Welcome!

2022 Sacramento Continuum of Care Annual Meeting

Please take a moment to update your Zoom title to include your:

- Full Name
- Pronouns
- Agency Affiliation
We wish to acknowledge that Sacramento is the homeland of the Southern Maidu, Valley and Plains Miwok, the Nisenan people, the Patwin Wintun people, and members of the Wilton Rancheria Tribes, who have inhabited this landscape since time immemorial.

We extend our gratitude to the ancestors of all California Native American Tribes and their descendants, as we recognize that wherever we are joining from in our virtual community, we are all on California Native American land.

We recognize the systemic inequities created by the negative impacts of colonization, past and present. We stand committed to dismantle ongoing legacies of oppression that have dispossessed California Native Americans of their lands and denied their rights to self-determination.

Welcome to everyone joining us today.

*Developed and Written by Wilton Rancheria*
Community Agreements

• We commit to identifying where we are aligned and building collaboratively, giving equal power to every voice in the space and acknowledge and respect that in our group, there are differing political analyses, theories of change, and organizational structures.

• Power shows up in many different ways – be aware of how you might be unconsciously using your privilege and power

• We will choose to lean into discomfort.

• Step up and Step Back. We will be mindful of taking up too little or too much space.

• We will call each other in with love and support and hold each other accountable.

• We recognize that this is not a whole space. There are people, voices, and perspectives missing. We will hold ourselves accountable as a collaborative to elevate and empower folks who have been historically under resourced and underrepresented.

• We emphasize relationship-building especially and we agree to move only at the speed of trust.

• We commit to bringing our whole selves and fostering a brave space.

• What happens here, stays here. What’s learned here, leaves here.
Annual Meeting Overview
9:00 am - Opening Remarks – Angela Upshaw, CoC Board Vice Chair

9:10 am - Meeting Overview – Lisa Bates, SSF CEO

9:20 am - Gaps Analysis – Stefan Heisler, System Performance Committee Chair and Tom Albanese, Consultant

9:45 am – Break / Reflective Question – All Participants

9:55 am - Action Plan Introduction – Emily Halcon, Sacramento County and Danielle Foster, City of Sacramento

10:00 am - Action Plan Process and Strategies – Alisa Orduna, Consultant

10:15 am - Breakout Room Sessions – All Participants

11:00 am - Video Break “The Way Home”

11:10 am - Sharing from Breakout Rooms – Each Breakout Room

11:50 am - Next Steps and Closing Remarks – Lisa Bates
Local Homelessness Action Plan Overview

Action Plan Goal
Develop one strategic plan outlining the regional approach to ending homelessness in the Sacramento region:

1. Actionable and Relatable
2. Approach at a System Level
3. Roadmap for future funding

Gaps Analysis
A local landscape analysis that assesses the current number of people experiencing homelessness and existing programs and funding which address homelessness within the jurisdiction.
Gaps Analysis
9:20 am
Gaps Analysis Overview

**Purpose**: Conduct a local landscape analysis to determine...

1. Estimated **annual** number of people who will experience literal homelessness within Sacramento County

2. Estimated **annual** prevention, temporary housing, and permanent housing assistance needs

3. Existing programs and funding that prevent or quickly and successfully resolve homelessness

4. Estimated gaps (assistance needs – capacity = gaps)
Gaps Analysis Overview

Unstably housed

At-risk of literal homelessness within 15-60 days

Imminent risk of literal homelessness within 14 days

Literally homeless tonight

Eviction Prevention Programs and Community-Based Prevention

Targeted Homelessness Prevention

Diversion/Rapid Resolution

Short/Medium Term Re-Housing Assistance

Permanent Supportive Housing/Other Dedicated Affordable Housing

AFFORDABLE HOUSING & ONGOING SUBSIDIES
Estimated Annual Number of People who Experience Literal Homelessness in Sacramento

Annually = 16,500 to 20,000

- ~45% are unsheltered (1 or more days) and do not or cannot access shelter
- ~34% do not currently access *any* homeless assistance (outreach, shelter, re-housing, etc.)
- ~24% of adults are chronically homeless, most are single
- ~23% are adults and children in family households
Gaps Analysis: Preliminary Findings

Estimated Annual Household Assistance Needs - PRELIMINARY

Based on need (not current capacity); assumes services are available, accessible, welcoming, and are generally utilized except for small estimated number expected to not engage in any assistance (~9%)

<table>
<thead>
<tr>
<th>Assistance Type</th>
<th>Individual Households</th>
<th>Family Households</th>
<th>Estimated Capacity Need</th>
<th>Estimated Gap (Additional Inventory Needed)**</th>
</tr>
</thead>
<tbody>
<tr>
<td>Targeted Homelessness Prevention</td>
<td>~ 34%</td>
<td>~ 38%</td>
<td>TBD (FTEs &amp; Financial Assistance)</td>
<td>TBD (FTEs &amp; Financial Assistance)</td>
</tr>
<tr>
<td>Among those not prevented...</td>
<td></td>
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<tr>
<td>Diversion (among those not prevented)</td>
<td>100%</td>
<td>100%</td>
<td>TBD (FTEs &amp; Financial Assistance)</td>
<td>TBD (FTEs &amp; Financial Assistance)</td>
</tr>
<tr>
<td>Among those not diverted...</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Temporary Housing (shelter, transitional)</td>
<td>~ 89%</td>
<td>~ 98%</td>
<td>IND: 2,200 to 2,700 beds FAM: 290 to 350 units</td>
<td>-0- ** (near-term gap exists)</td>
</tr>
<tr>
<td>Short/Medium-Term Rehousing Assistance (rapid rehousing, other rehousing assistance)*</td>
<td>~ 64%</td>
<td>~ 66%</td>
<td>IND: 2,900 to 3,500 service slots FAM: 270 to 320 service slots</td>
<td>COMBINED: 1,000 to 1,200 service slots</td>
</tr>
<tr>
<td>Permanent Supportive Housing*</td>
<td>~ 33%</td>
<td>~ 17%</td>
<td>IND: 5,000 to 6,000 units FAM: 800 to 950 units</td>
<td>COMBINED: 3,700 to 4,500 units</td>
</tr>
</tbody>
</table>

*alone or in combination with other assistance

**assumes fully funded prevention, diversion, rehousing, permanent supportive housing
Gaps Analysis: Preliminary Findings

Current State

- LOW/INSUFFICIENT amount of targeted homelessness prevention/diversion
- LOW/INSUFFICIENT amount of rehousing assistance*
- HIGHER number of people experiencing literal homelessness
- HIGHER need for emergency shelter and large shelter gap

Future State

- Fully funded, optimized system or “transformed system”
- LOWER number of people experiencing literal homelessness
- LOWER need for emergency shelter and lower or non-existent shelter gap
- HIGHER/SUFFICIENT amount of targeted homelessness prevention/diversion
- HIGHER/SUFFICIENT amount of rehousing assistance*

*rapid rehousing, permanent supportive housing, other dedicated affordable housing
Gaps Analysis: Key Takeaways

1. Estimates should be adjusted as more current and complete data is available

2. Investments in prevention, diversion, and permanent housing solutions will directly reduce the number of people experiencing homelessness – greater need for emergency shelter if continue "business as usual"

3. Near-term investment in additional shelter capacity is needed, but should be flexible to allow for later repurposing/use for housing

Factors that will influence needs:
- Population growth and demographic changes
- Availability of affordable housing in the community
- Landlord partnerships
- Fidelity to evidence-based and best practices
- Funding availability and strategic allocation

Next steps:
- Additional data and analysis to determine capacity needed for prevention, street outreach, and rapid rehousing
- Additional cost analysis and estimates
- Multi-year modeling for build-out of system
Reflective Question

What is one word to describe what it will feel like to see a decrease in homelessness?

Record your thoughts here:

https://jamboard.google.com/d/1ur9hp1th4TFcLc469inpPkbeEy3c3EYuvO56f6UogMX4/edit?usp=sharing
Local Homelessness Action Plan
Overview
9:55 am
Tasks Completed To-Date

- Reviewed current plans to create an inventory of activities
- Synthesized key points and created an inventory of current programs and activities
- Designed a Theory of Change based on national best practices and local resources
- Held an in-person visioning session with strategic partners
- Sought input from select CoC Committees
Sacramental Regional 3-Year System Goals*

1. Reduce the number of persons who become homeless for the first time by X%.
2. Increase the number of people exiting homelessness into permanent housing by X%.
3. Reduce the length of time persons remain homeless by X days.
4. Reduce the number of persons who return to homelessness after exiting homelessness to permanent housing by X%.
5. Increase successful placements from street outreach by X%.

*Numbers will be informed by the final gaps analysis and consensus among system partners.
National Best Practices

Architecture for Optimal Regional Homeless Response System based on national best practices

Optimal Regional Homeless Response System

- Increased permanent housing opportunities
- Robust, diverse workforce including persons with lived experience
- Quality HMIS data with active participation & coverage of all programs
- Collaborative & coordinated cross-jurisdictional planning & implementation
- Coordinated Access System (CAS)
- Crisis response with a focus on rehousing
- Prevention, diversion, problem-solving

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Proposed Regional System-Level Strategies

Building blocks to reach system performance goals

1. Build & scale a Coordinated Access System (CAS)

2. Ensure emergency shelter & interim housing is focused on rehousing

3. Increase permanent housing opportunities

4. Expand prevention and diversion programs

5. Invest in community capacity-building & training
Guiding Principles in Support of System Strategies

- Strive to make homelessness in Sacramento rare, brief, and non-recurring
- Implement a person-centered, trauma-informed regional response system
- Promote housing-first policies and practices in all homeless programs
- Address racialized systemic outcomes across programs
- Create partnerships that value the experience, voice, and contribution of Partners with Lived Expertise
- Collect quality data and use to inform decisions on program prioritization and resource allocation
- Collaborate planning & decision-making across jurisdictions
Draft Action Plan Strategies

1. Build and Scale a Coordinated Access System

Centralized access to homeless and rehousing services across a variety of geographically and virtual access points.

Sub Strategy 1.a Increase participation in homeless crisis response services

Sub Strategy 1.b Embed Rapid Access Problem Solving (RAPS) in all system access sites and emergency shelters

Sub Strategy 1.c Provide Comprehensive and Aligned Regional Outreach

Sub Strategy 1.d Ensure historically under-resourced community members are served to mitigate current disparities in service participation and outcomes

2. Ensure Emergency Shelter and Interim Housing isFocused on Rehousing

Develop additional units (congregate and new non-congregate) of flexible, emergency shelter and interim housing that focuses on permanent housing solutions for clients.

Sub Strategy 2.a Align the cities and County’s current and emerging shelter and interim housing options with the Coordinated Access System to increase regional access and occupancy of available units

Sub Strategy 2.b Increase permanent housing exits across all emergency shelter & interim housing programs
Increase Permanent Housing Opportunities

Expand housing opportunities and capacity dedicated to meet the rehousing needs of persons experiencing homelessness. Housing opportunities include ongoing rental assistance, permanent supportive housing, time-limited rehousing services and rental assistance, and other rehousing assistance.

**Sub Strategy 3.a** Increase the stock of permanent housing units and other dedicated affordable housing and increase the availability of rehousing assistance evidenced by increased placements per year

**Sub Strategy 3.b** Develop a regional landlord engagement partnership program to increase the number of units available in the market that will work with all homeless rehousing programs

Expand Prevention and Diversion Programs

Prevent at-risk households from falling into homelessness and/or divert from entry into the homeless response system.

**Sub Strategy 4.a** Develop a process for identifying households at imminent risk of literal homelessness and coordinate and leverage prevention resources across jurisdictions to connect households at imminent risk to stabilization resources and avoid literal homelessness

**Sub Strategy 4.b** Transition the Rapid Access Problem Solving (RAPS) from a pilot into a region wide rehousing program
Invest in Community Capacity-Building and Training

Attract and retain a robust and diverse workforce to deliver homelessness services across the regional response system.

**Sub Strategy 5.a** Create an inclusive & supportive environment to diversify the workforce at all organizational levels including boards of directors and create advancement opportunities for Black, Indigenous, persons of color, and partners with lived expertise within the homeless response system.

**Sub Strategy 5.b** Launch a community education campaign to garner broad community support for activities to operationalized system change goals.

**Sub Strategy 5.c** Strengthen capacity to provide high quality training in best practices, case conferencing, navigation services, and HMIS support across all homeless programs, through funding leveraged by existing and new sources such as CalAIM.
Breakout Room Questions

- What is your initial reaction to the strategy and sub-strategies?

- What are some of the types of activities that might be needed to implement these strategies?
Joining a Breakout Session

**Step 1:** Click on the Breakout Rooms icon at the bottom of your Zoom screen.

**Step 2:** Click “Join” next to the Breakout Room name that you would like to join.

**Step 3:** Zoom will move you into the Breakout Room that you selected.

Room 1 - **Build and Scale a Coordinated Access System**
Room 2 - **Ensure Emergency Shelter and Interim Housing is Focused on Rehousing**
Room 3 - **Increase Permanent Housing Opportunities**
Room 4 - **Expand Prevention and Diversion Programs**
Room 5 - **Invest in Community Capacity-building and Training**

If you experience any technical issues, please connect with **Jesse Archer** or **Pixie Popplewell**
Breakout Rooms
10:15 am – 11:00 am
The Sacramento episode from the documentary series “The Way Home” by KTF Films and Bread and Butter Films will play during the break.

The meeting will resume at 11:10 am.
Sharing Out from Breakout Rooms
11:10 am
Local Homelessness Action Plan Process

February
Use existing plans and documents as baseline starting point, opportunity to expand and build

February–April
Use existing CoC meetings and committee structures, opportunity to seek broader community participation at Annual Meeting

May
Draft final action plan and outcome goals

June
Final action plan and funding recommendations for governing board approvals
Next Steps

April/May
- Continued lived experience feedback facilitated by Racial Equity Committee working group

11 May 2022
- Review draft Local Homelessness Action Plan and outcome goals. Begin discussion on CoC funding recommendations - May 11\textsuperscript{th} CoC Board meeting

June 2022
- Approval of Local Homelessness Action Plan and HHAP-3 funding recommendations
- CoC Board, City Council, Board of Supervisors

30 June 2022
- HHAP-3 Application Deadline

1 July 2022
- Local Homelessness Action Plan Implementation

November 2022
- Approval of Local Homelessness Action Plan and HHAP-3 funding recommendations
- CoC Board, City Council, Board of Supervisors
Closing Remarks

- Thank you for participating in the 2022 Sacramento CoC’s Annual Meeting.
- The information and input gathered today will help inform the strategic planning efforts of the homeless response system.
- Please participate in our post-meeting survey [here](#).
- Materials from today’s meeting, including presentation slides and recordings, will be posted to the Sacramento Steps Forward Annual Meeting webpage [here](#).
Reflective Question: **What is one word to describe what it will feel like to see a decrease in homelessness?**
Thank you for joining us today!

The next CoC Board meeting will be on May 11, 2022
https://sacramentostepsforward.org/continuum-of-care-meetings/