



Sacramento Homeless Policy Council

August 12, 2022

SHPC Purpose and Objectives

Purpose

- Provide broad-based, collaborative, and strategic leadership on Sacramento's response to the crisis of homelessness.

Objectives

- Shared policy direction on solutions to address the homelessness crisis;
- Champion and promote alignment of coordinated system policies and integrated approaches;
- Accelerated knowledge sharing and actionable best practices for addressing homelessness in Sacramento.

Today's Agenda

- Welcome
- SHPC Purpose and Objectives
- Actions Since Last Meeting
- Local Homelessness Action Plan and Gaps Analysis
- Paths Forward – Implementing a System Level Response
- Final Remarks

Facilitator: Ashley Brand, CommonSpirit Health

SHPC Roster

Ashley Brand

*Sacramento Steps Forward Board Chair &
Director of Community and Homeless Health
for CommonSpirit Health (Dignity)*

Darrell Steinberg

Mayor, City of Sacramento

Donald Terry

Mayor, City of Rancho Cordova

Erin Johansen

*Sacramento Continuum of Care Board Chair &
CEO, Hope Cooperative*

Jay Schenirer

Councilmember, City of Sacramento District 5

Patrick Kennedy

Board of Supervisors, Sacramento County District 2

Porsche Middleton

Mayor, Citrus Heights

Rich Desmond

*Board of Supervisors Vice Chair,
Sacramento County District 3*

Rosario Rodriguez

Vice Mayor, City of Folsom

Shawn Farmer

Mayor, City of Galt

Stephanie Nguyen

Councilmember, City of Elk Grove District 4

Bret Daniels (Alternate)

Councilmember, City of Citrus Heights District 1

Rick Jennings II (Alternate)

Councilmember, City of Sacramento District 7



System Actions Since Last Meeting

System Actions and Opportunities

Planning and Policy Work

Collaborated on:

- Adoption of Local Homeless Action Strategy
- Gaps Analysis
- Point in Time Count
- Funding for Coordinated Access

Emerging collaboration:

- Behavioral Health Services Gaps Analysis
- CalAIM Investments and Supports
- LHAP Action Plan

New Resources

Collaborated on:

- HHAP-3 Goals and strategies (submitted) \$32.76M
- State Demonstration Family Grant \$863,000

Collaboration Opportunities:

- HUD Special NOFO (\$10.6M)
- Supplemental HUD Vouchers
- Cal Aim HHIP (\$40M+)
- State Encampment Grant

Direct Service Activities

Future Collaboration Opportunities:

- County Safe Stays
City Respite Center and safe grounds
- Landlord Engagement Program
- Encampment outreach

LHAP System Level Strategies

*Building blocks to reach
system performance goals*



Gaps Analysis

Homeless Response System Interventions

PREVENT HOMELESSNESS



TARGETED PREVENTION

One-time and short-term prevention assistance for highest risk

DIVERSION

Immediate problem-solving and resources to avoid shelter

RESPOND TO HOMELESSNESS



STREET OUTREACH

Individualized engagement and connection to housing assistance and services

TEMPORARY HOUSING

Emergency shelter, transitional housing, interim housing

END HOMELESSNESS



SHORT/MEDIUM-TERM REHOUSING

Individualized housing search/placement and time-limited financial assistance and stabilization services

PERMANENT HOUSING

Permanent supportive housing and other dedicated permanent housing assistance with ongoing services

Behavioral Health Needs

Homeless System Interventions

PREVENT HOMELESSNESS



TARGETED
PREVENTION

DIVERSION

RESPOND TO HOMELESSNESS



STREET
OUTREACH

TEMPORARY
HOUSING

END HOMELESSNESS



SHORT/MEDIUM-
TERM REHOUSING

PERMANENT
HOUSING

Behavioral Health Support Opportunities

- ☐ **Increased training** for non-clinical homeless system staff to improve non-clinical support, engagement, and crisis response services.
- ☐ **Additional peer navigation services** for paraprofessional support to access services while resolving housing crisis.
- ☐ **Enhanced cross-system screening/triage and coordination:**
 - ✓ To improve timely access to higher levels of behavioral health services for people who are unsheltered or sheltered with more severe service needs.
 - ✓ To improve timely access to prevention and homeless services for people engaged in behavioral health services.
- ☐ **Increased and enhanced multi-disciplinary teams** integrated with street outreach, shelters, and other permanent housing options for people with complex needs.

Gaps Analysis

Estimated **ANNUAL** Number of People Who Experience **Literal Homelessness***
in Sacramento = **16,500 to 20,000**

*Represents those in emergency/temporary shelter or unsheltered

Business as Usual

Emphasizes crisis response once a person becomes homeless



Transformed System

Emphasizes targeted prevention, diversion, rehousing and permanent housing assistance, reducing need for crisis services



Creating a Transformed System in Sacramento

PREVENT HOMELESSNESS

Current capacity for **Homelessness Prevention**:



8%
of need met

92%
(3,550 households)
with unmet needs

To close the gap, Sacramento needs at least an additional:



16 full-time employees
who provide individualized housing support



\$11.3 million
in annual financial assistance

Very little capacity currently exists for targeted homelessness prevention, but one third of all households could be offered targeted prevention prior to becoming literally homeless. Of these, an estimated 76% could successfully avoid homelessness. The total amount of Diversion services is still to be determined. However, it is estimated that 15% of single adults and 30% of families can avoid entering shelter if provided timely diversion assistance.

RESPOND TO HOMELESSNESS

In a transformed system that emphasizes prevention and housing, current **Temporary Shelter** might be sufficient. However, near-term investment in additional shelter capacity is needed, with a system goal of:

2,200–2,700 beds for individuals
300–350 units for families

New investments should allow for facilities to be re-purposed for housing later. The shelter system capacity gap at any given point will depend on many factors, including the amount of prevention and re-housing assistance available.

Street Outreach requires at least:



21 full-time employees
who provide individualized support
and housing connections

An estimated 55% of single adults and 36% of families need at least some level of street outreach. Street outreach should have low caseloads to ensure integration with other behavioral health and physical supports. Further analysis of current capacity and need is underway.

Creating a Transformed System in Sacramento

END HOMELESSNESS

Current capacity for **Rehousing Assistance:**



76%
of need met

24%
(645 households)
with unmet needs

Key improvements are needed to ensure efficient and effective rehousing assistance including landlord engagement, tenant retention, increased unit availability, intensive case management, and full incorporation into the community-wide coordinated access system.

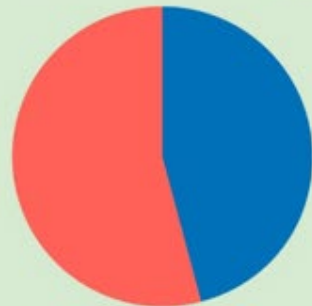
To close the gap, Sacramento needs at least an additional:



29 full-time employees
who provide individualized placement/
stabilization supports with financial assistance

Annual financial rehousing assistance is
also needed and to be determined.

Current capacity for **Permanent Supportive Housing:**



46%
of need met

54%
(3,000 households)
with unmet needs

To close the gap, Sacramento needs at least an additional:



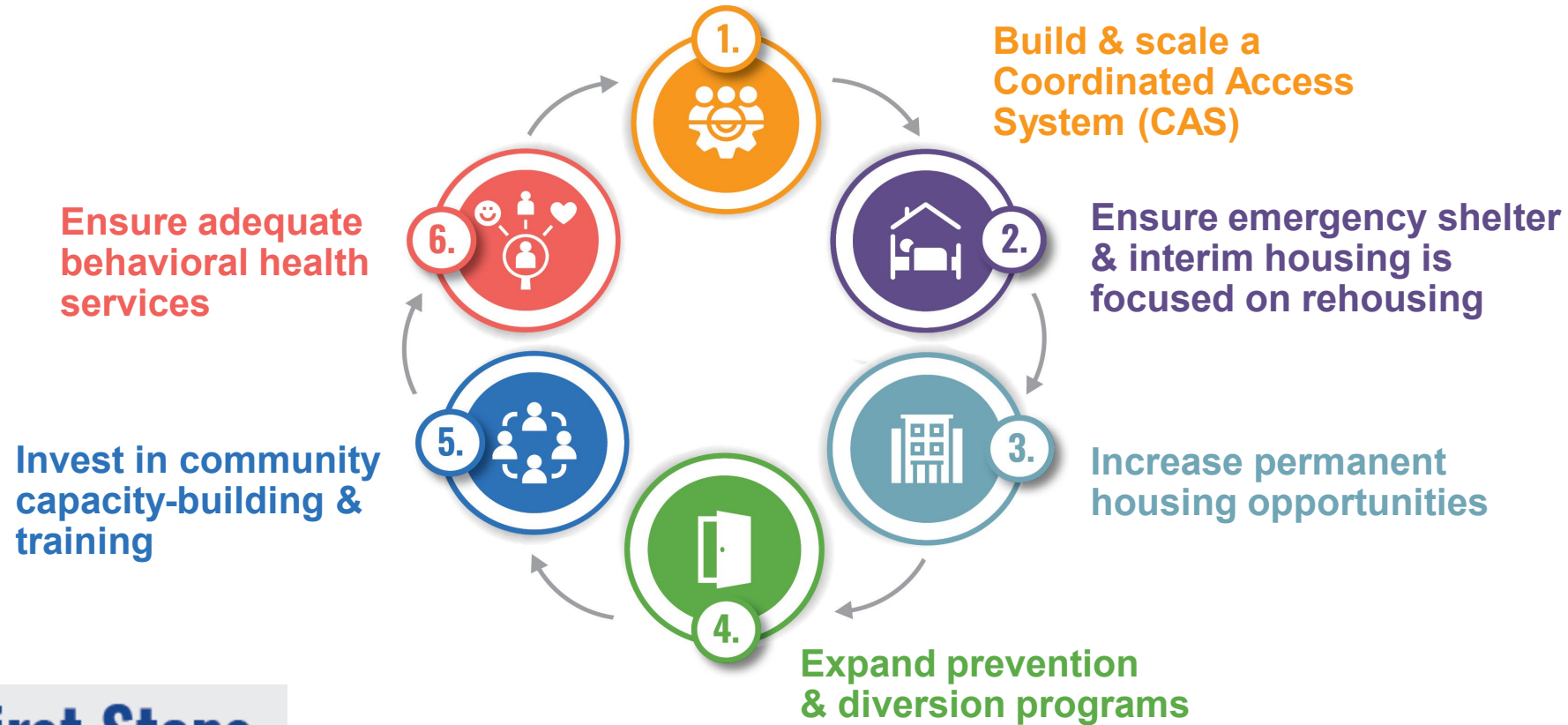
4,100–5,000
permanent supportive housing units



1,600-2,000
permanent housing assistance placements
with ongoing services annually

For Permanent Supportive Housing, efforts are needed to increase positive turn-over and openings among current units, and increase the overall number of units funded with homeless assistance and other resources to meet the needs of people who are chronically homeless. For others who are disabled and homeless, the need for rehousing supports and affordable, supportive housing options cannot be met by the homeless crisis response system alone. Cross sector collaboration to develop sustainable housing and service supports for people with needs beyond housing are needed.

LHAP System Level Strategies



First Steps

- Increase dedicated coordinated access navigators to support diversion and system access
- Increase emergency shelter, interim, and transitional housing full-service beds dedicated to rehousing
- Increase housing exits for households through landlord engagement and increased coordinated rehousing resources
- Increase availability of housing problem-solving and diversion services for all people engaged with the Coordinated Access System
- Develop and provide educational materials that explains how to access services and navigate the homeless crisis response system