

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	17,355	2019 Point-In-Time (PIT) Unsheltered Count and 2021 Housing Inventory Count (HIC) Sheltered (annualized)
# of People Who are Sheltered (ES, TH, SH)	9,557	CY 2021 HMIS Data (adjusted and annualized)
# of People Who are Unsheltered	7,798	2019 Unsheltered Count and 2021 HIC Sheltered (annualized and adjusted)
Household Composition		
# of Households without Children	10,122	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella Performance Module (annualized)
# of Households with At Least 1 Adult & 1 Child	1,171	Source derived from above "Population and Living Situations" estimates (annualized)
# of Households with Only Children	95	Source derived from above "Population and Living Situations" estimates (annualized)
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	3,495	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of Adults Who are Experiencing Significant Mental Illness	3,211	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Adults Who are Experiencing Substance Abuse Disorders	1,583	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Adults Who are Veterans	1,094	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of Adults with HIV/AIDS	254	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Adults Who are Survivors of Domestic Violence	4,001	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Unaccompanied Youth (under 25)	1,464	Source derived from above "Population and Living Situations" estimates (annualized)
# of Parenting Youth (under 25)	192	Source derived from above "Population and Living Situations" estimates (annualized)
# of People Who are Children of Parenting Youth	304	Source derived from above "Population and Living Situations" estimates (annualized)
Gender Demographics		
# of Women/Girls	8,268	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)

# of Men/Boys	8,907	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Transgender	108	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Gender Non-Conforming	71	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	3,039	Source derived from above "Population and Living Situations" estimates and June 2021 CoC Racial Equity Committee Draft Action Plan (annualized)
# of People Who are Non-Hispanic/Non-Latino	14,316	Source derived from above "Population and Living Situations" estimates and June 2021 CoC Racial Equity Committee Draft Action Plan (annualized)
# of People Who are Black or African American	6,810	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Asian	278	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are American Indian or Alaska Native	479	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Native Hawaiian or Other Pacific Islander	286	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are White	8,504	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Multiple Races	960	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	5,101	5,503	778	6,934	6,279	3,316	4,719	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Households with At Least 1 Adult & 1 Child	537	469	106	589	682	437	310	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Households with Only Children	0	51	16	48	75	18	7	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	5,389	1,921	0	3,318	0	0	3,480	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Experiencing Significant Mental Illness	2,924	1,323	198	1,666	1,550	894	1,109	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Experiencing Substance Abuse Disorders	1,442	652	98	821	764	441	547	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Veterans	725	635	121	543	665	390	395	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults with HIV/AIDS	229	104	16	132	122	70	88	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Survivors of Domestic Violence	1,671	1,649	247	2,078	1,933	1,047	1,382	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Unaccompanied Youth (under 25)	279	740	198	783	930	226	369	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Parenting Youth (under 25)	73	99	19	79	129	52	25	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Children of Parenting Youth	175	238	46	190	310	130	60	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
Gender Demographics									
# of Women/Girls	2,457	2,539	409	3,191	3,075	1,707	2,055	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Men/Boys	4,317	4,461	718	5,607	5,404	2,999	3,612	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Transgender	69	71	11	89	86	48	57	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Gender Non-Conforming	25	26	4	33	32	17	21	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	1,202	1,242	200	1,561	1,505	835	1,005	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Non-Hispanic/Non-Latino	5,666	5,855	943	7,358	7,093	3,936	4,740	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Si ella Performance Module (Si ella P) Resources needed from system modeling, Calendar Year (CY) 2021

# of People Who are Black or African American	2,695	2,784	448	3,500	3,373	1,872	2,254	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Asian	110	114	18	143	138	76	92	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are American Indian or Alaska Native	190	196	32	246	237	132	159	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Native Hawaiian or Other Pacific Islander	113	117	19	147	142	79	95	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are White	3,380	3,493	562	4,390	4,232	2,349	2,828	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Multiple Races	380	393	63	493	476	264	318	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please "x" the appropriate population[s])</i>						
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 6,550,887.16	State Agency	Systems Support Activities	Diversion and Homelessness Prevention	X ALL PEOPLE EXPERIENCING HOMELESSNESS Improve access and diversion through rapid access problem solving program, motel vouchers for crisis response, landlord engagement, youth sheltering, rapid re-housing, and HHS support.	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Administrative Activities	Outreach and Engagement		X	People Exp Chronic Homelessness	X	Veterans	X	Parenting Youth
	FY 2023-2024			Non-Congregate Shelter/ Interim Housing				People Exp Severe Mental Illness		People Exp HIV/ AIDS	X	Children of Parenting Youth
	FY 2024-2025			Rental Assistance				People Exp Substance Abuse Disorders	X	Unaccompanied Youth		Other (please enter here)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 3,099,643.00	State Agency	Systems Support Activities	Outreach and Engagement	X ALL PEOPLE EXPERIENCING HOMELESSNESS Improve access and diversion through coordinated access system, expanded outreach, and system support and outreach to TAY specifically, landlord engagement, youth sheltering, and strategic planning.	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Administrative Activities			X	People Exp Chronic Homelessness	X	Veterans	X	Parenting Youth
	FY 2023-2024			Non-Congregate Shelter/ Interim Housing				People Exp Severe Mental Illness		People Exp HIV/ AIDS	X	Children of Parenting Youth
	FY 2024-2025			Diversion and Homelessness Prevention				People Exp Substance Abuse Disorders	X	Unaccompanied Youth		Other (please enter here)
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$29.7M	Federal Agency	Systems Support Activities		X ALL PEOPLE EXPERIENCING HOMELESSNESS Annual federal funding for new and renewal Permanent Housing projects (Permanent Support Housing, Rapid Rehousing, and Transitional/Rapid Rehousing Hybrid); permanent housing for survivors of Domestic Violence; Homeless Response System Coordinated Entry Operations, Planning, and Homeless Management Information System.	TARGETED POPULATIONS (please "x" all that apply)					
				Administrative Activities			X	People Exp Chronic Homelessness		Veterans		Parenting Youth
				Permanent Supportive and Service-Enriched Housing				People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth
				Rental Assistance				People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here); Survivors of Domestic Violence
Other (enter funding source under dotted line) Bezos Grant	FY 2021-2022	\$5,000,000	Private Funder(s)	Systems Support Activities	Outreach and Engagement	X ALL PEOPLE EXPERIENCING HOMELESSNESS Advance systems-level approaches to gather real-time data to monitor and identify families at risk of and experiencing homelessness, quickly divert families and rapidly rehousing families experiencing homelessness, and focus on best practice approaches to identify and address racial disparities.	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Administrative Activities			X	People Exp Chronic Homelessness		Veterans		Parenting Youth
	FY 2023-2024			Rental Assistance				People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth
	FY 2024-2025			Diversion and Homelessness Prevention				People Exp Substance Abuse Disorders		Unaccompanied Youth	X	Other - Families
Other (enter funding source under dotted line) California Emergency Solutions and Housing - via HCD	FY 2021-2022	\$ 2,526,184.00	State Agency	Systems Support Activities		X ALL PEOPLE EXPERIENCING HOMELESSNESS Implementation of coordinated entry/ coordinated access system, systems support.	TARGETED POPULATIONS (please "x" all that apply)					
	FY 2022-2023			Administrative Activities			X	People Exp Chronic Homelessness		Veterans		Parenting Youth
	FY 2023-2024							People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth
	FY 2024-2025							People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here)
		\$				ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
							X	People Exp Chronic Homelessness		Veterans		Parenting Youth
								People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth
								People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here)
		\$				ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)					
							X	People Exp Chronic Homelessness		Veterans		Parenting Youth
								People Exp Severe Mental Illness		People Exp HIV/ AIDS		Children of Parenting Youth
								People Exp Substance Abuse Disorders		Unaccompanied Youth		Other (please enter here)

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.		
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
9,899	495+	5% (increase)
Optional Comments		
This outcome goal assumes at least 5% increase over CY20 baseline, due to assumed increased capacity, access, and quality of services.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, yet this this demographic represents approximately 39% of individuals experiencing homelessness. ("Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P)		In order to reduce persons experiencing homelessness we will consider the 5% increase from baseline data of people accessing HMIS, 39% should be persons who identify as Black/African American.

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
3,900	2764+	70.87% (increase)
Optional Comments		
The outcome goal is an increase of 70.87% over the 2019 PIT baseline (2,764 additional people for an end total of 6,664 unsheltered) due to local housing market, economic conditions, and diminishing emergency rental assistance and other eviction safeguards, and assuming the 2022 PIT count numbers will be used to measure the outcome. If the 2024 PIT count were to be used to measure the outcome, the assumption is that the number will be at least 2 times over the 2019 PIT (~7,800), which is consistent with 2022 PIT results showing a significant increase over the 2019 PIT; and with additional system investments and improvements would be expected to result in a 20% reduction in unsheltered homelessness by Jan 2024 PIT count, compared to current trend (6,240 vs 7,800 unsheltered as of 2024 PIT).		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, yet this this demographic represents approximately 39% of individuals experiencing homelessness. ("Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P)		In order to reduce the number of persons experiencing homelessness on a daily basis, we will consider the 71% increase from the baseline data. Of that 71% increase the goal would be to not increase Black/African persons experiencing unsheltered homelessness past 39%.

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data: Annual Estimate of # of people who become homeless for the first time	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
4,051	203+	5% (increase)
Optional Comments		
This outcome goal assumes a modest increase of 5% over the baseline (203 more people recorded as homeless for the first time in HMIS) due to increased HMIS coverage and system use.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
Analysis of local data shows that persons who identify as Black/African American folks only represent 11% of the population in our CoC's geographic area, this demographic represents approximately 39.6% of individuals experiencing homelessness for the first time. (CAL ICH Baseline data)		In order to reduce the numbers of persons who become homeless for the first time we will consider the 5% increase from the baseline data. Our goal is the number of persons who become homeless for the first time persons identifying as Black/African American should not surpass 39.6%.

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	

Annual Estimate of # of people exiting homelessness into permanent housing	Increase in # of People	Increase as % Change from Baseline
2,770	277	10%
Optional Comments		
This outcome goal assumes a modest improvement of 10% over the baseline (277 more people exiting into permanent housing) due to additional system rehousing capacity, fidelity to evidence-based practices, and performance.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, this demographic is exiting to permanent housing at rate of 32%. (CAL ICH Baseline data) □	In order to increase the number of people exiting homelessness into permanent housing we will consider the 10% increase from baseline data. Of the 10% increase determined by the Gaps analysis, our goal is to ensure that at least 50% of persons exiting to permanent housing will identify as Black/African Americans.	

Outcome Goal #4: Reducing the length of time persons remain homeless.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs"	Decrease in Average # of Days	Decrease as % Change from Baseline
156	20+	13% (increase)
Optional Comments		
This outcome goal assumes a 13% increase over the baseline to 176 average days (20 day increase) due to limited system capacity, the Coronavirus pandemic, local housing market and economic conditions. However, this goal is an improvement over the current trendline, which indicates an 18% increase in days homeless from CY18 to CY20.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Currently the analysis of local data shows Black/African Americans average 157 days length of time homeless. (CAL ICH Baseline Data)	In order to reduce the length of time persons remain homeless, we will consider a 13% increase from baseline data. Of that 13% increase to 176 average days, the similar goal is to increase the number of days of Black/ African Americans experiencing length of time homeless by 19 days for a total of 176 days length of time homeless.	

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
% of people who return to homelessness after having exited homelessness to permanent housing	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
8%	2%+	24% (increase)
Optional Comments		
This outcome goal assumes an increase in returns to homelessness to 10% (increase of 2%) over baseline. However, this is a positive outcome compared to CY19 (11% returns) and CY20 is less representative for baseline purposed due to the pandemic. The anticipated improvement is due to increase capacity and stabilization supports.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
American Indian or Alaska Native persons are 4 times more likely to experience homelessness. (Racial Equity Action Plan, 2021) Analysis of local data shows that 13% of persons who identify as Indigenous (state refers to as American Indian or Alaska Natives) return to homelessness within 6 months of exiting homelessness to permanent housing. (CAL ICH Baseline data) □	In order to reduce the number of persons returning to homelessness after exiting to permanent housing, we will consider an increase of 24% from baseline data. Of that 24% increase, the goal is to reduce the number of persons identifying as American Indian or Alaskan Native who return to homelessness after 6 months from 13% to 10%.	

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
297	59	20%

Optional Comments

This outcome goal assumes a modest improvement by 20% (total of 386 successful placements) over the baseline due to improved street outreach, rehousing capacity, and service engagement.

**Describe Your Related Goals for
Underserved Populations and Populations Disproportionately Impacted by Homelessness**

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Analysis of local data shows that 112 persons (29%) who identify as Black/African American are served in street outreach projects who exit emergency shelter, safe haven, transitional housing, or permanent housing designations. (CAL ICH Baseline data) □	In order to increase successful placements from street outreach, we will consider the 20% increase from baseline data. With that 20% increase to 386 total successful placements, 143 persons identifying as Black/African American will be served by successful placements from street outreach by offering culturally responsive training to street outreach providers.

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Build and Scale a Streamline Coordinated Access System	
Timeframe	
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	
Sacramento Continuum of Care, in partnership with the County of Sacramento and City of Sacramento	
Measurable Targets	
Increase dedicated coordinated access navigators to support diversion and system access.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Ensure Emergency Shelter and Interim Housing is Focused on Rehousing	
Timeframe	
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	
City of Sacramento, County of Sacramento, Sacramento Housing and Redevelopment Agency with systemwide support from the Sacramento Continuum of Care	
Measurable Targets	
Increase emergency shelter, interim, and transitional housing full-service beds dedicated to rehousing.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Increase Permanent Housing Opportunities	
Timeframe	
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	
City of Sacramento, County of Sacramento, Sacramento Continuum of Care, Sacramento Housing and Redevelopment Agency	
Measurable Targets	
Increase housing exits for households through landlord engagement and increased coordinated rehousing resources.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Expand Prevention and Diversion Programs	
Timeframe	
7/1/2022 - 6/30/2025	
Entities with Lead Responsibilities	
City of Sacramento, County of Sacramento, Sacramento Continuum of Care, Sacramento Housing and Redevelopment Agency	
Measurable Targets	
Increase availability of housing problem-solving and diversion services for all people engaged with the Coordinated Access system.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.

Invest in Community Capacity Building and Training
Timeframe
7/1/2022 - 6/30/2025
Entities with Lead Responsibilities
Sacramento Continuum of Care, in partnership with the County of Sacramento and City of Sacramento
Measurable Targets
Develop and provide educational materials that explains how to access services and navigate the homeless crisis response system.

- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
- 6. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Systems Support Activities	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000.00	Coordinated Access System-Staff positions to support system implementation and operations, including processing problem-solving funding requests, coordination between shelters and 211 phone-based referral line, development of policies and procedures, bringing more shelters into the system over time. Also includes navigation supports for access to crisis response resources including diversion and problem-solving and emergency shelter.
Diversion and Homelessness Prevention	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,298,200.00	\$ -	\$ -	\$ -	\$ 3,298,200.00	Coordinated Access System-Funds for individual needs to resolve episode of homelessness, available community-wide to partners trained in Local Problem-Solving model, which is based on best practices from other communities.
Totals:	\$ -	\$ -	\$ -	\$ 150,000.00	\$ 3,050,000.00	\$ 150,000.00	\$ 3,558,200.00	\$ 832,310.16	\$ -	\$ 582,591.40	\$ 8,323,101.56	

Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis

The CoC's HHAP-3 proposed funding allocations builds upon the prior rounds of HHAP-1 and HHAP-2 funding and focuses on system-wide improvements. The Sacramento Local Homeless Action Plan identified as it's first priority building and scaling a Coordinated Access System, which the majority of the HHAP-3 funding allocation is recommended for. A recent gaps analysis also identifies the high need for prevention and diversion funds to stem the inflow of people becoming homeless. \$5,258,200 of this request crosses multiple HHAP-3 eligible use categories (system support, diversion, and outreach) and is part of a larger, CoC, City, and County of Sacramento multi-year budget of \$12,422,676 to support implementation and operation of a Coordinated Access System.

Table 7. Demonstrated Need

Complete ONLY if you are selected Non-Congregate Shelter / Interim Housing as an activity on the Function

Demonstrated Need
of available shelter beds
of people experiencing unsheltered homelessness in the homeless point-in-time count
Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the winter months
% of exits from emergency shelters to permanent housing solutions
Describe plan to connect residents to permanent housing.
The CoC funded Youth shelters will connect residents to permanent housing through our local coordinated entry process by conducting a TAY VI-SPDAT and ensuring youth stay active on the by-name list. Youth shelter providers also meet to conduct specific case conferencing to ensure the best fit for each open bed and lower bed vacancy rates. While waiting on a permanent housing solution, providers will offer wraparound services such as connections to mental health services, job training, and life skills training to provide the needed skills to succeed in permanent housing.



ing Plans tab.

1862
6664
17% beds 26% units
17% beds 6% units
23% beds 26% units
rocess. This includes :vice monthly for youth- beds to open, our youth to provide youth with



HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - Round 3
BUDGET TEMPLATE

APPLICANT INFORMATION

CoC / Large City / County Name:	Sacramento City & County Continuum of Care	Applying Jointly? Y/N	N
Administrative Entity Name:	Sacramento Steps Forward	Total Allocation	\$ 8,323,101.56

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Rapid rehousing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating subsidies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Operating subsidies: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street outreach	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Street outreach: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Services coordination: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support	\$ 110,000.00	\$ 810,000.00	\$ 810,000.00	\$ 810,000.00	\$ 810,000.00	\$ 3,350,000.00	\$ 900,000.00	\$ 2,450,000.00
<i>Systems support: youth set-aside</i>	\$ -	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 300,000.00	\$ -	\$ 300,000.00
Delivery of permanent housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Delivery of permanent housing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prevention and shelter diversion	\$ 36,000.00	\$ 880,550.00	\$ 880,550.00	\$ 880,550.00	\$ 880,550.00	\$ 3,558,200.00	\$ 664,620.31	\$ 2,893,579.69
<i>Prevention and shelter diversion: youth set-aside</i>	\$ 20,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 260,000.00	\$ 64,620.31	\$ 195,379.69
Interim sheltering	\$ -	\$ -	\$ 277,436.72	\$ 277,436.72	\$ 277,436.72	\$ 832,310.16	\$ -	\$ 832,310.16
<i>Interim sheltering: youth set-aside</i>	\$ -	\$ -	\$ 277,436.72	\$ 277,436.72	\$ 277,436.72	\$ 832,310.16	\$ -	\$ 832,310.16
Shelter improvements to lower barriers and increase privacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Shelter improvements: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ 20,000.00	\$ 140,647.85	\$ 140,647.85	\$ 140,647.85	\$ 140,647.85	\$ 582,591.40	\$ 100,000.00	\$ 482,591.40

TOTAL FUNDING ALLOCATION

	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL		
Youth Set-Aside (at least 10%)	\$ 20,000.00	\$ 135,000.00	\$ 412,436.72	\$ 412,436.72	\$ 412,436.72	\$ 1,392,310.16	\$ 64,620.31	\$ 1,327,689.85

COMMENTS: