



**SACRAMENTO
STEPS FORWARD**

Ending Homelessness. Starting Fresh.

Sacramento Continuum of Care (CoC) Board Agenda

Wednesday, May 11, 2022 || 8:00 AM – 10:00 AM

[Zoom Meeting](#) || Meeting ID: 899 2915 5766 || Passcode: 168104

One tap mobile: +16699009128,,89929155766#,,, *168104# US (Sacramento)

Dial by your location: +1 669 900 9128 US (Sacramento)

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I. Welcome & Introductions: Erin Johansen, CoC Board Chair			
II. Review & Approval of March 9th, 2022 Minutes: Pixie Popplewell, Secretary			
III. CoC Board Chair's Report: Erin Johansen			
IV. Sacramento Steps Forward (SSF) CEO's Report: Lisa Bates			
V. Announcements: (Upcoming Events & Recent Actions)	CoC Board Members, SSF Staff & Guests	8:15 AM (10 minutes)	Information
VI. Consent Agenda - Action Items: A. Coordinated Entry System Committee new member slate B. Point in Time Committee new member appointment C. Coordinated Entry System PSH Transfer Policy & Procedures and PSH Termination of Assistance Policy & Procedures			
VII. New Business:			
A. Local Homelessness Action Plan & HHAP-3 Allocations <ul style="list-style-type: none"> • Draft plan presentation • Allocations discussion • Plan for approving plan and allocations in June 	Ya-Yin Isle, SSF Chief Strategic Initiatives Officer Michele Watts, SSF Chief Planning Officer Alisa Orduna, Consultant, & Tom Albanese, Consultant	8:25 AM (60 minutes)	Information & Discussion

B. CalAIM and HHIP Program	Lisa Bates	9:25 AM (20 minutes)	Information & Discussion
C. Actions taken by CoC Executive Committee on behalf of the CoC Board <ul style="list-style-type: none"> • State Family Homelessness Challenge Grant: Authorized SSF to apply for the state family grant • Wilton Rancheria: Approved the addition of Wilton Rancheria to the Sacramento City & County CoC via the HUD FY2022 NOFO Registration 	Michele Watts & Jillyan McKinney, SSF Racial Equity Specialist	9:45 AM (10 minutes)	Information
D. 2022 Unsheltered PIT Report Update	Michele Watts	9:55 AM (5 minutes)	Information
VIII. Meeting Adjourned Next CoC Board Meeting: Wednesday, June 1st, 2022			

Reference the [CoC Meeting calendar](#) for upcoming CoC Board and Committee Meetings. For any questions or concerns, please contact [Michele Watts](#), SSF Chief Planning Officer.

Sacramento Continuum of Care (CoC) Board Meeting Minutes

Wednesday, March 9th, 2022 | 8:00 AM to 10:00 AM



[Recording of Zoom Meeting](#). The meeting chat is below the minutes.

Attendance:

Member	Area of Representation	Present
Alexis Bernard	Mental Health Service Organization	Yes
Amani Sawires Rapaski	Substance Abuse	Yes
Angela Upshaw - Vice Chair	Veterans	Yes
April Marie Dawson	People with Disabilities	Yes
Christie M. Gonzales	Substance Abuse Service Organizations	Yes
Elyah "Eroz" Williams	Youth with Lived Experience	No
Emily Halcon	County of Sacramento	Yes
Erin Johansen - Chair	Mental Health	Yes
Fatemah Martinez	Shelter Provider	Yes
Jameson Parker	Business Community & Street Outreach	Yes
Jenna Abbott	Business Community	Yes
John Kraitz	Lived Experience	No
Joseph Smith	Coalition/Network	No
Julie Davis-Jaffe	Employment Development	Yes
Juile Hirota	Shelter and/or Housing Provider	No
MaryLiz Paulson	Housing Authority	Yes

Mike Jaske	Faith Community Advocate	Yes
Nicholas Golling	City of Sacramento	No
Paul Jbeily	Law Enforcement	Yes
Pixie Pearl - Secretary	Homeless Youth	Yes
Sarah Bontrager	City of Elk Grove	Yes
Stefan Heisler	City of Rancho Cordova	Yes
Stephanie Cotter	City of Citrus Heights	Yes
Tara Turrentine	Education	Yes

SSF Staff	SSF Title
Christina Heredia	Referral Specialist
Janet Rice	Chief Financial Officer
Jillyan McKinney	Racial Equity Specialist
Josh Lowy	Programming Analyst
Kaylin Jones	CoC Coordinator
Lisa Bates	Chief Executive Officer
Man Tsui	Data Analyst
Michele Watts	Chief Planning Officer
Peter Bell	CE Manager
Scott Clark	Data Analysis Manager
Stacey Fong	Coordinated Entry Analyst
Theresa Bible	Outreach Navigator – Meadowview
Vivan Nguyen	Referral Specialist
Ya-yin Isle	Chief Strategic Initiatives Officer

Guests

Alyxe Lett, Bo Cassell, Brandon Wirth, Cait Fournier, Cheyenne Caraway, Cynthia Pimentel, Danielle Foster, Dawn Basciano, Deaster St Charles, Deisy Madrigal, Ejiro Okoro, Elizabeth Elliott, Emily Zelaya, Gabriela Matsui, Georgina, Gordon Mills, Harjit Singh Gill, JGreen, Jeff Tardaguila, Jenine Spotnitz, Jesse Williamss, Jessica Jones, Joe Smith, John Foley, Julie Field, Karisa, Kasia Elijah, Kate's Iphone, Kia Phillips, Koby Rodriguez, Lee Sorrell, Liz Correa, Liz Pazdral, Monica Rocha-Wyatt, Nadia Rains, Nick Golling, Nilda V., Pat Macht, Quinn Jone-Hylton, Richelle Cullen, Regina Vasquez, Ritz Harley Ranjo Tolentino, Robynne Rose-Haymer, Sarah's iPhone, Sharna Braucks, Theresa Luna, Troy Lynch, Zuri K Colbert, 19165393153, 19165318399 and 19166390630.

I. Welcome & Introductions: Erin Johansen, CoC Board Chair

Erin called the meeting to order around 8:01 AM. Attendance of 91 participants.

II. Jan. 12th & Feb. 9th , 2022 Minutes: Pixie Pearl, Secretary

Approval of 1/12/22 & 2/9/22 CoC Board Minutes:

Motioned for approval 1/12/22: 1st - April Marie Dawson / 2nd - Jenna Abbot- no changes.

Motioned for approval 2/9/22: 1st - Emily Halcon / 2nd - Tara Turrentine-one change: add Nilda Valmores to the guest list.

Motions approved.

III. CoC Board Chair's Report: Erin Johansen

Erin shared details about the:

- City Council funding approval for the Coordinated Access Proposal.
- CoC Board and that it will be hosting its annual meeting on 4/21/22. She shared the focus will be on the homelessness action plan required for our state HHAP funding allocation.

IV. Sacramento Steps Forward (SSF) CEO's Report: Lisa Bates

Lisa mentioned:

- Sacramento Homeless Policy Council meets this Friday, March 11, 2022.
- A special PIT Count thank you and appreciation to all the outreach professional agencies, mentioning Roads Home, SSF, SSHH, SacCovered, Step Up on Second, Sacramento City DCR, Sacramento County Department of Human Assistance and Hope Cooperative.

V. Announcements: (Upcoming Events & Recent Actions)

CoC Board Chair:None.

CoC Board Members: None.

SSF Staff: None.

Guests: None.

CoC Board Chair, CoC Board Members, SSF Staff & Guests: None.

VI. Consent Agenda – No Consent Items

VII. New Business:

A. Membership

1. Approve

Membership Cap Increase- ACTION

2. Approve New

Member SlateACTION

3. Approve Executive

Committee SlateACT

April Marie Dawson,
Governance
Committee Chair &
Michele Watts, SSF
Chief Planning Office

8:25 AM (15
minutes)

Actions

April mentioned the broader engagement of stakeholders and persons with lived experience were targeted for recruitment for the one open seat on the Board. There were 33 applicants in total. The Governance Committee is proposing three things: 1. increase the Committee from 25 to 30 members, 2. approve the new member slate of Amber Kemp, Monica Rocha-Wyatt, Kimberley Rae Berry, Carl Mason Gizard, and Deisy Madrigal. By doing these items it will help the Board meet the spirit of our goal of diversifying.

VII.A1. Approve membership cap. Motion- Erin Johansen and task the governance

committee whether there should be specific guidelines. Second- Joe Smith. It was suggested that the Governance Committee consider designating seats for people with lived experience and report back.

VII. A.2. Approve the new member slate. Motion- Tara Turrentine. Second- Mike Jaske, Motion passes.

The 2021 Executive Committee members are all willing to serve another term in 2022. The Governance Committee Chair, April Dawson, solicited other members' interest in serving on the 2022 Executive Committee via email; no one expressed interest.

VII.A.3. Approve the Executive Committee slate of Erin Johansen (Chair), Angela Upshaw (Vice Chair), Pixie Pearl/now Pixie Popplewell (Secretary). Motion- Jenna Abbott. Second- Christie Gonzalez. Motion passes.

<ul style="list-style-type: none">● B. 2022 Unsheltered PIT Count	April Marie Dawson, PITC Co-Chair; Michele Watts, SSF Chief Planning Officer; & Arturo Baiocchi, CSUS	8:40 AM (10 minutes)	Information
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- April Marie Dawson shared the 2022 Point-In-Time (PITC) is done and commented on the job well done with a great effort. She thanked stakeholders and SSF staff.
- Michele Watts thanked the satellite site locations for stepping up to support. 700 volunteer sign ups with a show rate of 500 volunteers with the majority being Canvassers. Covered 130 map zones. Reached goal by the end of night 2. Michele thanked professional outreach as it was a bigger undertaking than in years past. There was canvassing in Folsom during the early morning after the first count night, with a small team to do surveys and counting. Youth provider community and youth themselves did youth specific volunteering and phone banking to collect surveys to get richer info on young people and young people with children experiencing homelessness.
- In the week following count nights, a new approach to surveys and/or counting were undertaken for large encampments, including an American River Parkway specific effort. Family surveys were conducted at Mustard Seed School and Maryhouse. Next [PITC meeting](#) is Thursday March 17th at 9am. CSUS research team is focused on data quality and clean up in order to prepare for submitting data tables that HUD requires. [slide show can be found here.](#)
- Lisa Bates thanked SSF staff

<ul style="list-style-type: none"> Jenna Abbott suggested producing a map of areas that volunteers went out to to serve as an easy visual. Zuri Culbert raised concerns about homeless encampments being required to disband or move right before, during, and right after the PIT Count. 			
B. HHAP-3 Application 1. Local Homelessness Action Plan 2. Schedule	Ya-yin Isle, SSF Strategic Initiatives Officer	8:50 AM (5 minutes)	Information
<ul style="list-style-type: none"> Ya-Yin gave information on the state's requirements for what to include in the local homelessness action plan. The team is currently waiting on baseline data and other guidance from Cal-ICH/the state. We have initiated gaps analysis work, including working with the SPC to develop the framework for landscape analysis required for the action plan. see her slides here. The annual meeting on April 21st will focus on the action plan. 			
D. Coordinated Access System Proposal Update	Peter Bell, SSF CES Program Manager	8:55 AM (5 minutes)	Information
<p>Peter mentioned the City approved \$1 million is to go towards the project. The County will approve its allocation in the coming weeks. The proposal is aiming for 3 years of full commitment across all partners (CoC, County, Cities of Sacramento, Elk Grove, Citrus Heights, and Rancho Cordova). The team is hoping to reach their operational milestones to kick off by July 1st. They are continuing to work on HMIS system and making some changes to the platform and products that will be utilized. Peter stated his contact info is on website and if you want to reach him you can via email at pbell@sacstepsforward.org.</p>			
VIII. Meeting Adjourned at 9:17 AM. Next Meeting CoC Annual Meeting: April 21, 2022, 9 AM – 12 PM **Regular April CoC Board Meeting is Canceled**			

For any questions or concerns, please contact Michele Watts, SSF Chief Planning Officer, at mwatts@sacstepsforward.org

CoC Board Meeting Chat

00:11:43 Pixie Pearl (they/them): Jan Board Meeting Minutes Approval

00:11:48 Erin Johansen: yes

00:11:49 April Marie Dawson: Yes

00:11:49 Emily Halcon: yes

00:11:50 Stefan Heisler: Yes

00:11:50 Tara Turrentine: Yes

00:11:50 Pixie Pearl (they/them): yes

00:11:51 Sarah Bontrager: Yes

00:11:51 Mike Jaske, SacACT: yes

00:11:52 AngelaUpshaw: yes

00:11:52 Joe Smith: yes

00:11:53 Julie Davis-Jaffe - SETA Sacramento Works: Yes

00:11:53 Jenna Abbott: aye

00:11:54 mpaulson: Yes

00:11:54 Amani S: Yes

00:11:56 Nick Golling: aye

00:12:13 Nilda V . My Sister's House: If it matters I believe I was in attendance but late.
Nilda Valmores, My Sister's House. Can't see materials.

00:12:30 Pixie Pearl (they/them): February Board Meeting Minutes

00:12:32 Julie Davis-Jaffe - SETA Sacramento Works: Yes

00:12:34 Emily Halcon: yes

00:12:34 Jenna Abbott: aye

00:12:35 mpaulson: Yes

00:12:38 Nick Golling: aye

00:12:38 Sarah Bontrager: Yes

00:12:40 Joe Smith: yes

00:13:11 Jameson Parker: Yes

00:13:11 April Marie Dawson: yes

00:13:14 Mike Jaske, SacACT: yes

00:13:15 Erin Johansen: yes

00:13:19 AngelaUpshaw: yes

00:13:19 Stefan Heisler: Yes

00:14:05 Tara Turrentine: Yes

00:14:12 Amani S: Yes

00:16:02 Ya-yin Isle (she/her), SSF: SHPC Zoom Registration Link:
https://us02web.zoom.us/webinar/register/WN_20NhdCdeRLWKknmha6-myA

00:21:52 Robynne Rose-Haymer: Announcement: Career Fair tomorrow @the Center, 12-3.

00:23:23 Amani S: Ditto what jenna said

00:23:35 Nick Golling: jenna brings up a great point about membership numbers

00:24:48 Robynne Rose-Haymer: Job Seeker Registration
 form: <https://forms.office.com/r/cqmeXSiu90>

00:28:36 Pixie Pearl (they/them): Increase CoC Membership Cap & Governance Oversight Review

00:28:44 Michele Watts, she/her/hers, SSF Chief Planning Officer: MEMBERSHIP CAP INCREASE AND DIRECT GOV CMTE TO EXPLORE DESIGNATING SEATS FOR PLE

00:28:46 April Marie Dawson: yes

00:28:47 mpaulson: Yes

00:28:47 Tara Turrentine: Yes

00:28:49 Nick Golling: no

00:28:50 Jenna Abbott: aye

00:28:50 AngelaUpshaw: yes

00:28:50 Julie Davis-Jaffe - SETA Sacramento Works: YEs

00:28:51 Stephanie Cotter: Yes

00:28:52 Joe Smith: yes

00:28:53 Christie Gonzales: yes

00:28:53 Emily Halcon: yes

00:28:55 Sarah Bontrager: Yes

00:28:55 Erin Johansen: yes

00:28:56 Amani S: Yes

00:28:56 Stefan Heisler: Yes

00:28:57 Jameson Parker: Yes

00:28:57 Pixie Pearl (they/them): yes

00:29:40 Vivan Nguyen: yes

00:29:53 Pixie Pearl (they/them): Approve New Member Slate

00:29:53 Michele Watts, she/her/hers, SSF Chief Planning Officer: APPROVE NEW MEMBER SLATE

00:29:54 Julie Davis-Jaffe - SETA Sacramento Works: Yes

00:29:55 April Marie Dawson: Yes

00:29:55 Amani S: Yes

00:29:55 Joe Smith: yes

00:29:55 Jenna Abbott: aye

00:29:56 Emily Halcon: yes

00:29:57 mpaulson: Yes

00:29:57 Tara Turrentine: Yes

00:29:58 Stephanie Cotter: Yes

00:29:59 Erin Johansen: yes

00:29:59 Stefan Heisler: Yes

00:29:59 Elizabeth Elliott, Executive Director, NCIHA, (She, They, Them): Aye

00:29:59 AngelaUpshaw: yes

00:30:00 Mike Jaske, SacACT: yes

00:30:05 Paul Jbeily:yes

00:30:08 Sarah Bontrager: Yes

00:30:48 Mike Jaske, SacACT: yes

00:30:49 Amani S: Yes

00:30:49 Jenna Abbott: aye

00:30:49 Pixie Pearl (they/them): Executive Committee Approval

00:30:49 AngelaUpshaw: yes

00:30:51 Stephanie Cotter: yes

00:30:51 Tara Turrentine: Yes

00:30:51 Joe Smith: yes

00:30:51 Alexis Bernard: Yes

00:30:52 April Marie Dawson: yes

00:30:52 Christie Gonzales: yes

00:30:52 Emily Halcon: yes

00:30:52 Erin Johansen: yes

00:30:53 mpaulson: Yes

00:30:53 Stefan Heisler: Yes

00:30:54 Nick Golling: yes

00:30:54 Paul Jbeily:yes

00:30:55 Julie Davis-Jaffe - SETA Sacramento Works: Yes

00:30:56 Elizabeth Elliott, Executive Director, NCIHA, (She, They, Them):yes

00:31:02 Sarah Bontrager: Yes

00:51:37 Nadia Rains: I volunteered several years ago and canvassed this year. It was very well organized, especially considering the number of volunteers flowing in and out. Good job 🙌

01:09:31 Jenine Spotnitz: Sacramento CalAIM Roundtable General Stakeholder Session, Meeting Date & Time: March 9, 2022, 12pm-1:30pm
Meeting Registration:
<https://us06web.zoom.us/meeting/register/tZMvceyhrj4pH9fxt9ZgaUjO9HzslOveYEx3>

01:09:58 Jenine Spotnitz: Everyone is invited to attend. This will be the first in a series

of stakeholder meetings for Sacramento stakeholders hosted by Aetna Better Health, Anthem Blue Cross, Health Net, Kaiser Permanente, Molina Health Care, and the Sacramento County Department of Health Services focused on CalAIM implementation in the County, particularly for Enhanced Care Management (ECM) and Community Supports (CS).

01:20:00 Peter Bell (he/him):
[Sacramentostepsforward.org/resources/helpful-materials](https://sacramentostepsforward.org/resources/helpful-materials)

01:20:51 Danielle Foster: HMIS sign-up information:
<https://sacramentostepsforward.org/about/hmis/>

01:20:54 Nilda V . My Sister's House: My Sister's House, 24/7 Help Line 9164283271
nildamsh@gmail.com

01:21:42 Robynne Rose-Haymer: Job Seeker Registration
form:<https://forms.office.com/r/cqmeXSiu90>

01:22:10 Robynne Rose-Haymer: Career Fair @ 1015 20th Street, 12-3, 3/10/2022

01:22:49 Peter Bell (he/him): Our EHV dashboard is now live on our website!
[Sacramentostepsforward.org/emergency-housing-vouchers-data/](https://sacramentostepsforward.org/emergency-housing-vouchers-data/)

01:23:04 Robynne Rose-Haymer: Personal Branding
FB Event: <https://fb.me/e/35absgqqA>

01:23:39 Theresa Luna Shelter Inc (she/her): contact info for Jenna

01:23:54 Jenna Abbott: jenna@riverdistrict.net

01:24:23 Jenna Abbott: Job description at riverdistrict.net under careers

TO: CoC Board Members

FROM: Jenna Abbott and John Foley, CoC Coordinated Entry System Committee Co-Chairs, and Peter Bell, Coordinated Entry Systems Program Manager

DATE: May 11, 2022

SUBJECT: CoC Coordinated Entry System Committee Slate- ACTION
(Consent Calendar)

Background

CoC Coordinated Entry System Committee Purpose and Scope

The Coordinated Entry System Committee (CESC) oversees the design and implementation of the local Coordinated Entry System (CES) and evaluates its functioning and impact on improving access and connection to services to resolve homelessness. Responsibilities include:

- In consultation with ESG jurisdictions and CoC recipients, establishing policies and procedures, including specific policies to guide operations for persons fleeing domestic violence to ensure HUD requirements and local goals are met;
- Developing performance metrics and evaluative tools specific to oversight and administration of the CES;
- Regularly seeking feedback from providers, consumers, and others engaging with the CES; and
- Reporting regularly on the activities of the CES to the Sacramento CoC Board and broader CoC community on access, resources, and functioning.

Member Roles and Responsibilities

The role of committee members is to represent their constituencies and the broader CoC community. The commitment to this committee is ongoing, with the expectation that members will serve an initial two-year term which

can be renewed. There are no term limits on CoC Board committees. The Coordinated Entry System Committee meets monthly, at 2:30 PM on the second Thursday of the month, and meetings are currently held via zoom. Member responsibilities include reviewing materials prior to meetings, attending meetings, advising staff in advance if a meeting will be missed, and following up on any additional commitments the member makes over the course of the committee's work.

Recruitment Timeline

The CESC recruitment took place between February and March 2022. The co-chairs then reviewed the applications and selected new members on April 11, 2022.

Twenty-two (22) applications were submitted. Five (5) applicants are being recommended for an appointment now and staff will follow up with the other seventeen (17) to further assess their area(s) of interest for service.

Proposed Coordinated Entry System Committee Slate

	Name	Organization
1	Harjit S Gill Bay	Area Community Services
2	Tasha DeLeon Lee	Saint John's Program for Real Change
3	Valerie Aceves	Nation's Finest
4	Quinn Jones-Hylton	Community Power
5	Joseph Smith	Loaves & Fishes

Proposed members on the slate above represent agencies that are critical to the work of CES and align with the work of the Racial Equity Committee goals. The co-chairs may return with additional appointment recommendations in the coming months.

CoC Board Action Requested

Approve the slate for the CoC Board Coordinated Entry System Committee recommended by the committee co-chairs.

An updated [Coordinated Entry System Committee roster](#) is attached.

Committee Member	Area of Representation	Title/Organization
Cheyenne Carraway	SHRA	SHRA
Derrick Bane	PSH, Mental Health	Turning Point
Erica Plumb	PSH	Mercy Housing
Gabriel Kendall	211 Sacramento	211 Sacramento
Harjit S Gill Bay(Proposed member)	Homeless Services Provider	Area Community Services
Jenna Abbott, Co-Chair	Business Community	Executive Director, The River District
John Foley, Co-Chair	Homeless Services Provider	Executive Director, Sacramento Self Help Housing
Joseph Smith(Proposed member)	Homeless Services Provider	Loaves & Fishes
Julie Field	DHA	Sacramento County DHA
Kate Hutchinson	PSH, Youth	Lutheran Social Services
Kelsey Endo	PSH	Cottage Housing
Monica Roca-Wyatt	Mental Health	Sacramento County Behavioral Health
Quinn Jones-Hylton(Proposed member)	Local Utilities	Community Power
Stephanie Cotter	Local Government	City of Citrus Heights
Tasha DeLeon Lee(proposed member)	DV Representation	Saint John's Program for Real Change
Tina Glover	SACOG	SACOG
Valerie Aceves(proposed member)	Veterans Affairs	Page 18 of 71 Nation's Finest



TO: CoC Board Members

FROM: April Dawson, Cynthia Hunt, Jeff Tardaguila, CoC Point in Time Committee Co-Chairs
Kathreen “Nica” Daria, SSF Volunteer & Training Coordinator

DATE: May 11, 2022

SUBJECT: CoC Point in Time Committee New Member - ACTION
(Consent Calendar)

Background

Jesse Archer from the Sacramento LGBT Community Center stepped down from the Point in Time Committee to join the SSF staff as CoC Analyst. The Sacramento LGBT Community Center asked for Simone Thomas to take his spot on the committee and she submitted an application to seek appointment. Representation of LGBTQ households is critically important for the Point in Time Committee to ensure we are equitably accessing marginalized communities during the point in time count.

CoC Point in Time Committee Purpose and Scope

The role of the Point-In-Time (PIT) Count Committee is to engage the broader CoC community in the planning, implementation, and debriefing of biennial PIT Counts. Activities include:

- Serving as the formal mechanism for the CoC Board to engage with staff and consultants in the planning and implementation of the count;
- Engage with the Lead Agency, including the selection of a research consultant, to review and provide input on the process, methodology, and survey content and the final reporting of results after the count;
- Provide regular updates, as well as recommendations as needed, to the System Performance Committee and/or the CoC Board on the planning of the unsheltered count efforts of the biennial homeless PIT Count; and

- Research and define best practices to ensure representation of all community subpopulations in the PIT Count.

Member Roles and Responsibilities

The role of committee members is to represent their constituencies and the broader CoC community. The commitment to this committee is ongoing, with the expectation that members will serve an initial two-year term which can be renewed. There are no term limits on CoC Board committees. The Point in Time Committee meets monthly, at 9:00 AM on the third Thursday of the month, and meetings are currently held via zoom. Member responsibilities include reviewing materials prior to meetings, attending meetings, advising staff in advance if a meeting will be missed, and following up on any additional commitments the member makes over the course of the committee's work.

CoC Board Action Requested

Approve the appointment of Simone Thomas to the CoC Board Point in Time Committee as recommended by the committee co-chairs.

An updated Point in Time Committee roster is attached.

Point- In-Time Count Committee Roster

Member Name	Area of Representation	Title/ Organization	Term
April Marie Dawson (Co-Chair)	People with Disabilities	Executive Dir., Resources for Independent Living	08/2020 – 08/2022
Bridget Alexander	Shelter/Housing Youth	Waking the Village	08/2020 – 07/2022
Crystal Sanchez	Advocate	Sacramento Homeless Union	08/2020 – 07/2022
Cynthia Hunt (Co-Chair)	Shelter/Housing Cottage Housing	Cottage Housing	08/2020 – 07/2022
Jeff Tardaguila (Co-Chair)	Advocate	Advocate	08/2020 – 07/2022
Joseph Smith	Advocate	Loaves & Fishes	08/2020 – 07/2022
Julie Pederson	Law Enforcement	Sheriff's Department	08/2020 – 07/2022

Michelle Schumann	Behavioral Health	Behavioral Health Services, Sacramento County	08/2020 – 07/2022
Niakia “Kia” Phillips	Veterans	Snr Program Mgr, Berkeley Food & Housing Project - Roads Home	11/2021 – 10/2023
Simone Thomas (proposed member)	LGBTQ	LGBT Community Center	04/2022 – 03/2024
Stefan Heisler (SPC Chair)	City of Rancho Cordova	Reinvestment Analyst	08/2020 – 07/2022
Questions/Concerns? Please contact Michelle Charlton , CoC Coordinator, SSF			

Updated: December 2021

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Racial Equity Committee Member Liaisons for the Point-In-Time Count Committee

Member Name	Area of Representation	Title/ Organization
Ardy Akhzari, REQC Co-Chair	Sacramento	Founder and CEO (Volunteer), Packs for Cold Backs

Crystal Sanchez	Sacramento - Arden	President, Sac. Homeless Union, SAC Soup, National Union of the Homeless
Gina Nicole Lujan	Elder Creek, Florin, Southeast Sacramento	CEO, Hacker Lab



SACRAMENTO STEPS FORWARD

Ending Homelessness. Starting Fresh.

TO: The Continuum of Care Board

FROM: Jenna Abbott & John Foley, Coordinated Entry System
Committee Co-Chairs
Peter Bell, SSF CES Manager
Stacey Fong, SSF CES Analyst

DATE: May 11th, 2022

RE: Coordinated Entry System Permanent Supportive Housing
Transfer & Termination of Assistance Policies & Procedures

This memo outlines the development of Coordinated Entry System (CES) Permanent Supportive Housing (PSH) policies and procedures for program transfers and termination of program assistance. These policies are recommended for approval by the CoC Board by SSF staff and the CES Committee.

Background

To improve and standardize key processes, Sacramento Steps Forward (SSF) developed Permanent Supportive Housing policies and procedures for program transfers and termination of assistance. These policies were developed in tandem because program transfers can be an effective strategy to prevent termination of assistance at the agency or system level. Drafts were posted on SSF's website for public review and comment from October 4th, 2021 through November 11th, 2021. SSF included changes from feedback in the revised versions, which were approved by the CES Committee April 14, 2022 with direction to seek full CoC Board approval on May 11, 2022.

Summary

The majority of respondents to the public comment solicitation were in agreement with the processes outlined in the draft PSH Transfer and Termination of Assistance Policies and Procedures. Feedback was received from 10 respondents, including 4 committee members. Detailed comments and staff responses are available [here](#). Concerns and recommendations were reviewed with the following revisions made:

Revisions

Transfer Policy and Procedures:

- Require that providers include the reason for transfer for any internal transfers (transfers from one program to another within the same agency). SSF CES staff may ask for additional information including the acknowledgement of client choice.
- In the case of transfer requests submitted to prevent program termination, documents that show the reason for termination and due diligence of explored options, attempts at resolution and reasons for lack of resolution may be requested.
- Added additional context under ‘client choice’ to include geographic preference, if it jeopardizes their health (i.e. proximity to a frequently used service, such as dialysis).

Termination of Assistance Policy and Procedures:

- Clarify that programs are expected to maintain a low-barrier, housing–first approach and only terminate assistance in the most severe cases when the participant is a threat to themselves or another person. Program termination cannot be based solely on non-compliance with property-related requirements that result in housing being jeopardized (i.e. eviction).
- If a transfer request is submitted to prevent program termination and the reasoning meets criteria, programs will notify SSF prior to termination of assistance and give time to explore transfer options.

The final versions of both policies are available here for your review:

[PSH-to-PSH Transfers](#)

[PSH Termination of Assistance](#)

Requested Action

Approve the Coordinated Entry System PSH Transfer Policies and Procedures and PSH Termination of Assistance Policies and Procedures, as recommended by the Coordinated Entry System Committee and SSF staff.

TO: CoC Board Members

FROM: Michele Watts, Chief Planning Officer

DATE: May 11, 2022

RE: Homeless Housing, Assistance, and Prevention (HHAP) 3
Funding Opportunity

This memo summarizes the background information for the HHAP 3 funding opportunity and the need for a Local Homelessness Action Plan.

HHAP-3 Overview

HHAP-3 Eligible Uses:

- Rapid Rehousing (including rental assistance and landlord incentives)
- Operating Subsidies and Reserves
- Street Outreach
- Services Coordination (including workforce, education, and training)
- Systems Support to create regional partnerships
- Delivery of Permanent Housing and Innovative Housing Solutions
- Prevention and shelter diversion to permanent housing
- Interim sheltering based on demonstrated need
- Improvements to existing emergency shelters to lower barriers and increase privacy

HHAP-3 Regional Funding Allocations:

Entity	Amount
Sacramento Continuum of Care	\$8.32 million
City of Sacramento	\$16.68 million
County of Sacramento	\$7.76 million
TOTAL	\$32.76 million

Local Homelessness Action Plan Overview

A Local Homelessness Action Plan is a requirement for the Sacramento CoC to apply for HHAP-3 funding. Below is an overview of the plan and a detailed PowerPoint can be found [here](#).

Action Plan Goal:

Develop one strategic plan outlining the regional approach to ending homelessness in the Sacramento region:

- Actionable and Relatable
- Approach at a System Level
- Roadmap for future funding

Tasks Completed To-Date:

- Reviewed current plans to create an inventory of activities
- Synthesized key points and created an inventory of current programs and activities
- Designed a Theory of Change based on national best practices and local resources
- Held an in-person visioning session with strategic partners
- Sought input from select CoC Committees

Sacramento Regional 3-Year System Goals

1. Reduce the number of persons who become homeless for the first time by X%
2. Increase the number of people exiting homelessness into permanent housing by X%
3. Reduce the length of time persons remain homeless by X days
4. Reduce the number of persons who return to homelessness after exiting homelessness to permanent housing by X%
5. Increase successful placements from street outreach by X%

Proposed Regional System-Level Strategies

1. Build & scale a Coordinated Access System (CAS)
2. Ensure emergency shelter & interim housing is focused on rehousing
3. Increase permanent housing opportunities
4. Expand prevention and diversion programs
5. Invest in community capacity-building & training

Timeline

Presentation and Discussion at the May CoC Board meeting and approval at the June CoC Board meeting.

Homeless Housing, Assistance and Prevention Program CoC Funding Discussion

CoC Board Meeting – May 11, 2022

Lisa Bates, Chief Executive Officer
Ya-yin Isle, Chief Strategic Initiatives Officer
Sacramento Steps Forward

HHAP-3 Discussion

Gaps Analysis and Action Plan Strategies

Gaps Analysis: Key Findings

**Estimated Annual Number of People who Experience Literal Homelessness in Sacramento
Annually = 16,500 to 20,000**

- ~ 45% are unsheltered (1 or more days) and do not or cannot access shelter
- ~ 34% do not currently access *any* homeless assistance (outreach, shelter, re-housing, etc.)
- ~ 24% of adults are chronically homeless, most are single
- ~ 23% are adults and children in family households

Gaps Analysis Key Findings

Estimated Annual Household Assistance Needs - PRELIMINARY

Based on need (not current capacity); assumes services are available, accessible, welcoming, and are generally utilized **except** for small estimated number expected to not engage in any assistance (~9%)

Assistance Type*	Individuals (12,010)	Family Households (1,184)	Estimated Total System Capacity Need	Estimated GAP (Additional Inventory Needed)**
Targeted Homelessness Prevention	~ 36% (3,200 individuals)	~ 38% (350 families)	~ 29 FTEs @ 20 cases/FTE ≥ \$7.5M Annual Financial Assistance	Pending further analysis of current capacity <i>There is little targeted homelessness prevention.</i>
Among those not prevented...				
Diversion (among those not prevented)	100% (6,500 individuals)	100% (700 families)	Pending new 211 coordinated access line and further analysis of baseline need	Pending further analysis of current capacity <i>There is little diversion currently available.</i>
Among those not diverted...				
Street Outreach	~ 55% (4,700 individuals)	~ 36% (300 families)	~ 25 FTE @ 40 cases/FTE (avg active cases)	Pending further analysis of current and planned capacity.
Temporary Housing (shelter, transitional)	~ 90% (7,800 individuals)	~ 98% (700 families)	IND: 2,200 to 2,700 beds FAM: 300 to 350 units	Near-term: pending further analysis of current capacity Future: -0- gap assuming fully developed prevention, rehousing assistance
Short/Medium-Term Rehousing Assistance (rapid rehousing, other rehousing assistance)	~ 64% (5,600 individuals)	~ 66% (500 families)	IND: 2,800 to 3,400 service slots (avg active cases) FAM: 250 to 320 service slots ~ 150 FTEs @ 22 cases/FTE ≥ \$9.9M Annual Financial Assistance	COMBINED: 600-750 service slots (avg daily active cases) ~ 32 FTEs @ 22 cases/FTE ≥ \$2.0M Annual Financial Assistance
Permanent Supportive Housing	~ 34% (3,000 individuals)	~ 17% (120 families)	COMBINED: ≥ 5,700 units	COMBINED: ≥ 2,900 units

*alone or in combination with other assistance; **assumes fully funded prevention, diversion, rehousing, permanent supportive housing

Gaps Analysis: Key Takeaways

1. **Estimates will be adjusted as more current and complete data is available (e.g., forthcoming 2022 PIT data).**
2. **Investments in *prevention*, *diversion*, and *permanent housing solutions* directly reduce the number of people experiencing homelessness.**
3. **If community continues “business as usual” there will be more cost and more homelessness.**
4. **Near-term investment in additional shelter capacity is needed but should be flexible to allow for later repurposing/use for housing.**
5. **The need for affordable, supportive housing options cannot be met by the homeless crisis response system alone.**

Gaps Analysis: Key Takeaways

Factors that will influence needs:

- Population growth and demographic changes
- Availability of affordable housing AND other forms of assisted/supportive housing in the community
- Landlord partnerships
- Fidelity to evidence-based and best practices
- Funding availability and strategic allocation

Next steps:

- ✓ Additional cost analysis and estimates
- ✓ Multi-year modeling for build-out of system

Regional 3-Year System Goals

1

Reduce the number of persons who become homeless for the first time

2

Increase the number of people exiting homelessness into permanent housing

3

Reduce the length of time persons remain homeless

4

Reduce the number of persons who return to homelessness after exiting homelessness to permanent housing

5

Increase successful placements from street outreach

Proposed Regional System Level Strategies

Building blocks to reach system performance goals



Guiding Principles in Support of System Strategies

Strive to make homelessness in Sacramento rare, brief, and non-recurring

Implement a person-centered, trauma-informed regional response system

Promote housing-first policies and practices in all homeless programs

Address racialized systemic outcomes across programs

Create partnerships that value the experience, voice, and contribution of Partners with Lived Expertise

Collect quality data and use to inform decisions on program prioritization and resource allocation

Collaborate planning & decision-making across jurisdictions

Action Plan Strategies

1

Build and Scale a Coordinated Access System

Centralized access to homeless and rehousing services across a variety of geographically and virtual access points.

Sub Strategy 1.a Increase targeted participation in homeless crisis response services

Sub Strategy 1.b Grow and embed problem solving and diversion in all system access sites, safe grounds, respite centers, and emergency shelters

Sub Strategy 1.c Provide Comprehensive and Aligned Regional Outreach

2

Ensure Emergency Shelter and Interim Housing is Focused on Rehousing

Develop additional units (congregate and new non-congregate) of flexible, emergency shelter and interim housing that focuses on permanent housing solutions for clients.

Sub Strategy 2.a Align the cities and County's current and emerging shelter and interim housing programs with the Coordinated Access System to increase regional access and occupancy of available units

Sub Strategy 2.b Increase permanent housing exits across all emergency shelter & interim housing programs

Action Plan Strategies

3

Increase Permanent Housing Opportunities

Expand housing opportunities and capacity dedicated to meet the rehousing needs of persons experiencing homelessness

Sub Strategy 3.a Increase rehousing assistance and improve access to existing and new units in market and subsidized programs

Sub Strategy 3.b Increase the stock of permanent supportive housing units and other dedicated affordable housing units for people experiencing homelessness

Sub Strategy 3.c Develop a regional landlord engagement partnership program to increase the number of units available in the market that will work with all homeless rehousing programs

4

Expand Prevention and Diversion Programs

Prevent at-risk households from falling into homelessness and/or divert from entry into the homeless response system.

Sub Strategy 4.a Coordinate and leverage prevention resources across jurisdictions to connect households at imminent risk to stabilization resources and avoid literal homelessness

Sub Strategy 4.b Scale existing prevention and diversion programs into a region wide rehousing program

Action Plan Strategies

5

Invest in Community Capacity-Building and Training

Attract and retain a robust and diverse workforce to deliver homelessness services across the regional response system.

Sub Strategy 5.a Create an inclusive & supportive working environment to retain the current workforce and attract new staff from historically under-resourced communities and partners with lived expertise

Sub Strategy 5.b Increase community stakeholder support for regional homelessness activities through increased engagement

Action Plan Next Steps

June: Approval of Action Plan at the sub-strategy level and HHAP-3 required tables by governing bodies

Summer 2022: Development of year one actions/activities to implement Action plan

On-going: Regular updates on action plan implementation and tracking of outcome goals

HHAP-3 Outcome Goals

Proposed 3-Year System Performance Goals

- Increase the number of people accessing services (crisis services and rehousing assistance) who are experiencing homelessness by at least 5%
- Reduce the number of people who become homeless for the first time by 2%
- Increase the number of people exiting homelessness into permanent housing by 10%
- Reduce (stabilize) the average length of time persons remain homeless to 176 days or less
- Reduce the number of people who return to homelessness within six months after obtaining housing to no more than 10%
- Increase successful placements from street outreach by 20%

HHAP-3 Discussion

HHAP-3 State Application Timeframe

State Notice of Funding Availability	December 17, 2021
State Application Template Released	February 15, 2022
Baseline Data Released	April 7, 2022
Applications Due	June 30, 2022
State Awards or Requests Amended Application	July 30, 2022
Applicants Submit Amended Application	August 29, 2022
Final Application Approval Deadline	September 28, 2022
CoCs Contractually Obligate 50% of Funds	May 31, 2024
Expenditure Deadline	June 30, 2026

HHAP-3 Regional Funding Allocations

\$800 million statewide for HHAP-3

Entity	Amount
Sacramento Continuum of Care	\$8.32 million
City of Sacramento	\$16.68 million
County of Sacramento	\$7.76 million
TOTAL	\$32.76 million

HHAP-3 allocations are based on 2019 PIT count. HHAP-4 will be based on most recent PIT count available when allocations are determined.

HHAP-3 Eligible Uses

Rapid Rehousing
(including rental
assistance and landlord
incentives)

**Operating Subsidies
and Reserves**

Street Outreach

Services Coordination
(including workforce,
education and training)

**Systems Support to
create regional
partnerships**

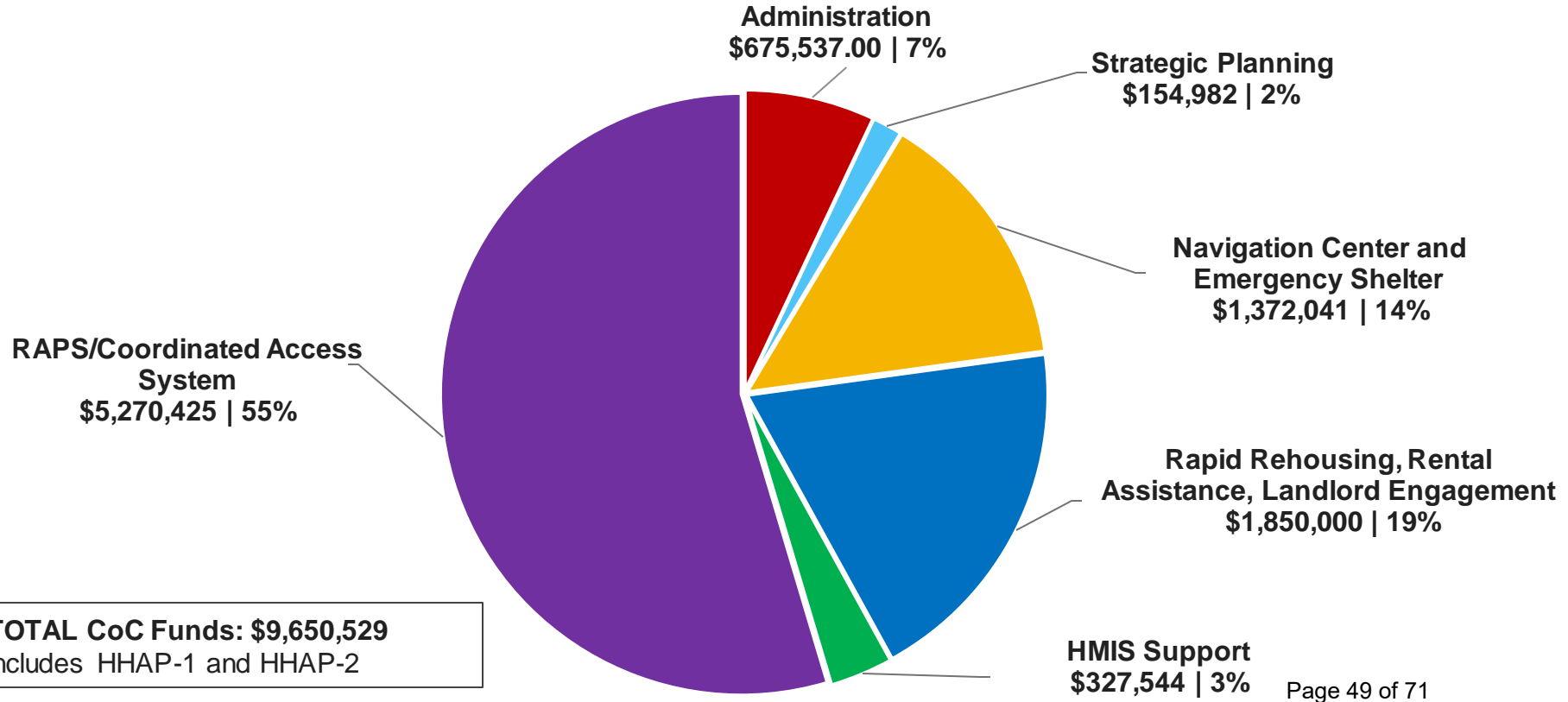
**Delivery of Permanent
Housing and
Innovative Housing
Solutions**

**Prevention and shelter
diversion to
permanent housing**

**Interim sheltering
based on
demonstrated need**

**Improvements to
existing emergency
shelters to lower
barriers and increase
privacy**

HHAP-1 and HHAP-2 CoC Funding Allocations



HHAP-3 CoC Available Funds

CoC HHAP Allocation	\$8,323,101.56
Capped Eligible Uses	
Administration 7% max	\$582,617.11
Programs/Projects Funds	
Youth 10% min	\$832,310.16
Remaining Program Funds	\$6,908,174.29

HHAP-3 CoC Potential Areas of Funding

Based on Gaps Analysis and Strategies of Action Plan:

- Coordinated Access
- Problem Solving and Diversion
- Gap for staff that was funded with HHAP-1 and HHAP-1 Staffing for lived experience
- HMIS users
- Community capacity building and training

Youth Process for HHAP-3 Funding

- Funding must be used for unaccompanied youth who are between 12-24 years old and experiencing homelessness
- Initiating discussions with the Homeless Youth Task Force in partnership with City Initial discussions look towards continuing previously funded youth shelters
- Funding recommendation to be developed and presented at the June 2022 CoC Board meeting

Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

- HHAP-3 application includes identifying focused outcomes for underserved populations and populations disproportionately impacted by homelessness
- Using the approved Racial Equity Plan as starting point
- CoC's Racial Equity Committee will review focus and goals at their May 18th meeting
- REQC recommendations to be presented at the June CoC Board meeting

Questions and Comments

DHCS Housing and Homelessness Incentive Program (HHIP)

Program Overview for Sacramento Steps Forward
Continuum of Care Board Meeting
May 11, 2022



HHIP High-Level Overview

HHIP Background & Overview

Voluntary DHCS Medi-Cal Managed Care Plan (MCP) Incentive Program: Intended to support delivery and coordination of health and housing services for Medi-Cal members by:

- Rewarding MCPs for developing the necessary capacity and partnerships to connect their members to needed housing services; and
- Incentivizing MCPs to take an active role in reducing and preventing homelessness.

Program Timeline: 1/1/2022 – 12/31/2023, with funding available through 3/31/2024

Total HHIP Incentive Funds: \$1.288 billion one-time funds statewide *

- DHCS determined maximum allocations per County based on a range of factors, including MCP membership, revenue, and county point-in-time (PIT) counts of homelessness as of 2019.**
- MCPs, CoCs, and local housing stakeholders must collaborate to meet specific metrics for the MCP to receive the maximum amount of HHIP funds for the county from DHCS.
- DHCS will disburse incentive funds to MCPs, and MCPs will partner with CoCs and other community stakeholders to determine investment strategies.

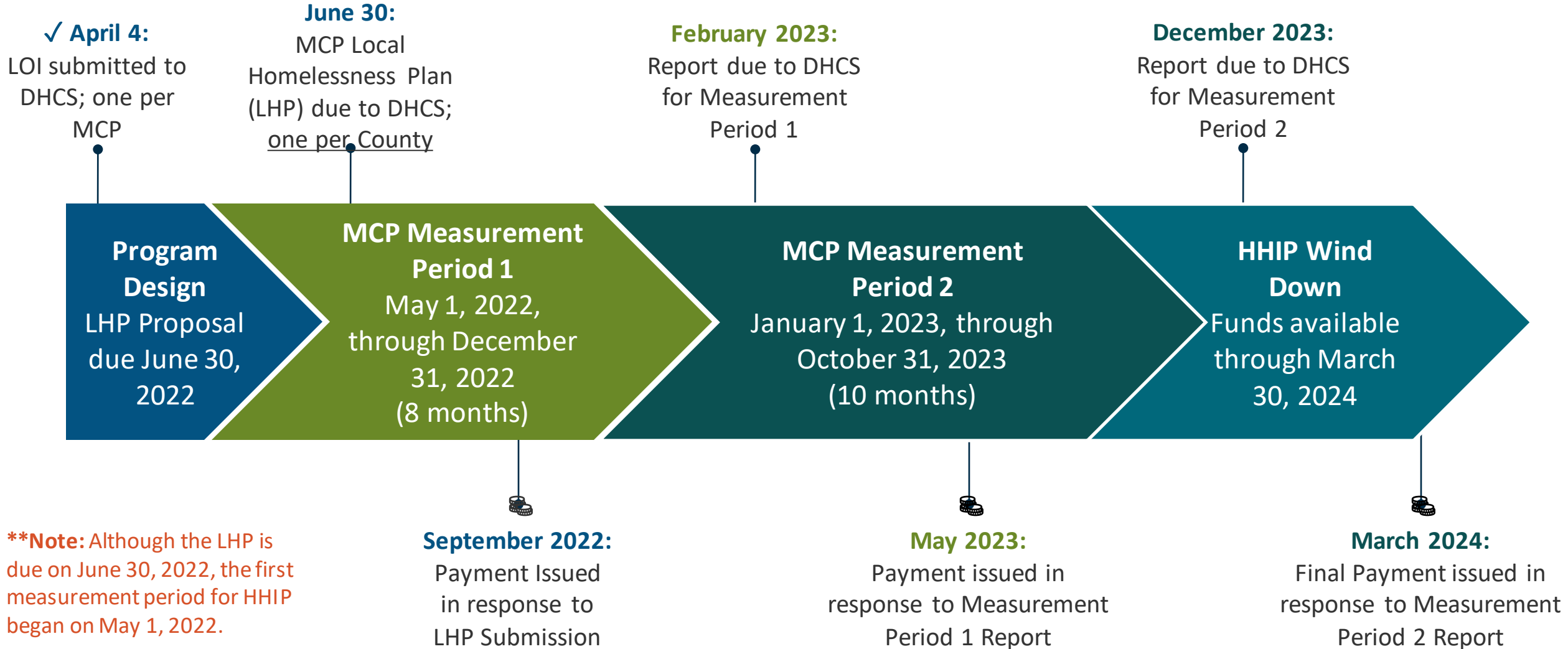
April 4, 2022: Letters of Intent were submitted to DHCS

June 30, 2022: MCP Local Homelessness Plan (LHP) is due to DHCS; one per county

* \$644 million in state funds [ARPA] + \$644 million in matching federal funding

** Subject to the requirement of 42 Code of Federal Regulations (CFR) section 438.6(b)(2) that incentive payments not exceed five percent of the value of payments attributable to the enrollees or services covered by the incentive arrangement. DHCS may, at its discretion, use an updated PIT count as appropriate to redetermine the amounts for Program Year 2.

HHIP Two-Year Timeline



Local Homelessness Plan (LHP) due June 30, 2022

Key Takeaways about the Local Homelessness Plan (LHP)

LHP Structure and Content due June 30, 2022

1. MCP measurement across three priority areas:

- Partnerships and capacity to support referrals and services
- Infrastructure to coordinate and meet member housing needs
- Delivery of services and member engagement

2. MCP strategies to address identified housing and service gaps

3. Landscape analysis of MCP service area, including member demographics, needs, and gaps, in alignment with HHAP evaluation criteria

4. Identification of funding availability, in alignment with HHAP assessment of state, federal, and local funds available for homelessness-related services (aligns w/ HHAP-3)

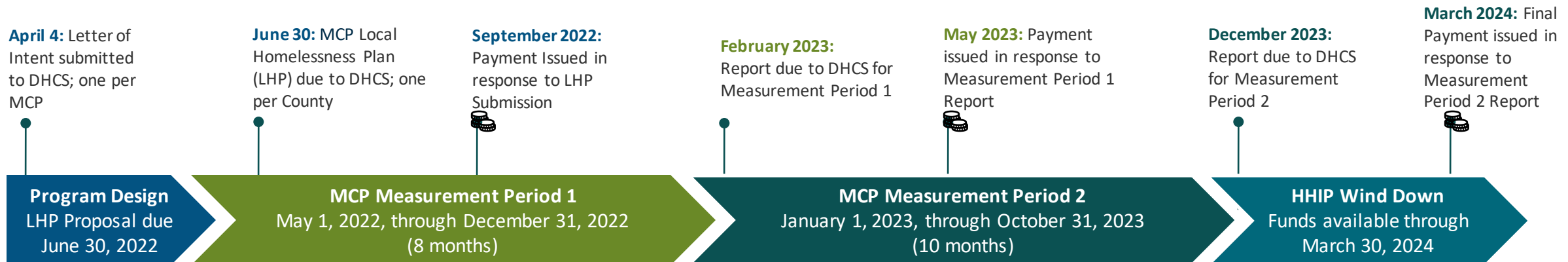
- **One LHP is submitted per county.** The single MCP application ensures we take a unified approach to addressing homelessness that aligns with the HHAP-3 priorities.
- **MCPs are responsible for compiling and submitting the LHP,** using insight and input from the CoCs and other housing stakeholders. CoCs will need to provide HHAP-3 data and narrative information related to CES, HMIS, and the 2023 PIT Count.
- **MCPs do not have to allocate funds for the LHP.** Instead, we will describe our strategies to engage with CoCs and the housing landscape for the two program periods (May 2022 to October 2023).

HHIP Program Measures

Overview of HHIP Program Measures

To draw down funds, MCPs must demonstrate progress toward 15 program measures determined by DHCS. MCPs will outline strategies to address these priority areas in the LHP and share our progress to achieving these program measures in subsequent reports. **Four of those program measures align with CoC activities:**

1. **Engage with the CoC**, including, but not limited to attending all Board Meetings, joining the board or participating in CoC subgroups and workgroups (if capacity allows), or attending CoC webinars
2. **Connect and integrate with the local homeless Coordinated Entry System (CES)**
3. **Connect with the local Homeless Information Management System (HMIS)**
4. **Support the collection of the January 2023 Point in Time (PIT) Count**



DHCS HHIP Program Measures

Priority Area 1: Partnership and Capacity to Support Referrals for Services	Priority Area 2: Infrastructure to Coordinate and Meet Member Housing Needs	Priority Area 3: Delivery of Services and Member Engagement
1.1 Engagement with CoC, such as, but not limited to: attending CoC meetings, joining the CoC board, subgroup or workgroup, and attending CoC webinars. <i>Throughout HHIP, CoCs will respond to surveys administered by DHCS to verify MCP engagement.</i>	2.1 Connection with street medicine team providing healthcare for individuals who are homeless Priority Measure**	3.1 Percent of MCP Members screened for homelessness/risk of homelessness
1.2 Connection and integration with the local homeless Coordinated Entry System Priority Measure**	2.2 MCP connection with the local Homeless Management Information System (HMIS) Priority Measure**	3.2 MCP Members screened for homelessness/risk of homelessness transitioning from inpatient settings or have been to the emergency department for services two or more times in a 4- month period
1.3 Outreach and engagement efforts and approach to provide housing-related Community Supports services that MCP members who are experiencing homelessness need and are not receiving	2.3 MCP process for tracking and managing referrals for housing-related Community Supports offered during the measurement period, including: 1. Housing Transition Navigation 2. Housing Deposits 3. Housing Tenancy and Sustaining Services 4. Recuperative Care 5. Short-Term Post-Hospitalization Housing 6. Day Habilitation Programs	3.3 MCP efforts to support the CoC in the collection of point in time (PIT) count of members determined as homeless
1.4 Partnerships with counties, CoC, and/or organizations that deliver housing services (i.e., interim housing, rental assistance, supportive housing, outreach, prevention/diversion) with whom the MCP has a data sharing agreement that allows for timely exchange of information and member matching Priority Measure**		3.4 MCP Members in the ECM Population of Focus (“Individuals and Families Experiencing Homelessness”) receiving at least one housing related Community Supports, including: 1. Housing Transition Navigation 2. Housing Deposits 3. Housing Tenancy and Sustaining Services 4. Recuperative Care 5. Short-Term Post-Hospitalization Housing 6. Day Habilitation Programs
1.5 Data sharing agreement with county MHPs and DMC-ODS (if applicable)		3.5 MCP Members who were successfully housed Priority Measure**
1.6 Partnerships and strategies the MCP will develop to address disparities and equity in service delivery, housing placements, and housing retention (Aligns with HHAP Round 3 Application)		3.6 MCP Members who remained successfully housed Priority Measure**

Next Steps for CoC and MCP Engagement

Next Steps

MCPs and CoCs have less than two (2) months to define the county strategies to include in the MCP Local Homelessness Plan (LHP) due June 30, 2022 – which is the same deadline for HHAP Round 3 applications. With overlapping deadlines in mind, here is our proposed timeline for the next two months:

1. Now through May 31:

- MCPs and CoC to define HHIP strategies and share the HHAP Round 3 data needed for the LHP. This will include discussions on local county needs and required engagement related to the CoC Governing Board, CES, HMIS, and the 2023 PIT Count.
 - MCPs will write the application itself, so we hope to define strategies by the end of May to ensure our internal staff have ample time to compile the LHP.
- MCPs will collaborate with the CoC to obtain the HHAP Round 3 data that MCPs must include in the LHP.

2. Throughout May and June:

- All MCPs will attend monthly CoC Board Meetings and partner with CoCs to share our HHIP strategies with the community at CoC stakeholder forums.

3. By June 30: MCPs to submit LHPs to DHCS

Any questions or input about HHIP?

James Trout (Aetna): TroutJ@aetna.com

Kris Kuntz (Anthem): Kristopher.Kuntz@anthem.com

Amber Kemp (Health Net): Amber.Kemp@cahealthwellness.com

Vanessa Davis (Kaiser Permanente): Vanessa.W.Davis@kp.org

Blanca Martinez (Molina): Blanca.Martinez@MolinaHealthcare.com

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TO: CoC Board Members

FROM: Jillyan McKinney, Racial Equity Specialist

DATE: May 11, 2022

RE: CoC Executive Committee Approved SSF to apply for the Family Homelessness Challenge Grant

This memo summarizes the background on this topic and the urgent action taken by the CoC Executive Committee on the Board's behalf as permitted by the CoC Governance Charter. Notice of award date is June 29, 2022, and if awarded SSF will develop a more detailed presentation to the CoC.

Background

Housing Families First seeks to build a system-level coordinated response to ending family homelessness in Sacramento. Using innovative best practices and leveraging support from Community Solutions as a Built for Zero community, the effort will expand the capacity to collect real-time quality data on families experiencing or imminently at risk of homelessness, develop shared goals and strategies across systems of care to address family homelessness and build cross-agency case conferencing by using an established quality by name list of homeless families in our community. The Family Homelessness Challenge Grant resources will also leverage SSF's Day1 Family Fund and connect to Black Child Legacy Campaign to address the racial disparities of those experiencing homelessness, particularly among our Black/African American community, which is in full alignment with the SSF's Racial Equity Action plan that was adopted by the Sacramento Continuum of Care in 2021.

Action Taken

On April 25, 2022, the Executive Committee approved the following urgent action on behalf of the full CoC Board, as permitted in the CoC Governance

Charter. Action was needed urgently to submit The California Interagency Council on Homelessness (Cal ICH) Family Homelessness Challenge Grant by April 29, 2022, prior to the May 11, 2022, CoC Board meeting.

Action

In the interest of progressing toward goals identified in the Racial Equity Action Plan and expanding the CoC's capacity to support families, the CoC Executive Committee approved SSF to apply for the Cal ICH Family Homelessness Challenge Grant.

TO: CoC Executive Committee

FROM: Michele Watts, SSF Chief Planning Officer

DATE: April 28, 2022

RE: Question of Wilton Rancheria Joining the Sacramento CoC

This memo summarizes the background on this topic and recommends action for the committee's approval today.

Background

SSF Racial Equity Specialist Jillyan McKinney began outreach to Wilton Rancheria (WR) shortly after being hired, as part of operationalizing Racial Equity Action Plan recommendations. After several conversations with WR leadership, including an independent session with Homebase, on April 5, 2022, WR passed a tribal resolution to join the Sacramento City & County Continuum of Care.

Support for WR joining the Sacramento CoC can be found in several local or federal sources, described below.

Racial Equity Action Plan

- Re. Wilton Rancheria (p. 31)
 - Finding: Federally recognized tribes have the authority to create their own CoCs. There is one federally recognized tribe in the Sacramento area, Wilton Rancheria.
 - Recommendation: Offer formal support and allyship to Wilton Rancheria in the creation and sustainability of a CoC.
- Overarching Support of Racial Equity Action Plan Goals
 - Creating community connections with WR will provide the CoC better understanding and guidance for a demographic of peoples that have been historically erased from the system.

- Indigenous and Persons with Lived Expertise (PLE) voice is necessary to further the racial equity work that is designated by the Racial Equity Action Plan.

FY2021 CoC NOFO Summary

(<https://www.hudexchange.info/news/tribal-participation-in-the-coc-program-webinar/>)

The Consolidated Appropriations Act, 2021 included language allowing the participation of Indian Tribes and Tribally Designated Housing Entities (TDHEs) in the Continuum of Care (CoC) Program.

On August 18, 2021, HUD published the Notice of Funding Opportunity (NOFO) for the Fiscal Year (FY) 2021 CoC Program Competition on **Grants.gov**. The NOFO permits a Collaborative Applicant to add to their formula area in order to apply for a project in a formula area that is not a non-entitlement area, metro city, or urban county, provided that a Tribal resolution authorizes the Collaborative Applicant to claim the applicable geography.

FY2022 CoC Registration

The CoC Registration, the first step in the annual HUD NOFO competition, was due April 7, 2022. Adding a jurisdiction or splitting a multi-jurisdictional CoC are activities that take place within the registration. The week that registration was due, HUD announced that CoCs looking to add tribal jurisdictions into their structure could seek a registration extension of up to 30 days to allow sufficient time for tribal entities to pass resolutions and for coordination, communication, and other activities. SSF requested an extension on behalf of the Sacramento CoC for this purpose.

Additional thoughts for the committee's consideration are provided below.

Guidance to Wilton Rancheria on Joining CoC from Homebase

Advantages

- Slightly simplify the process of serving people experiencing homelessness on Wilton Rancheria with CoC funds.
- Potentially increase the amount of funding available to the Sacramento CoC,
- Reflect Wilton Rancheria's commitment to working with the Sacramento CoC.

Considerations

- If Wilton Rancheria would like to establish its own CoC in the future, it will require a formal CoC split.
- Wilton Rancheria likely does not need to pass a tribal resolution to apply for CoC NOFO funding-

Uncertainties Identified by SSF

Although HUD is encouraging existing CoCs and tribal jurisdictions to unite, very little additional guidance is available. For example, no information has been provided on whether a CoC's allocation will increase due to the addition of a tribal jurisdiction. It is also unclear how CoC Planning grant funds may be impacted by the change. Changing current practice for determining CoC allocation amounts and eligible planning activities would represent substantive changes to what is currently articulated in the HEARTH Act.

Recommendation

Because the CoC Board is not meeting until after the CoC Registration is due, the Executive Committee is asked to take the following action. The outcome of this action item will be agendaized and reported on at the May CoC Board meeting.

Recommended Action

In the interest of strengthening the CoC's relationship with Wilton Rancheria, and in alignment with what HUD's FY2021 NOFO and FY2022 Registration guidance suggests, as well as in alignment with the CoC's Racial Equity Action Plan, approve the addition of Wilton Rancheria to the Sacramento City & County CoC via the FY2022 NOFO Registration. Direct staff to work with the Governance Committee and Wilton Rancheria leadership to amend the Governance Charter to reflect this addition to the CoC and to clarify roles and responsibilities for all parties.