Sacramento Homeless Policy Council
August 12, 2022
SHPC Purpose and Objectives

Purpose

• Provide broad-based, collaborative, and strategic leadership on Sacramento's response to the crisis of homelessness.

Objectives

• Shared policy direction on solutions to address the homelessness crisis;

• Champion and promote alignment of coordinated system policies and integrated approaches;

• Accelerated knowledge sharing and actionable best practices for addressing homelessness in Sacramento.
Today’s Agenda

• Welcome
• SHPC Purpose and Objectives
• Actions Since Last Meeting
• Local Homelessness Action Plan and Gaps Analysis
• Paths Forward – Implementing a System Level Response
• Final Remarks

Facilitator: Ashley Brand, CommonSpirit Health
SHPC Roster

Ashley Brand
Sacramento Steps Forward Board Chair &
Director of Community and Homeless Health
for CommonSpirit Health (Dignity)

Darrell Steinberg
Mayor, City of Sacramento

Donald Terry
Mayor, City of Rancho Cordova

Erin Johansen
Sacramento Continuum of Care Board Chair &
CEO, Hope Cooperative

Jay Schenirer
Councilmember, City of Sacramento District 5

Patrick Kennedy
Board of Supervisors, Sacramento County District 2

Porsche Middleton
Mayor, Citrus Heights

Rich Desmond
Board of Supervisors Vice Chair,
Sacramento County District 3

Rosario Rodriguez
Vice Mayor, City of Folsom

Shawn Farmer
Mayor, City of Galt

Stephanie Nguyen
Councilmember, City of Elk Grove District 4

Bret Daniels (Alternate)
Councilmember, City of Citrus Heights District 1

Rick Jennings II (Alternate)
Councilmember, City of Sacramento District 7
System Actions Since Last Meeting
System Actions and Opportunities

Planning and Policy Work

Collaborated on:
- Adoption of Local Homeless Action Strategy
- Gaps Analysis
- Point in Time Count
- Funding for Coordinated Access

Emerging collaboration:
- Behavioral Health Services Gaps Analysis
- CalAIM Investments and Supports
- LHAP Action Plan

New Resources

Collaborated on:
- HHAP-3 Goals and strategies (submitted) $32.76M
- State Demonstration Family Grant $863,000

Collaboration Opportunities:
- HUD Special NOFO ($10.6M)
- Supplemental HUD Vouchers
- Cal Aim HHIP ($40M+)
- State Encampment Grant

Direct Service Activities

Future Collaboration Opportunities:
- County Safe Stays City Respite Center and safe grounds
- Landlord Engagement Program
- Encampment outreach
LHAP System Level Strategies

Building blocks to reach system performance goals

1. Build & scale a Coordinated Access System (CAS)

2. Ensure emergency shelter & interim housing is focused on rehousing

3. Increase permanent housing opportunities

4. Expand prevention & diversion programs

5. Invest in community capacity-building & training

6. Ensure adequate behavioral health services
Gaps Analysis

Homeless Response System Interventions

PREVENT HOMELESSNESS

TARGETED PREVENTION
One-time and short-term prevention assistance for highest risk

DIVERSION
Immediate problem-solving and resources to avoid shelter

RESPOND TO HOMELESSNESS

STREET OUTREACH
Individualized engagement and connection to housing assistance and services

TEMPORARY HOUSING
Emergency shelter, transitional housing, interim housing

END HOMELESSNESS

SHORT/MEDIUM-TERM REHOUSING
Individualized housing search/placement and time-limited financial assistance and stabilization services

PERMANENT HOUSING
Permanent supportive housing and other dedicated permanent housing assistance with ongoing services
Behavioral Health Needs

Homeless System Interventions

- **PREVENT HOMELESSNESS**
  - TARGETED PREVENTION
  - DIVERSION

- **RESPOND TO HOMELESSNESS**
  - STREET OUTREACH
  - TEMPORARY HOUSING

- **END HOMELESSNESS**
  - SHORT/MEDIUM-TERM REHOUSING
  - PERMANENT HOUSING

**Behavioral Health Support Opportunities**

- **Increased training** for non-clinical homeless system staff to improve non-clinical support, engagement, and crisis response services.

- **Additional peer navigation services** for paraprofessional support to access services while resolving housing crisis.

- **Enhanced cross-system screening/triage and coordination:**
  - To improve timely access to higher levels of behavioral health services for people who are unsheltered or sheltered with more severe service needs.
  - To improve timely access to prevention and homeless services for people engaged in behavioral health services.

- **Increased and enhanced multi-disciplinary teams** integrated with street outreach, shelters, and other permanent housing options for people with complex needs.
Gaps Analysis

Estimated **ANNUAL** Number of People Who Experience **Literal Homelessness***

in Sacramento = **16,500 to 20,000**

*Represents those in emergency/temporary shelter or unsheltered

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**Business as Usual**

- Emphasizes crisis response once a person becomes homeless

**Transformed System**

- Emphasizes targeted prevention, diversion, rehousing and permanent housing assistance, reducing need for crisis services

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**RESOURCES**

- **Prevent Homelessness**
- **Respond to Homelessness**
- **End Homelessness**

**End Homelessness**

- Leads to increasing need for shelter and other crisis responses and less capacity to prevent or quickly end homelessness for people.

**End Homelessness**

- Leads to less people experiencing homelessness and more people receiving the help they need to quickly end their homelessness and remain housed.

**End Homelessness**

- Eliminates or significantly reduces the need for additional emergency shelter capacity.
Creating a Transformed System in Sacramento

Current capacity for **Homelessness Prevention**:
- **8% of need met**
- **92% (3,550 households) with unmet needs**

To close the gap, Sacramento needs at least an additional:
- **16 full-time employees** who provide individualized housing support
- **$11.3 million in annual financial assistance**

Very little capacity currently exists for targeted homelessness prevention, but one third of all households could be offered targeted prevention prior to becoming literally homeless. Of these, an estimated 76% could successfully avoid homelessness. The total amount of Diversion services is still to be determined. However, it is estimated that 15% of single adults and 30% of families can avoid entering shelter if provided timely diversion assistance.

**Prevent Homelessness**

**Respond to Homelessness**

In a transformed system that emphasizes prevention and housing, current **Temporary Shelter** might be sufficient. However, near-term investment in additional shelter capacity is needed, with a system goal of:
- **2,200–2,700 beds for individuals**
- **300–350 units for families**

New investments should allow for facilities to be re-purposed for housing later. The shelter system capacity gap at any given point will depend on many factors, including the amount of prevention and re-housing assistance available.

**Street Outreach** requires at least:
- **21 full-time employees** who provide individualized support and housing connections

An estimated 55% of single adults and 36% of families need at least some level of street outreach. Street outreach should have low caseloads to ensure integration with other behavioral health and physical supports. Further analysis of current capacity and need is underway.
Creating a Transformed System in Sacramento

Current capacity for **Rehousing Assistance:**

- 76% of need met
- 24% (645 households) with unmet needs

To close the gap, Sacramento needs at least an additional:

- 29 full-time employees who provide individualized placement/stabilization supports with financial assistance
- Annual financial rehousing assistance is also needed and to be determined.

Key improvements are needed to ensure efficient and effective rehousing assistance including landlord engagement, tenant retention, increased unit availability, intensive case management, and full incorporation into the community-wide coordinated access system.

Current capacity for **Permanent Supportive Housing:**

- 46% of need met
- 54% (3,000 households) with unmet needs

To close the gap, Sacramento needs at least an additional:

- 4,100–5,000 permanent supportive housing units
- 1,600–2,000 permanent housing assistance placements with ongoing services annually

For Permanent Supportive Housing, efforts are needed to increase positive turn-over and openings among current units, and increase the overall number of units funded with homeless assistance and other resources to meet the needs of people who are chronically homeless. For others who are disabled and homeless, the need for rehousing supports and affordable, supportive housing options cannot be met by the homeless crisis response system alone. Cross sector collaboration to develop sustainable housing and service supports for people with needs beyond housing are needed.
LHAP System Level Strategies

1. Build & Scale a Coordinated Access System (CAS)
2. Ensure emergency shelter & interim housing is focused on rehousing
3. Increase permanent housing opportunities
4. Expand prevention & diversion programs
5. Invest in community capacity-building & training
6. Ensure adequate behavioral health services

First Steps
- Increase dedicated coordinated access navigators to support diversion and system access
- Increase emergency shelter, interim, and transitional housing full-service beds dedicated to rehousing
- Increase housing exits for households through landlord engagement and increased coordinated rehousing resources
- Increase availability of housing problem-solving and diversion services for all people engaged with the Coordinated Access System
- Develop and provide educational materials that explain how to access services and navigate the homeless crisis response system