



A Collaborative Initiative
to Solve Sacramento's
Homeless Crisis

All In Sacramento Engagement Workshop # 3

January 31, 2024

Welcome & Introductions

Today's Facilitators

Connor Johnson
Consultant Team

Kira Zylstra
Consultant Team

Tom Albanese
Consultant Team

Kristy Smith
Consultant Team &
PWLEC Member

Darrell Rogers
Consultant Team &
PWLEC Member

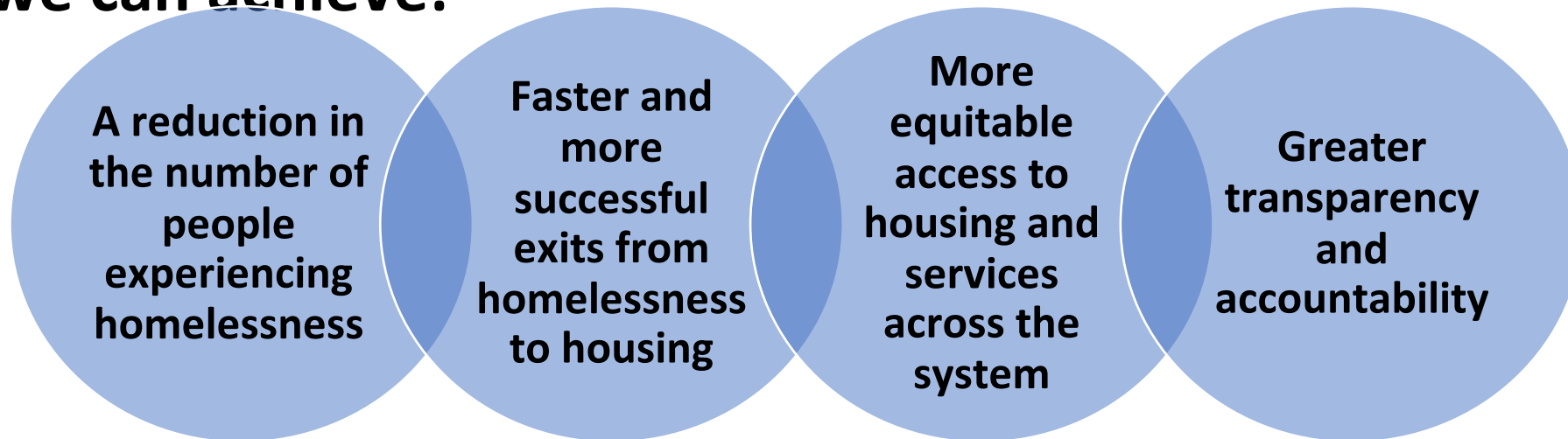
Why are we here?



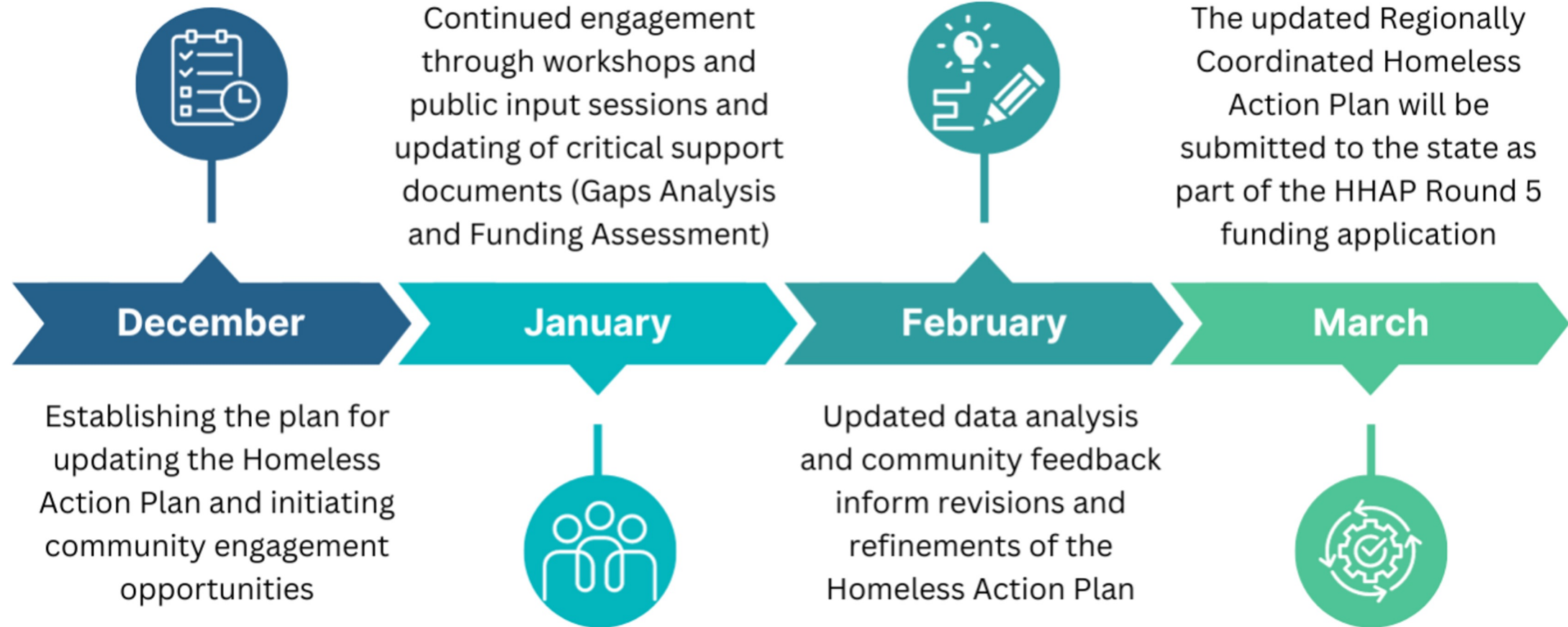
Improve and build upon the progress made under Local Homeless Action Plan (LHAP) to:

- Secure crucial Homeless Housing, Assistance and Prevention (HHAP) state funding
- Further develop and scale up impactful, county-wide solutions

So that we can achieve:



Planning Timeline



Agenda



- **Welcome & Introductions**
- **Acknowledgements and Agreements**
- **All In Plan Solutions and Plan Direction**
- **Table Discussions Round 1: Driving to Results and Guiding Principles**
- **Table Discussions Round 2: Investment Prioritization Activity**
- **Person Centered Narrative-Why we do the work!**
- **Sharing of “Ah-Ha” Moments in the Planning Process**
- **Next Steps and Close Out**

Orientation to Space



- Registration
- Restrooms
- Coffee/Tea
- Supplies at Table

Feedback During Sessions



Suggestion Box



Acknowledgements & Agreements

Land Acknowledgment



LAND ACKNOWLEDGEMENT

We wish to acknowledge that Sacramento is the homeland of the Southern Maidu, Valley and Plains Miwok, the Nisenan people, the Patwin Wintun people, and members of the Wilton Rancheria Tribes, who have inhabited this landscape since time immemorial.

We extend our gratitude to the ancestors of all California Native American Tribes and their descendants, as we recognize that wherever we are joining from in our virtual community, we are all on California Native American land.

We recognize the system inequities created by the negative impacts of colonization, past and present. We stand committed to dismantle ongoing legacies of oppression that have dispossessed California Native Americans of their lands and denied their rights to self-determination.

Written by the Wilton Rancheria Tribe

Engagement Agreements Part 1



GROUP AGREEMENTS:

- One Mic (one person sharing at a time)
- Ouch, Oops, Sorry, Educate (loving accountability)
- Believe the Best in One Another (we're trying out here!)
- You are not immune to your own biases (check yourself)
- Give every idea one minute of life (be open minded!)
- Respect pronouns (ask, y'all!)

Engagement Agreements Part 2



GROUP AGREEMENTS:

- Your art has power, use it wisely (no unkind words or putdowns)
- Be present with your art and with the people in this room
- Throw glitter not shade (BE KIND)
- Use person first language (“people experiencing homelessness”)
- Youth & Young Adults > Kids
- Try not to use acronyms (wth are you saying??)
- Don't yuk my yum

Engagement Agreements



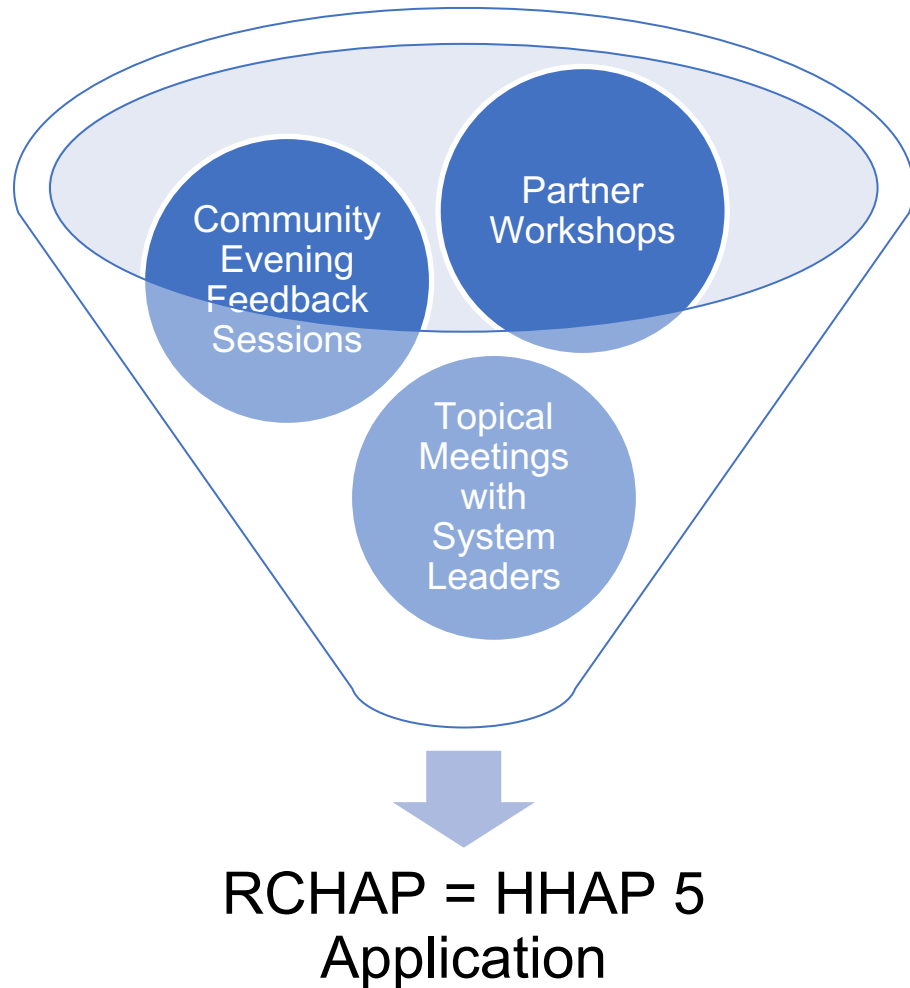
ANY ADDITIONAL AGREEMENTS TO ADD?

Commonly Used Acronyms...



All In Sacramento Plan Solution Direction

Partner Feedback



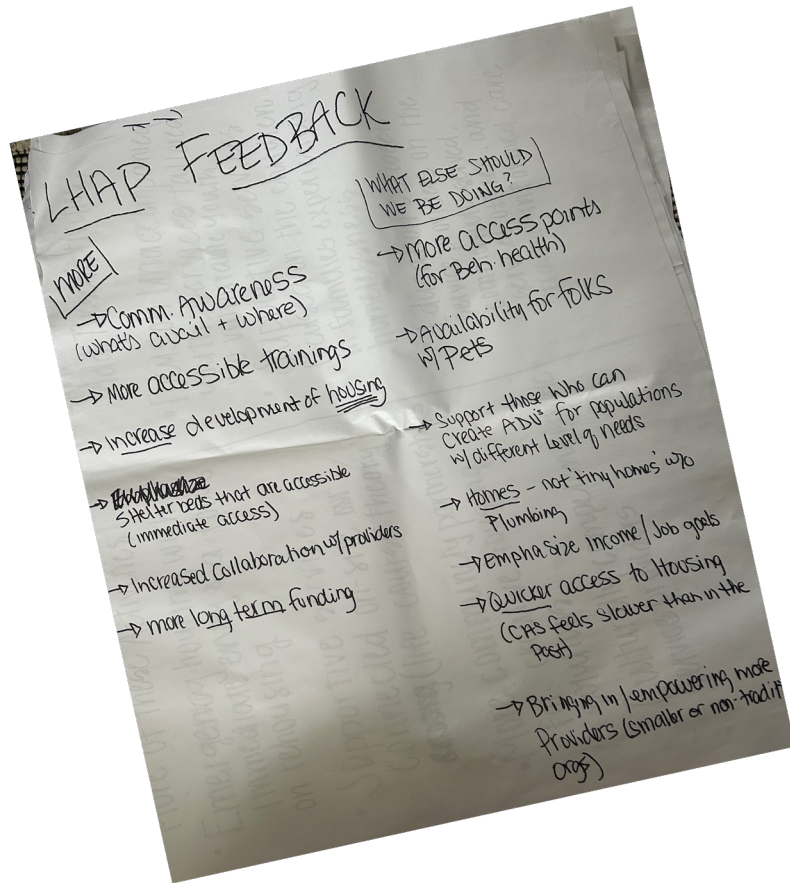
Progressive Feedback

Workshop 1: Updates on Work, General Feedback

Workshop 2: Focused Conversations on Key Actions

Workshop 3: Review Directions of Plan Solutions

Feedback from Dec



All Feedback from Session 1 & 2:

- Incorporated into Solution Refinement
- Identified Gaps for Guiding Principles Integration

Plan Framework



Overarching Plan Components Supporting Implementation of the Solutions

- Proposal for Implementation Structure, including Core Teams for each Solution
- Adoption of a Continuous Quality Improvement (CQI) Framework to support active review of progress and flexibility in adapting strategies in real time
- Incorporation of new CoC performance and practice standards for all project types
- System-wide implementation of new CoC performance and practice standards for all prevention and homeless assistance programs
- Improve and increase use of data to identify and engage people not progressing toward housing

Solutions and Sub-Solutions



Coordinated Access System

***Sub-Solution:** Increase targeted participation in homeless crisis response services.*

***Sub-Solution:** Grow and embed problem-solving/diversion in all system access sites, safe grounds, respite centers and emergency shelters*

Solutions and Sub-Solutions



Coordinated Outreach

***Sub-Solution:** Provide comprehensive, coordinated, county-wide street outreach that supports successful resolution of unsheltered homelessness*

Solutions and Sub-Solutions



Emergency Shelter and Interim/Transitional Housing

***Sub-Solution:** Increase emergency shelter and interim housing capacity to meet the current needs of people experiencing literal homelessness.*

***Sub-Solution:** Ensure emergency shelter, interim housing, and transitional housing programs are high quality and effective in resolving homelessness*

Solutions and Sub-Solutions



Rehousing Assistance

Sub-Solution: Increase and improve rehousing assistance to improve permanent housing outcomes

Sub-Solution: Expand access to existing and new non-homeless dedicated housing units in market and subsidized programs.

Solutions and Sub-Solutions



Permanent Supportive Housing

***Sub-Solution:** Increase the stock of homeless-dedicated permanent supportive housing units and other homeless dedicated affordable housing vouchers/units with ongoing services.*

Solutions and Sub-Solutions



Diversion & Prevention

***Sub-Solution:** Establish and continue to scale a community-wide coordinated prevention system model to identify and assist people who are housing insecure, including people imminently at-risk of literal homelessness.*

Solutions and Sub-Solutions



Capacity Building & Training

NEW Sub-Solution: Attract new staff from historically under-resourced communities and partners with lived expertise.

Sub-Solution: Create an inclusive & supportive working environment to retain the current workforce

Sub-Solution: Further develop system-wide training opportunities and related training infrastructure to support initial and ongoing staff development and improve system and program performance.

Sub-Solution: Increase community stakeholder support for countywide homelessness activities through increased and improved engagement.

Solutions and Sub-Solutions



Integrated Services: Behavioral Health

Sub-Solution: Improve staff knowledge and skills in both housing crisis response and behavioral health care systems, especially in key system navigator/ intermediary roles (e.g., Housing Specialist, Peer Support Specialist, Outreach Specialist).

Sub-Solution: Improve and increase timely and direct access to behavioral health care supports for people experiencing homelessness both in locations where they are staying and at service locations.

Sub-Solution: Improve and increase timely and direct access to prevention and homeless services for people engaged in behavioral health services.

Sub-Solution: Improve and increase access to mobile crisis response and multi-disciplinary supports for people with more complex or severe needs while they receive outreach, shelter, rehousing, and housing stabilization services.

Solutions and Sub-Solutions



Integrated Services: Other Cross-System Partnerships

NEW Sub-Solution: Ensure alignment and coordination across sectors including the development of cross-system strategies to prevent and end homelessness for individuals with multi-system involvement.

NEW Sub-Solution: Increase coordination with healthcare systems, hospitals and managed care plans to ensure housing is a healthcare intervention.

NEW Sub-Solution: Increase access to public benefits.

NEW Sub-Solution: Increase access employment opportunities.

Topics Areas for Table Discussion



Coordinated Access System (CAS)

Coordinated Outreach

Shelter and Interim Housing

PSH and Other Permanent Housing Options

Rehousing Assistance

Diversion & Prevention Assistance

Capacity Building & Training

Integrated Services- Behavioral Health

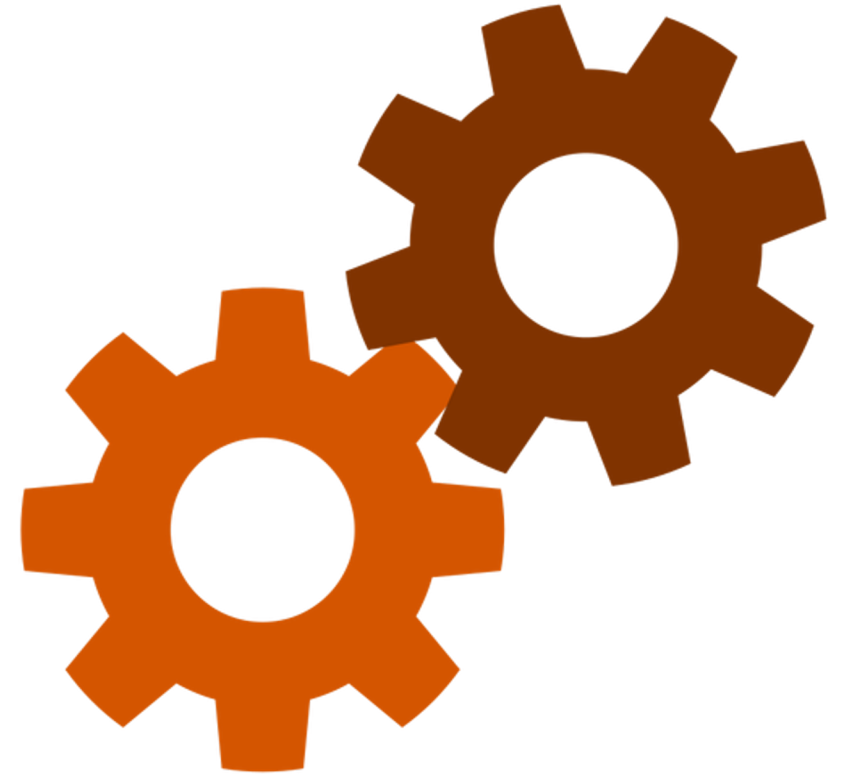
Integrated Services- Other Cross-System Partnerships

Table Discussions Round 1

Discussion Objective



Ensure there is definition of success and Guiding Principles are integrated.

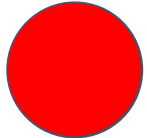


Guiding Principles/Foundations

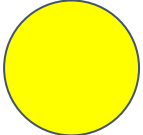


- **Evidence Based Practices**
- **Racial Equity**
- **Partners with Lived Expertise**
- **Data**
- **Collaboration**

Guiding Principles Feedback Dec



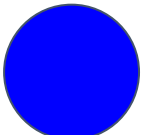
Not Happening



In Progress



Fully Integrated



Unsure/Not Aware

| | Evidence Based Practices | Racial Equity | Partners with Lived Expertise | Data | Collaboration |
|-------------------|--------------------------|---------------|-------------------------------|--------|---------------|
| Solution1 | Yellow | Yellow | Green | Green | Yellow |
| Solution2 | Red | Red | Yellow | Yellow | Red |
| Solution3 | Yellow | Red | Yellow | Yellow | Yellow |
| Solution4 | Red | Red | Yellow | Green | Red |
| Solution5 | Yellow | Yellow | Yellow | Yellow | Red |
| Solution 6 | Yellow | Yellow | Yellow | Green | Red |

Discussions (by Topic)



Step 1: Review the Solutions, Sub-Solutions and Key Highlights

Step 2 Questions:

- How will we know we're making any difference?
- How can we ensure the Guiding Principles are truly guiding our efforts under this solution?

Report Out



2-3 Shares

Any highlights from the discussions?

Break

10 Minutes

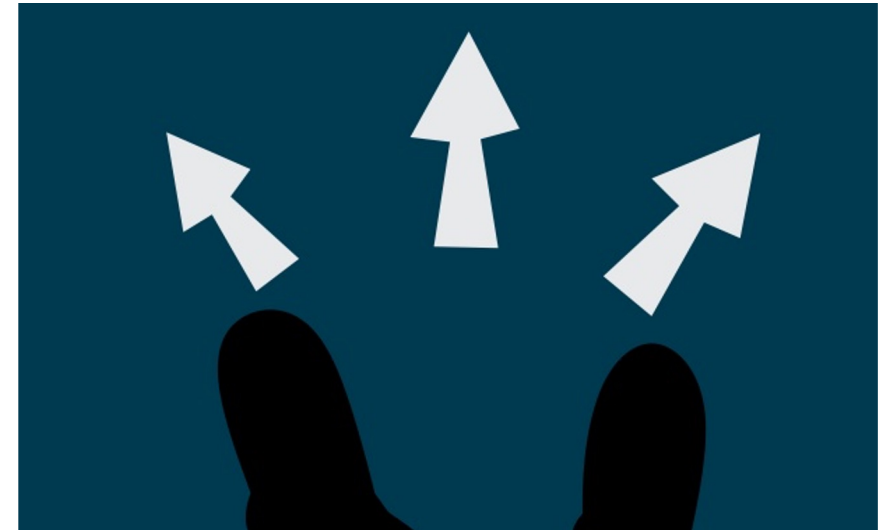
Come back & choose any table

Table Discussions Round 2

Discussion Objective



Gaining a high level understanding of our assessment of need across All In Plan Solutions



Long Term Goal: Transformed System

Estimated **ANNUAL** Number of People Who Experience **Literal Homelessness*** in Sacramento = **16,500 to 20,000**

*Represents those in emergency/temporary shelter or unsheltered

Business as Usual

Emphasizes crisis response once a person becomes homeless



Leads to increasing need for shelter and other crisis responses and less capacity to prevent or quickly end homelessness for people.

Transformed System

Emphasizes targeted prevention, diversion, rehousing and permanent housing assistance, reducing need for crisis services



Leads to less people experiencing homelessness and more people receiving the help they need to quickly end their homelessness and remain housed.

Eliminates or significantly reduces the need for additional emergency shelter capacity.

Gaps Analysis: Prevent

PREVENT HOMELESSNESS

Current capacity for **Homelessness Prevention:**



8%
of need met

92%
(3,550 households)
with unmet needs

To close the gap, Sacramento needs at least an additional:



16 full-time employees
who provide individualized housing support



\$11.3 million
in annual financial assistance

Very little capacity currently exists for targeted homelessness prevention, but one third of all households could be offered targeted prevention prior to becoming literally homeless. Of these, an estimated 76% could successfully avoid homelessness. The total amount of Diversion services is still to be determined. However, it is estimated that 15% of single adults and 30% of families can avoid entering shelter if provided timely diversion assistance.

Gaps Analysis: Respond

RESPOND TO HOMELESSNESS

In a transformed system that emphasizes prevention and housing, current **Temporary Shelter** might be sufficient. However, near-term investment in additional shelter capacity is needed, with a system goal of:

2,200–2,700 beds for individuals

300–350 units for families

New investments should allow for facilities to be re-purposed for housing later. The shelter system capacity gap at any given point will depend on many factors, including the amount of prevention and re-housing assistance available.

Street Outreach requires at least:



21 full-time employees

who provide individualized support and housing connections

An estimated 55% of single adults and 36% of families need at least some level of street outreach. Street outreach should have low caseloads to ensure integration with other behavioral health and physical supports. Further analysis of current capacity and need is underway.

Gaps Analysis: End

END HOMELESSNESS

Current capacity for **Rehousing Assistance:**



76%
of need met

24%
(645 households)
with unmet needs

Key improvements are needed to ensure efficient and effective rehousing assistance including landlord engagement, tenant retention, increased unit availability, intensive case management, and full incorporation into the community-wide coordinated access system.

.....

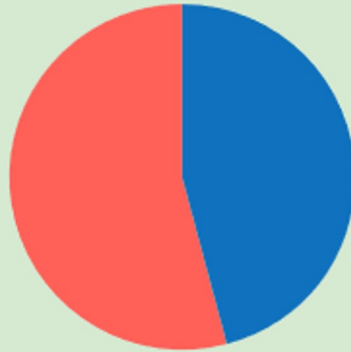
To close the gap, Sacramento needs at least an additional:



29 full-time employees
who provide individualized placement/
stabilization supports with financial assistance

Annual financial rehousing assistance is also needed and to be determined.

Current capacity for **Permanent Supportive Housing:**



46%
of need met

54%
(3,000 households)
with unmet needs

To close the gap, Sacramento needs at least an additional:



4,100–5,000
permanent supportive housing units



1,600-2,000
permanent housing assistance placements
with ongoing services annually

For Permanent Supportive Housing, efforts are needed to increase positive turn-over and openings among current units, and increase the overall number of units funded with homeless assistance and other resources to meet the needs of people who are chronically homeless. For others who are disabled and homeless, the need for rehousing supports and affordable, supportive housing options cannot be met by the homeless crisis response system alone. Cross sector collaboration to develop sustainable housing and service supports for people with needs beyond housing are needed.

Discussions



Decide as a group how to allocate new dollars.

- 20 pieces of colored paper, each representing 5% of the total “new money”
- As a group, discuss the level of priority of each topic and begin to “allocate” resources across each area.

Group Report Out

Local Experiences + Successes

Person Centered Narratives



LaTasha Royster

Kristy Smith

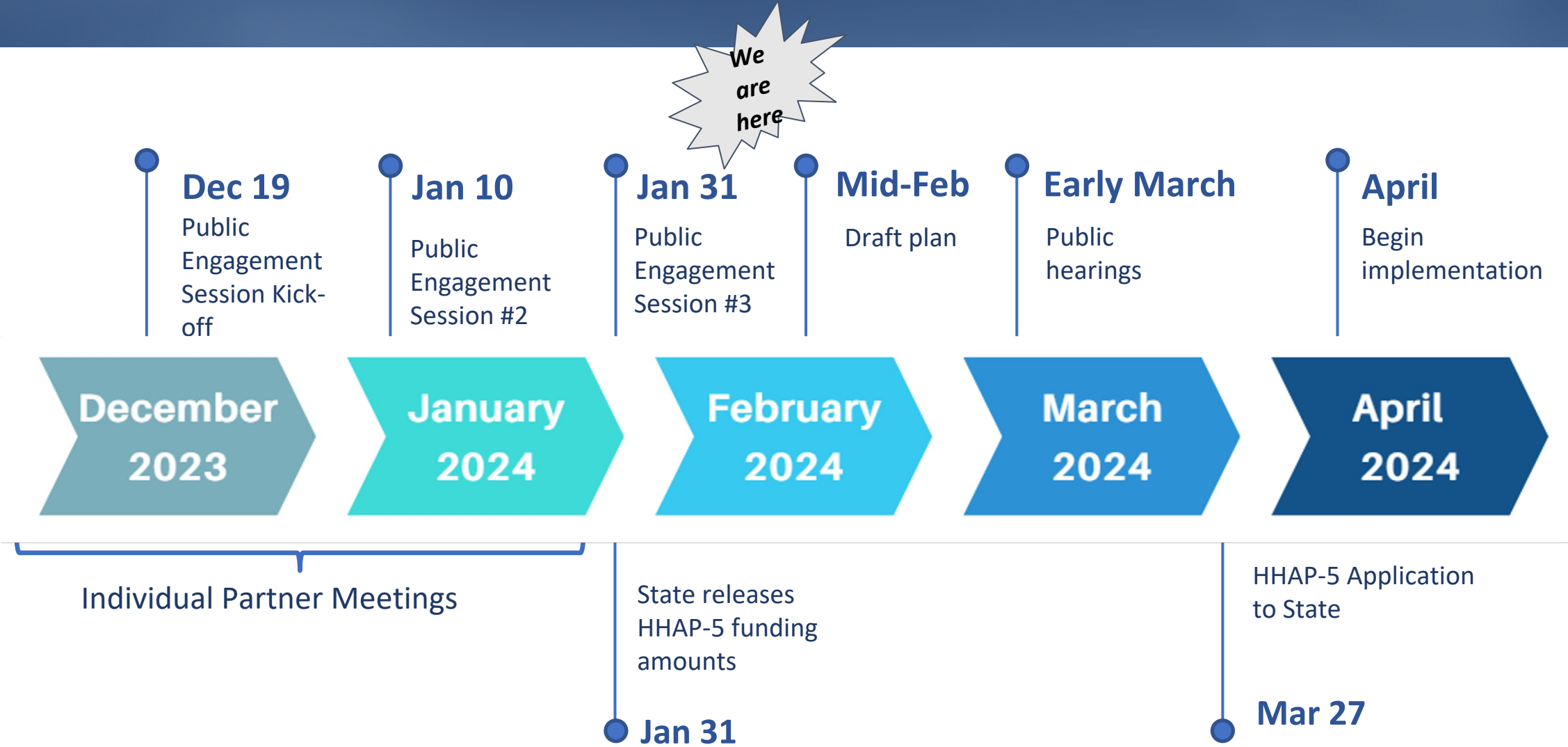
Reflections



Any “Aha” Moments?

Close Out: Next Steps on Engagement and Feedback Process

Reminder: Key Dates




Ways to Provide Feedback

All In Sacramento Landing Page: <https://sacramentostepsforward.org/rchap/>

Please call 2-1-1 and press 8 for homelessness information and services near you.     

 Home About ▾ Continuum Of Care ▾ Data ▾ Initiatives ▾ CAS ▾ Events & News ▾ [DONATE NOW](#)


The Regionally Coordinated Homelessness Action Plan

The Regionally Coordinated Homelessness Action Plan (RCHAP) is the next step in our efforts to collaboratively and strategically address homelessness. Building off the progress made under the Local Homeless Action Plan (LHAP), this plan secures crucial Homeless Housing, Assistance, and Prevention (HHAP) state funding and defines impactful, region-wide solutions. If we go All In, we hope to achieve:

- A Reduction in the number of people experiencing homelessness
- Faster pathways to housing and rehousing
- More equitable access to housing and services across the system
- Greater transparency and accountability across the entire system

[Get Involved](#)

Closing Thoughts



Questions?

Comments?



Thank you!

See you on Jan 31!