacity need: prevent 3,550 households from entering homelessness

Progress through September 30, 2023



### Sub-strategy 4.a

Establish and continue to scale a community-wide, coordinated prevention system model to identify and assist people who are housing insecure, including people imminently at-risk of literal homelessness.

Steward:  
SSF  
Other Leads:  
City, County

#### ACTIVITY

#### STATUS

- Establish a working group responsible for developing and recommending a coordinated prevention approach for the region based on emerging best practices for community-wide prevention systems with input from people with lived experience and cross-sector systems, and with a focus on reducing inflow to literal homelessness and advancing racial equity.



ACTIVITY	STATUS
➤ Identify areas of higher need, prevention resource gaps, and advocate for additional prevention resources to address gaps in targeted areas.	<div></div>
➤ Conduct inflow analysis to understand inflow dynamics and characteristics.	<div></div>
➤ Develop educational tools and training for staff at community-based organizations and cross-sector settings (e.g., discharge workers), including how to conduct housing insecurity screening, immediate housing problem-solving, and appropriate response/referral assistance based on housing insecurity status and needs, ensuring people with more urgent needs are connected to targeted prevention and homeless system diversion assistance.	<div></div>
➤ Seek to expand funding for targeted homelessness prevention and diversion programming.	<div></div>
➤ Expand homeless access points to include homelessness prevention through housing problem solving.	<div></div>

#### Sub-strategy 4.b

**Develop and scale prevention resources to reduce further housing insecurity among people who have recently exited homelessness.**

**Steward:  
SSF**

ACTIVITY	STATUS
➤ Examine and inventory currently available housing stabilization resources and services for people who need ongoing or post-housing crisis support to maintain safe, stable housing.	<div></div>

# STRATEGY 5: Invest in community and service delivery capacity-building and training

## 2023 MEASURABLE TARGETS

➤ Workforce standards developed (underway)	In Progress
➤ Build annual training resources	In Progress
➤ Create and deliver training curriculum/plan based on provider role and thematic focus across the system	In Progress
➤ Establish baseline understanding of public awareness and attitudes around addressing homelessness	In Planning



### Sub-strategy 5.a

**Create an inclusive & supportive working environment to retain the current workforce and attract new staff from historically under-resourced communities and partners with lived expertise.**

**Steward:**  
SSF  
**Other Leads:**  
City, County,  
SHRA

#### ACTIVITY

#### STATUS

- Convene public and private funders and CBOs to consider setting minimum workforce standards for frontline homeless services workers including recruitment and hiring standards and setting a minimum living wage.
- Engage providers and the Partners with Lived Expertise Cohort in examining workforce recruitment, retention, support and training needs and barriers.
- Conduct targeted engagement with community-based organizations within under-resourced communities (e.g. HBCUs, Urban League, SETA, Veteran, LBGTQIA+, faith-based organizations), and non-traditional partner organizations to increase and support the recruitment, retention, and advancement of staff and providers from under-resourced communities, including of Black, Indigenous, people of color and partners with lived expertise through provision of targeted supports such as implementation of affinity groups, mentorship programs, and culturally appropriate leadership development.

### Sub-strategy 5.b

Further develop system-wide training opportunities and related training infrastructure to support initial and ongoing staff development.

Steward:  
SSF

#### ACTIVITY

#### STATUS

- Identify and catalog currently available training and capacity-building resources available to support staff training and development, across public and private agencies.
- Strengthen existing and incoming workforce by coordinating high quality training in best practices available to all homeless service provider staff.



### Sub-strategy 5.c

Increase community stakeholder support for countywide homelessness activities through increased engagement.

Steward:  
SSF  
Other Leads:  
City, County,  
SHRA

#### ACTIVITY

#### STATUS

- PA: "Work collaboratively on the engagement of appropriate stakeholders and the community on the implementation of any subsequently approved joint or partner project or initiative, including the collaboration with persons with lived experience."
- Convene providers to create a coordinated volunteer engagement program including a streamline sign-up process for volunteers.
- Develop and provide general educational materials, explaining how to access services and navigate the homeless response system.
- Launch a public awareness campaign, including baseline assessment of public awareness and attitudes, to educate the general public on the human face of homelessness and on local solutions to mitigate compassion fatigue and NIMBYism.







## STRATEGY 6: Ensure adequate behavioral health services

### 2023 MEASURABLE TARGETS

- Create training curriculum/plan which will at minimum address BHS, Mental Health
- First Aid, and 5150 holds
- Deliver Full-Service Partnership screening tool
- 30 co-deployments a month to encampments
- Community Wellness Response Teams (CWRT) went live late spring 2023
- Develop opportunities for cross collaboration between the CWRT and the City/County multi-disciplinary partnership teams
- Screen all clients who show interest in BHS services
- 100% of all literally homeless clients who agree will be entered into HMIS

Met

Met

Met

Met

Met

Met

Met

Met





### Sub-strategy 6.a

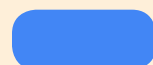
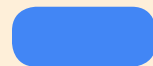
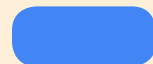
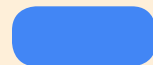
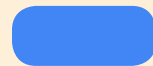
**Improve staff knowledge and skills in both housing crisis response and behavioral health care systems, especially in key system navigator/ intermediary roles (e.g., Housing Specialist, Peer Support Specialist, Outreach Specialist).**

**Steward:**  
County BHS  
**Other Leads:**  
City, County,  
SSF, SHRA

#### ACTIVITY

#### STATUS

- PA: “The County shall provide training and authorization for City designated clinical staff to write and issue 5150 holds.”
- PA: “Th County shall provide Mental Health First Aid training with community partners and providers that serve individuals within the City limits.”
- PA: “The County shall provide County Public Health education and relevant communicable disease screening tools to shelter providers contracted by the City.”
- Sacramento County Behavioral Health Services (BHS) will offer trainings and presentations on eligibility for and access to County Mental Health Plan (MHP) services.
- BHS will also provide trainings and presentations on homeless prevention and housing supports for eligible enrolled clients.
- City, County, SHRA, and SSF will incorporate relevant BHS training requirements into provider contracts.
- BHS will disseminate forms, links, recorded zoom trainings and flyers about available behavioral health programming at all levels of intensity from prevention to Full Service Partnerships.



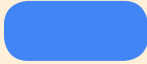





### Sub-strategy 6.b

Improve and increase timely and direct access to behavioral health care supports for people experiencing homelessness both in locations where they are staying and at service locations.

Steward:  
County BHS  
Other Leads:  
City, County,  
SSF

#### ACTIVITY

#### STATUS

- PA: County “shall continue to fund and operate at least three Community Outreach Recovery Empowerment (CORE) Wellness Centers within the City limits. A fourth CORE center shall be opened by the COUNTY in the Central Business District within nine months of the effective date of this Agreement, provided a reasonable and appropriate location has been identified.” 
- PA: “County staff in the encampment engagement teams shall conduct behavioral health screening with mandated DHCS tool for willing people in encampments and city-run shelters and, if eligible, link them in county-funded services and programs, regardless of whether they are insured or uninsured.” 
- PA: “The County and City shall work through the encampment engagement teams to refer all persons experiencing homelessness to programs that provide care coordination for the unhoused.” The County will add Full Service Partnership slots for eligible clients, as needed. 
- BHS will continue to utilize two licensed clinicians at local shelters who can assess for and immediately link residents to the clinically most appropriate level of care. These clinicians will also provide brief case management to ensure a warm hand off to their outpatient treatment provider. 
- BHS will increase capacity of the Homeless Engagement and Response Team (HEART). HEART staff provide outreach and engagement within encampments. When possible, a clinician and a peer are paired. Like the shelter clinicians, HEART can assess for and link encampment residents to the clinically most appropriate level of care and provide brief case management to ensure a warm hand off to their outpatient treatment provider. 
- Coordinate development of Full Service Partnership Screening Tool and VI-SPDAT {“VI-SPDAT replacement”} screening tools to streamline assessment processes as part of CAS development and implementation. 

### Sub-strategy 6.c

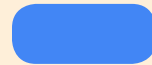
Improve and increase timely and direct access to prevention and homeless services for people engaged in behavioral health services.

Steward:  
County BHS

#### ACTIVITY

#### STATUS

- BHS mental health providers (MHP) will assess housing needs as part of all new client admissions. Designated BHS staff will provide support via Coordinated Assessment System protocols to help clients access immediate housing problem-solving and diversion assistance, as well as homelessness prevention, Rapid Re-Housing (RRH) and Permanent Supportive Housing (PSH) assistance.



### Sub-strategy 6.d

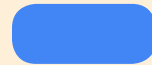
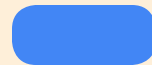
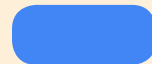
Improve and increase access to mobile crisis response and multi-disciplinary supports for people with more complex or severe needs while they receive outreach, shelter, rehousing, and housing stabilization services.

Steward:  
County BHS

#### ACTIVITY

#### STATUS

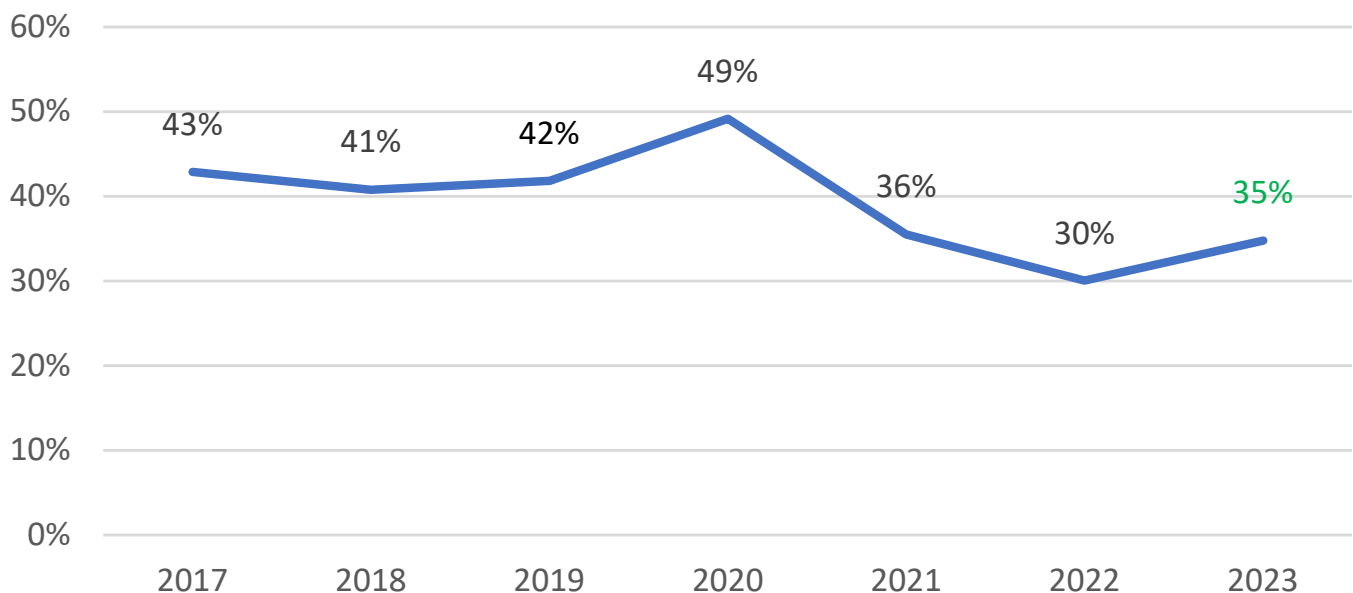
- BHS will continue to operate the Mobile Crisis Support Teams (MCST), a collaboration between Behavioral Health and Law Enforcement to respond together to emergency calls for individuals experiencing a mental health crisis.
- Families experiencing homelessness have access to The Source which is 24/7 phone and mobile crisis support services to anywhere in the county by calling 916-SUPPORT.
- In addition to MCST and HEART, BHS will implement Community Wellness Response Teams (CWRT). Response Teams staff provide immediate, 24/7 crisis intervention and de-escalation services, assess needs and risks, and create safety plans. This includes identifying and leveraging individual strengths and natural supports; coordinating with existing Mental Health Plan (MHP) and Substance Use Prevention and Treatment (SUPT) providers as appropriate; linking to services; voluntary transport to urgent/emergency resources and accessing alternate response teams or emergency responders when necessary.



# IS IT MAKING AN IMPACT?

## Housing Placement Rate Increases, But Misses Target

Percent Permanent Housing Exits from ES, SH, TH, & PH-RRH



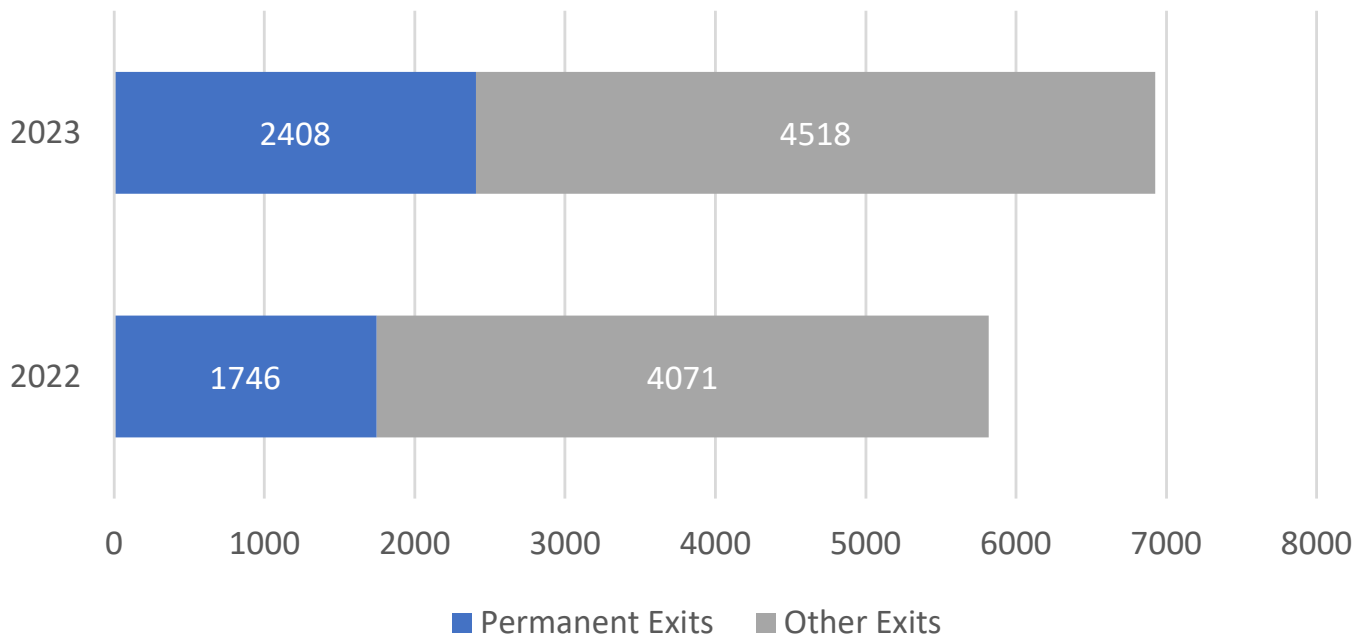
In Federal Fiscal Year 2023 (from October 2022 through September 2023), the percentage of exits from ES, SH, TH, and PH-RRH programs to permanent destinations rose from its post-pandemic low of 30% to 35%, but missed the LHAP target of 42%.

Numbers are as reported using HUD's System Performance Measures. These include only verified housing placements, so actual housing placements were higher by an unknown amount.



## Significantly More People Placed in Housing

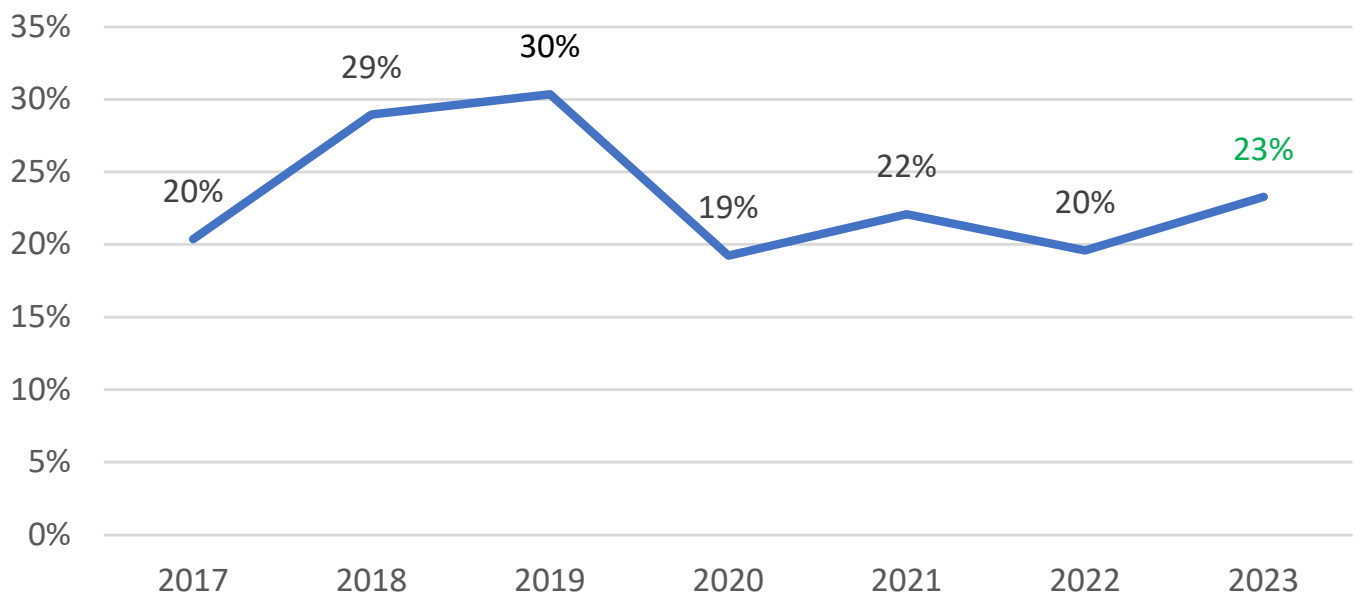
### Persons Who Exited ES, SH, TH, & PH-RRH



The number of people placed in permanent housing increased by 38% between 2022 and 2023, from 1,746 to 2,408.

## Street Outreach Exit Success Rate Increases Slightly

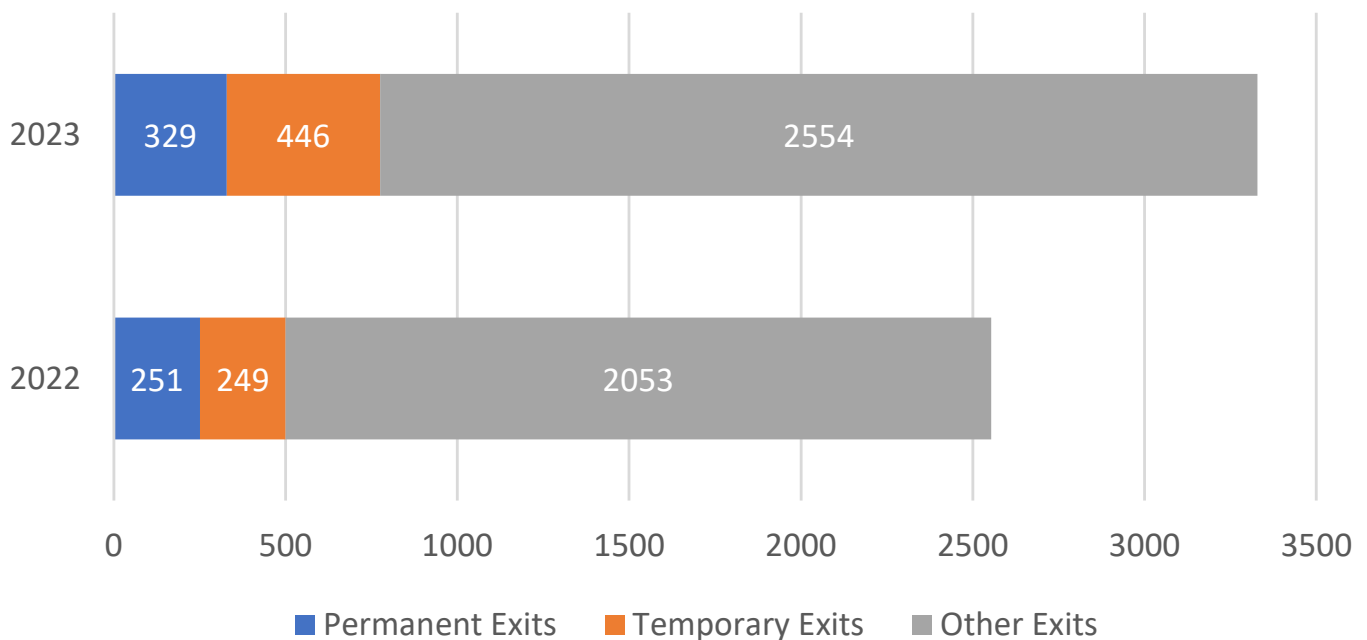
Percent Exits to Permanent or Temporary Housing from Street Outreach



In Federal Fiscal Year 2023, successful street outreach exits—those that went to permanent or temporary housing—rose slightly to 23%, their highest level since before the pandemic.

## Total Successful Street Outreach Exits Grow Sharply

### Persons Who Exited Street Outreach



The total number of people exiting street outreach to permanent or temporary housing grew 55% between 2022 and 2023, from 500 to 775.

