Sacramento Continuum of Care (CoC) Board Agenda
Wednesday, February 9, 2022 8:00 AM - 10:00 AM

Zoom Meeting  Meeting ID: 899 2915 5766  Passcode: 168104

One tap mobile: +16699009128,,89929155766#,,,,,*168104# US (Sacramento)
Dial by your location: +1 669 900 9128 US (Sacramento)
Find your local number [here](#)

| I. Welcome & Introductions: Erin Johansen, CoC Board Chair |
| II. Jan. 12th, 2022 Minutes: Tabled until March Meeting - Pixie Pearl, Secretary |
| III. CoC Board Chair's Report: Erin Johansen |
| IV. Sacramento Steps Forward (SSF) CEO's Report: Lisa Bates |
| V. Announcements: (Upcoming Events & Recent Actions) | 
| Coe Board Chair, Coe Board Members, SSF Staff, & Guests | 8:25 AM (10 minutes) | Information |
| VI. Consent Agenda -Action Item: 
A. Approve Reappointment of Current Members with Expiring Terms |
<p>| VII. New Business: |
| A. Coordinated Access System Proposal |
| • Progress Report |
| • Action Items: |
| o RAPS Pilot Year 2 |
| o Coordinated Access System CoC Allocation |
| Lisa Bates; Michele Watts, SSF Chief Planning Officer; Peter Bell, SSF CES Program Manager | 8:35 AM (20 minutes) | Information &amp; Action |</p>
<table>
<thead>
<tr>
<th>A. 2022 Unsheltered PIT Count Updates</th>
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<tbody>
<tr>
<td>• HUD Approval of Postponement</td>
</tr>
<tr>
<td>• Volunteer Recruitment</td>
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<tr>
<td>o Status Report</td>
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<td>o Messaging for Partners</td>
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<td>• Event Logistics</td>
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<tr>
<td>April Marie Dawson, PITC Co-Chair;</td>
</tr>
<tr>
<td>Michele Watts, SSF Chief Planning</td>
</tr>
<tr>
<td>Officer; &amp; Kathreen &quot;Nica&quot; Daria, SSF</td>
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<tr>
<td>Volunteer and Training Coordinator</td>
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<tr>
<td>8:55 AM (10 minutes)</td>
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<tr>
<td>Information</td>
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<thead>
<tr>
<th>B. HHAP-3 Application Process</th>
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<tbody>
<tr>
<td>• Local Homelessness Action Plan</td>
</tr>
<tr>
<td>Requirement Opportunity-Approach &amp;</td>
</tr>
<tr>
<td>Timeline</td>
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<tr>
<td>o Committee Meetings</td>
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<tr>
<td>(February - March)</td>
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<tr>
<td>o Annual Meeting</td>
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<tr>
<td>(April)</td>
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<tr>
<td>Ya-yin Isle, SSF Strategic Initiatives Officer</td>
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<tr>
<td>9:05 AM (20 minutes)</td>
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<tr>
<td>Information</td>
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<thead>
<tr>
<th>D. CoC Committees Overview Presentation-2021 Accomplishments &amp; 2022 Goals</th>
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<tbody>
<tr>
<td>Erin Johansen; CoC Committees Co-Chairs</td>
</tr>
<tr>
<td>9:25 AM (30 minutes)</td>
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<td>Information</td>
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<table>
<thead>
<tr>
<th>VIII. Meeting Adjourned</th>
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<tr>
<td>Next Coe Board Meeting:</td>
</tr>
<tr>
<td>Wednesday, March 9th, 2022</td>
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</table>

Reference the [Coe Meeting calendar](#) for upcoming CoC Board and Committee Meetings. For any questions or concerns, please contact [Michele Watts](#), SSF Chief Planning Officer.
This memo presents a set of recommendations for the use of the CoC’s Homeless Housing, Assistance & Prevention (HHAP) funding to improve access to the CoC’s Housing Crisis Resolution System (HCRS):

1. Rapid Access Problem Solving (RAPS) Pilot- Year 2

2. Coordinated Access System (CAS) - Essential Infrastructure Investment

Both RAPS and CAS address gaps in the front door of the CoC’s HCRS, providing crisis response resources for people in need of shelter and/or other supports. RAPS funding began as a pilot in early 2021, with a CoC commitment to expand funding in Year 2 based on lessons learned. CAS is a new initiative under development in partnership between SSF and all local government jurisdictions in the CoC.

RAPS is funded using CoC HHAP funds, already approved by the CoC Board. Funding for CAS will require investments from across the system, including CoC HHAP funds and funds from the City and County of Sacramento and the suburban cities.

**Background**
The CoC’s HHAP 1 and 2 resources for Re-housing, Diversion, and Outreach are summarized below.
<table>
<thead>
<tr>
<th>Funding Source</th>
<th>Application Description</th>
<th>Amount Available</th>
</tr>
</thead>
<tbody>
<tr>
<td>HHAP-1</td>
<td>CE Re-housing</td>
<td>$2,290,000</td>
</tr>
<tr>
<td>HHAP-2</td>
<td>RAPS Diversion</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>HHAP-2</td>
<td>RAPS Outreach</td>
<td>$779,715</td>
</tr>
<tr>
<td></td>
<td></td>
<td>($100k for youth-specific outreach)</td>
</tr>
</tbody>
</table>

**Rapid Access Problem-Solving- RAPS**
The RAPS pilot launched in early 2021, providing problem-solving funds to divert households from the emergency shelter system or to help households rapidly exit the system. The RAPS pilot funded additional staff at 2-1-1 and SSF, as well as one-time financial assistance. SSF, 2-1-1, and the designated Problem-Solving Access Points (PSAPs) reported to the Coordinated Entry System Committee (CESC) and the CoC Board on the implementation of the RAPS pilot. Based on lessons learned in Year 1, staff recommends expansion of the RAPS pilot to include funding dedicated Housing Locators to each of the four contracted PSAPs and expanding the availability of problem-solving resources to additional access points. This expansion will be funded by $1M in HHAP-2 funding previously earmarked by the CoC for RAPS Diversion activities, as specified below.

**RAPS Year 2 Program Budget**

<table>
<thead>
<tr>
<th>HHAP-2 Diversion Activity</th>
<th>Funding Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>4 FTE Housing Locators (2 years)</td>
<td>$600,000</td>
</tr>
<tr>
<td>Problem-Solving Financial Resources (system-wide)</td>
<td>$400,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,000,000</strong></td>
</tr>
</tbody>
</table>

SSF is expanding the RAPS model to support broader access to system-wide problem-solving by contracting with a problem-solving trainer who will teach interested access point staff the key components of delivering housing problem-solving resources. This training includes necessary HMIS tools and how to request financial assistance for clients eligible for one-time financial assistance. At this time, we do not have an estimate on the
number of access points who will complete this training but we anticipate training approximately 40-60 staff within the first two quarters of 2022.

The total RAPS investments are $2.5M allocated in the following ways:

**RAPS $2.5 M Investments**

<table>
<thead>
<tr>
<th>Activity</th>
<th>Duration</th>
<th>Funding Source</th>
<th>Funding Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2-1-1 Staff</td>
<td>4 years</td>
<td>CESH / HHAP-1</td>
<td>$150,000 / $570,000</td>
</tr>
<tr>
<td>Problem-Solving Financial Assistance (PSAP-dedicated assistance)</td>
<td>4 years</td>
<td>HHAP-1</td>
<td>$530,710</td>
</tr>
<tr>
<td>CES SSF Staff Enhancement</td>
<td>2 years</td>
<td>HHAP-1</td>
<td>$250,000</td>
</tr>
<tr>
<td>Housing Locators (PSAP-dedicated staff)</td>
<td>2 years</td>
<td>HHAP-2</td>
<td>$600,000</td>
</tr>
<tr>
<td>Problem-Solving Financial Assistance (system-wide assistance)</td>
<td>2 years</td>
<td>HHAP-2</td>
<td>$400,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td></td>
<td>$2,500,710</td>
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Additional information on RAPS is provided in the meeting materials following this memo.

**Coordinated Access System- CAS**

In late 2021, SSF and local government partners began work on a Coordinated Access System (CAS) proposal that would expand upon the innovation of the RAPS pilot. A recommendation to fund the CAS proposal is expected to be presentation the Sacramento City Council later this month and with potentially to the Board of Supervisors later this spring.

CAS would increase the funding for 2-1-1 and SSF to build out the necessary infrastructure to support 24/7 telephone access to vital shelter and crisis response services for people experiencing homelessness and the development of new HMIS tools.
Additional information on CAS is provided in the meeting materials following this memo.

As part of the development of the CAS, SSF convenes a weekly core team with representatives from the City and County of Sacramento, the cities of Elk Grove and Rancho Cordova, and a CoC Board member with lived experience with the support of a technical assistance consultant to refine the operational model. Currently, the team is developing a draft operational plan based on the vision presented to the CoC in January 2022. Through this process, we have identified that there are many gaps within our system that are necessary to be addressed for a successful implementation of the coordinated access system. Chiefly, there is a need for a team of system navigation specialists to support clients in accessing shelter and basic support services when no immediate shelter space is available.

The CAS proposal is currently seeking financial commitments and agreement to coordination of access to shelter beds and services from the City of Sacramento, Sacramento County, and surrounding cities to support its development. However, SSF is recommending that the CoC provide approximately $1.5 million annually increasing the investment in this system by an additional 50%, beyond the individual partner commitments. This increased investment with a two-year timeline will create an opportunity for SSF/211 to demonstrate the effectiveness of a coordinated system. SSF recommends considering allocating a portion of the HHAP-3 funding to this effort.

Lastly, with the rollout of CalAIM, we anticipate being able to develop coordination strategies with ECM and supportive service teams to create more a more holistic system design that supports clients in navigating the shelter and housing system.

Sacramento Steps Forward is seeking the following CAS funding commitments from each of the key entities:

**CAS Proposed Contributions per Entity**

<table>
<thead>
<tr>
<th>Entity</th>
<th>Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>CoC (HHAP 2 CE Rehousing and HHAP 3)</td>
<td>$3,070,000 (2 years)</td>
</tr>
<tr>
<td>City of Sacramento</td>
<td>$1,000,000 annually</td>
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<tr>
<td>-------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>Sacramento County</td>
<td>$1,000,000 annually</td>
</tr>
<tr>
<td>Smaller Cities (50k each)</td>
<td>$200,000 annually</td>
</tr>
</tbody>
</table>

Due to the overlap of RAPS and the CAS, and the individual needs of that pilot (housing location and expanded problem-solving) and the current state of the Coordinated Access proposal (going to local government governance bodies) we are recommending the Board approve an initial request of $1 million being approved to expand RAPS Housing Location and problem-solving services and the remaining $3.07 million to be set aside for the CAS. This decision will be revisited if broader support for the CAS is not received.

**CoC Board Action Requested**

1. Approve the funding recommendation of the RAPS Diversion HHAP-2 for $1,000,000 for Housing Location and system-wide problem-solving resources to allow for the contracting and hiring process to begin with the four contracted agencies, and begin scheduling system-wide problem-solving training.
2. Approve the use of the remaining $3.07 million to be allocated to support the development of the Coordinated Access system, contingent upon commitments received from at a minimum the City of Sacramento and County of Sacramento.
Summary

In April 2021, SSF and selected providers began the planning and implementation of the Rapid Access and Problem-Solving (RAPS) pilot. Data on outcomes have been captured for June – September of 2021. This report provides information about the outcomes and what to expect in the next quarter.

The project officially opened to clients in June 2021. Initial data has shown an increased accessibility of services through 2-1-1’s central call line, with high call volumes of 1000 additional calls per month. 2-1-1 staff have utilized a housing triage assessment, which provides a standardized process to direct households to appropriate resources and integrates other assessments for a phased approach depending on need, including the VI-SPDAT, shelter survey, and problem-solving questions. Although limitations exist with the use of problem-solving funds, access points are successfully diverting or rapidly exiting households from housing crises into permanent housing with one-time financial assistance. SSF, 2-1-1 staff and problem-solving access point agencies continue to meet weekly to discuss and improve the overall process.
Purpose of RAPS

The Rapid Access and Problem-Solving pilot (RAPS) is a 4-year project that was developed to address key areas of improvement needed in the Coordinated Entry System (CES). Project goals were informed by the findings in an initial CES Visual Map Analysis and later by recommendations in the CES Evaluation conducted by Homebase.

Overall, RAPS aims to improve the core goals of the CES including: (1) providing efficient access to housing resources; (2) improving the fairness in how resources are allocated; and (3) facilitating rapid access to housing and services.

Timeline of Project Phases

**Q1. April–June**
SSF, 211 and problem-solving access point agencies develop key processes, assessments and reporting.

**Q2. July – September**
Implementation of the pilot starts. 2-1-1 call line opens to housing-specific calls with scheduling at problem-solving access points. Four designated access points accept appointments and problem-solve with clients to self-resolve or provide financial assistance to divert or rapidly exit a household from homelessness.

**Q3. September – November**
SSF reports mid-year data to the Coordinated Entry Committee, providing an evaluation and assessment of gaps and opportunities.

**Q4. December – February**
SSF and the Coordinated Entry Committee develop funding and planning recommendations for year 2.

PSAP Selection Process

SSF conducted a competitive Request for Proposals (RFP) process to identify a pilot cohort of four PSAP sites to accept 2-1-1 referrals and receive problem-solving funding to support those referred with one-time financial assistance as needed. The RFP was released on January 13,
2021 and selected proposers were notified in February. SSF received nine proposals from a diverse group of non-profit organizations serving the Sacramento area. A five-member review panel of CoC Coordinated Entry System (CES) Committee and the CoC Board members and SSF CES team members reviewed proposals February 4-18, 2021. Proposals were scored on criteria published in the RFP, including agency experience, capacity to provide problem solving, population served, services offered, geographic range covered, ability to expand with the pilot and leveraged resources. The panel selected a cohort of strong projects serving different geographic areas and subpopulations using varied options for access (remote/electronic and in-person).

Project Goals and Outcomes

RAPS project goals were informed by recommendations provided in the CES Evaluation and are aligned with CES priorities.

<table>
<thead>
<tr>
<th>Goal</th>
<th>Project Outcomes Summary (June - September 2021)</th>
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<tbody>
<tr>
<td><strong>1. Access</strong></td>
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<tr>
<td>1A. Expand 211 Capacity - improve access to services through a central helpline</td>
<td>1. Housing or housing-related service requests: 3,934 calls</td>
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<tr>
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<td>2. Connections or referrals made to a program/service:</td>
</tr>
<tr>
<td></td>
<td>3,229 housing-related resources</td>
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<tr>
<td></td>
<td>67 victim service programs</td>
</tr>
<tr>
<td></td>
<td>183 emergency shelters</td>
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<tr>
<td></td>
<td>125 problem-solving access points</td>
</tr>
<tr>
<td></td>
<td>181 other services</td>
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<tr>
<td></td>
<td>3. Agencies involved:</td>
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<tr>
<td></td>
<td>32 different agencies received a connection or referral for 7,138 housing related-requests and</td>
</tr>
<tr>
<td></td>
<td>1,727 non-housing related requests</td>
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<tr>
<td><strong>2. Assessment</strong></td>
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<tr>
<td>2A. Reduce the length of time to be assessed</td>
<td>The wait time to be assessed with the VI-SPDAT was reduced from two years to 0 days. Callers could be assessed at the time of being triaged.</td>
</tr>
</tbody>
</table>
| 2B. Increase number of completed assessments | 2-1-1 provided a triaged response to direct households to appropriate resources using a standardized assessment. Additional assessments were utilized as needed:  
a. 183 Shelter surveys  
b. 125 Problem-solving  
c. 161 VI-SPDAT |
<table>
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<tbody>
<tr>
<td>3. Diversion/ Problem-Solving</td>
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</tbody>
</table>
| 3A. Expand CES Problem-Solving | 1. Number of people served (all eligible persons): 89  
2. Number of problem solving conversations or service connections that leads to a resolved housing outcome: n/a  
3. Number of clients entering permanent housing: 34  
4. Number of trainings provided: 2  
   ○ SHRA- SERA2 program  
   ○ LGBT Center- Warm Hand-offs  
   ○ Problem-solving: to be determined |
| 3B. Expand financial and non-financial resources for clients | 1. Total amount of financial assistance provided: $80,820  
2. Average amount of financial assistance provided per person: $2,500  
3. Median size of request: $1,285  
4. Percent of financial requests approved 70% (52 of 74 requests)  
5. Median length of time to process a request for financial assistance: 10 days |
| 3C. Create visible and diverse access points | 1. Demographics of persons served at PSAPs:  
   a. Race  
   b. Gender  
2. Visibility and accessibility: next quarter  
   a. Zip Code |

**Project Outcomes Detail**

1. Access
To improve access to services, 2-1-1 staff capacity was expanded to serve as a central access point dedicated to receiving requests for housing-related needs. In four months, 2-1-1 staff handled nearly 4000 housing-related calls (see attached 211 RAPS Report). Of those requests, a majority were seeking housing search information and were referred or connected to housing resources not connected to the CES, including emergency shelter, transitional shelter and residential housing options. Connections were made to targeted CES resources, such as problem-solving access points, shelter and victim service providers that had not been previously available. Referrals were made to 32 different community agencies.

<table>
<thead>
<tr>
<th>Number of Connections/Referrals Made to a Housing Program or Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>● 3,229 housing-related resources</td>
</tr>
<tr>
<td>● 67 victim service programs</td>
</tr>
<tr>
<td>● 183 emergency shelters</td>
</tr>
<tr>
<td>● 125 problem-solving access points</td>
</tr>
<tr>
<td>● 181 other services</td>
</tr>
</tbody>
</table>

2-1-1 collected zip code data of each caller. The highest number of requests for housing-related needs came from the 95823, 95811 and 95838 zip codes (see attached 211 RAPS Report). SSF aims to begin collecting zip code data for people served at a problem-solving access point. With the addition of four new problem-solving access points, both virtual and in-person appointments were available for 2-1-1 to refer households who were in housing crises and needed one-time financial support. Each access point had varying levels of capacity to receive Sacramento-region clients.

2. Assessment

2-1-1 provided a triaged response with a standardized assessment directing households to appropriate resources. The housing assessment
allowed for a phased approach with the use of additional assessments as needed, such as the VI-SPDAT or shelter survey. 2-1-1 staff had the option to conduct the VI-SPDAT with callers at the time of the call, eliminating a wait time. Previously, it may have taken months or even years to be scheduled to be assessed with the VI-SPDAT.

<table>
<thead>
<tr>
<th>Number of Assessments Conducted</th>
</tr>
</thead>
<tbody>
<tr>
<td>● Triage Assessment: all callers</td>
</tr>
<tr>
<td>● Shelter Survey: 183</td>
</tr>
<tr>
<td>● VI-SPDAT: 161</td>
</tr>
<tr>
<td>● Problem-solving: 125</td>
</tr>
</tbody>
</table>

3. Diversion/ Problem-Solving

In four months, 34 households were diverted from or rapidly-exited from homelessness into permanent housing. PSAPs were allowed to request any amount of financial assistance per household, but on average $2,500 was spent per household. Homeless households were eligible if they had already identified housing that they were seeking one-time financial assistance or support to acquire. Other eligible households included those at-risk of homelessness. The definition of ‘at-risk of homelessness’ was more clearly defined during the project to align with HUD’s definition used for the Emergency Housing Voucher program.

All requests submitted to SSF for approval needed to be accompanied by required documents and show that the financial assistance would lead to permanent housing for the household. Of the 74 unique requests submitted by PSAPs, 52 were approved. The amount of time to process, approve and mail the check ranged between 1-32 days with a median of 10 days.

<table>
<thead>
<tr>
<th>Number of Approved Requests by Category</th>
</tr>
</thead>
<tbody>
<tr>
<td>● Rental Assistance - 19</td>
</tr>
<tr>
<td>● Security Deposit - 17</td>
</tr>
</tbody>
</table>
- Rental Arrears - 8
- Host Household Assistance - 4
- Utility Assistance - 3
- Eviction Avoidance - 1

Problem-Solving Financial Assistance Provided by Category

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount Allocated</th>
<th>Amount Spent</th>
<th>Amount Remaining</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rental Assistance</td>
<td>$24,945.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Security Deposit</td>
<td>$36,846.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rental Arrears</td>
<td>$13,193.76</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Host Household Assistance</td>
<td>$3,200.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utility Assistance</td>
<td>$1,104.75</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Eviction Avoidance</td>
<td>$1,531.00</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Problem-Solving Financial Assistance Provided by PSAP

<table>
<thead>
<tr>
<th>PSAP (Agency)</th>
<th>Amount Allocated</th>
<th>Amount Spent</th>
<th>Amount Remaining</th>
</tr>
</thead>
<tbody>
<tr>
<td>LGBT Center</td>
<td>$33,125</td>
<td>$3,200</td>
<td>$29,925</td>
</tr>
<tr>
<td>Sacramento Self Help Housing</td>
<td>$66,250 (incl. year 2)</td>
<td>$58,754</td>
<td>$7,495</td>
</tr>
<tr>
<td>South Sacramento HART</td>
<td>$33,125</td>
<td>$8,254</td>
<td>$24,870</td>
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<tr>
<td>WEAVE</td>
<td>$33,125</td>
<td>$10,611</td>
<td>$22,514</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$165,625</strong></td>
<td><strong>$80,819</strong></td>
<td><strong>$84,804</strong></td>
</tr>
</tbody>
</table>

The PSAPs provided housing services or financial assistance to 89 people. Although, access points served households throughout the Sacramento region, there were some additional focus subpopulations or areas:

- South Sacramento HART - South Sacramento area
- Sacramento Self Help Housing - Elk Grove and Rancho Cordova area
- LGBT Center - Transitional-aged youth, LGBTQ+
- WEAVE - Survivors of domestic violence, sexual assault, and sex trafficking populations

Both race and gender information was captured for clients enrolled with a problem-solving agency. Black and African American households consisted of 57.5% of the population served. Females made up 75% of the clients served.

**People Served at Problem-Solving Access Points by Race**
People Served at Problem-Solving Access Points by Gender

- Female: 75.3%
- Male: 23.6%
- Transgender: 1.1%

PSAP Spotlight: Client Story
WEAVE Client:

At the time the client requested assistance, she was fleeing with her 12-year old child from an abusive relationship. She left the household where she was unsafe, but had to spend her savings to move and to break the lease agreement.

After staying with her friend temporarily, she found an apartment but could not afford to pay the first month’s rent and security deposit. WEAVE was able to work with the client to cover the costs through the problem-solving financial assistance funds. Being able to provide quick one-time assistance, which otherwise may not have been available, was critical in helping house the client. She is now safe with her child living in her new place.

Challenges

Operations

● Collecting documentation for financial assistance requests
● Clients keeping appointments
● Difficulting with consistent scheduling due to staff turnover

System-Level

● Housing navigation can be time consuming and unfunded
● Intentional filtering of clients towards the SERA program
● HMIS department issues - created delays for PSAP operations

Program Design

● Refining our definition of at-risk of homelessness
● Being more clear on eligibility for clients with rental arrears

Successful Strategies
• Eliminated wait times to be assessed with the VI-SPDAT increasing the system’s ability to respond quickly. Previously, a person could have waited up to 2 years to be assessed.
• Utilized a phased assessment approach to connect clients to new services through a central front-door.
• Incorporated safety elements into the triage assessment to ensure callers were directed to appropriate victim-specific services, as needed. SSF identified five partner victim service providers who would be points of contact, with 67 people being triaged to these agencies.
• SSF, PSAPs and 211 participated in a learning cohort throughout the initiation and implementation of the pilot, discussing processes and working through issues that arise. It has allowed for more collaboration when responding to issues.

Areas for Improvement
• PSAPs and 2-1-1 will track additional data points in HMIS:
  ○ Non-financial services that lead to a resolved housing crisis (most were triaged out before a PSAP financial assistance request)
  ○ Zip code
  ○ New HMIS clients
  ○ SSF- VI-SPDAT scores
• SSF has identified funding opportunities to provide problem-solving training. Homebase consultants are supporting SSF in developing a training plan that includes a train-the-trainer model and integrating CE priorities such as working with persons with lived experience.
• Clearly define and communicate accounting processes with PSAPs to ensure appropriate documentation is collected earlier with minimal requests of clients.
• Identify opportunities and resources to connect clients to services through 211 and problem-solving access points.

Opportunities
1. Expand access to problem-solving funds from additional access points, including outreach teams, shelters and 2-1-1.

2. Amplify community’s ability to problem-solve housing crises with and without dedicated funding via system-wide training.

3. Housing search and more affordable housing.

4. Incorporate additional resources available at the front-door:
   a. Housing and/or System navigation services.
   b. Expanded shelter offerings.

Expanding RAPS will improve the system’s overall capacity to respond to housing crises by reducing system inflow, and therefore the demand on shelter. From June to September, 211 received 7,138 housing-related requests for assistance. A majority of callers were referred to large housing agencies including Sacramento Self Help Housing, SHRA and Mercy Housing.

The following table highlights the need for housing location and emergency shelter resources. These clients were not connected to an emergency shelter or PSAP due to ineligibility. By expanding eligibility and the number of resources available, more households could be served through this triage and problem-solving process.

<table>
<thead>
<tr>
<th>Housing-Needs Requests by Category</th>
</tr>
</thead>
<tbody>
<tr>
<td>Top 5 Needs (Housing)</td>
</tr>
<tr>
<td>Number of Requests</td>
</tr>
<tr>
<td>Housing Search and Information</td>
</tr>
</tbody>
</table>

Rapid Access and Problem-Solving Mid-Year Report
## Conclusion

The RAPS pilot is addressing core issues in the system’s response to homelessness. In its four months of operation, 211’s call line was established as a central access point for people seeking homeless services, drastically improving assessment wait-times. Using a phased assessment approach, 211 has triaged and connected thousands of callers to housing-related services, including CE resources that were not previously available. Problem-solving access points have played a major role in rapidly resolving housing crises for clients who may need light-touch assistance.

By centralizing access and funding agencies with problem-solving financial assistance, it is helping reduce trauma for people in crisis by providing options for becoming housed quickly, avoiding prolonged periods of homelessness and shelter stays. However, we recognize that this resource is primarily limited to households who can more easily self-resolve. With additional resources and capacity this intervention could be expanded to households requiring more intensive services.

By expanding the number of agencies that can distribute problem-solving funds and through intentional training of staff to provide creative problem-solving conversations, problem-solving resources can expand the system’s capacity to rapidly exit and divert households from homelessness. Housing problem-solving is a cost effective strategy that allows for additional...
referrals beyond the traditional interventions such as emergency shelter, RRH, and PSH.
Rapid Access Problem Solving (RAPS)  
June 1 - September 30, 2021 Report
June 1 - September 30, 2021 RAPS Calls by Outcome

- Assessed with the VI-SPDAT: 161 calls
- Referred to a victim service provider: 67 calls
- Referred to Meadowview or The Grove Shelter: 183 calls
- Referred to other housing resources: 3,220 calls
- Referred to Problem Solving Access Point: 125 calls
- Other: 181 calls
- No Assessment: 180 calls

Total RAPS Calls Handled: 3,934
Housing Needs

- Housing Search and Information: 2480
- Emergency Shelter: 1562
- Residential Housing Options: 1052
- Transitional Housing/Shelter: 669
- Housing Expense Assistance: 657
- Landlord/Tenant Assistance: 229
- Supportive Housing: 200
- Supportive Housing Placement/Referral: 139
- At Risk/Homeless Housing Related Assistance Programs: 69
- Subsidized Housing Administrative Organizations: 23
- Housing Counseling: 18
- Emergency Shelter Clearinghouses: 15
- Home Purchase/Construction Financing/Refinancing: 10
- Home Improvement/Accessibility: 9
- Debt Management: 5
- Moving Services: 1
Housing Referrals

Sacramento Self Help Housing - 1366
Sacramento Housing and Redevelopment Agency - 1243
Mercy Housing California - 495
Mutual Housing California - 367
SHELTER, Inc. - 350
Family Promise of Sacramento - 289
Helping Hearts Foundation - 252
Loaves & Fishes - 244
City of Sacramento - Department of Community Responsi... - 206
Volunteers of America - Northern California and Northern... - 180
Francis House Center - A Program of Next Move - 161
Care First Resources - 158
Salvation Army - Del Oro Division - 152
Sacramento Steps Forward - 132
Wind Youth Services - 127
Union Gospel Mission Sacramento - 122
Next Move Homeless Services, Inc. - 105
Saint Vincent de Paul Society - Sacramento Diocesan Co... - 89
Saint John's Program for Real Change - 86
City of Rancho Cordova - 68
WEAVE - 62
El Hogar Community Services - 55
My Sister's House - 51
Berkeley Food & Housing Project - 43
City of Elk Grove - 43
Citrus Heights HART (Homeless Assistance Resource Tea... - 38
A Community For Peace - 37
Community Housing Opportunities Corporation - 33
Nation's Finest - 33
Lutheran Social Services - 29
Resources for Independent Living - 27
Women's Civic Improvement Club of Sacramento - 27
Approximate Gross Monthly Income

- No income: 22.24%
- $1 - $500: 6.86%
- $501 - $1000: 14.17%
- $1001 - $1500: 11.64%
- $1501 - $2000: 5.39%
- $2001 - $2500 (CF HS1 < $2128): 1.98%
- $2501 - $3000 (CF HS2 < $2874): 1.00%
- $3001 - $3500 (CF HS3 < $3620): 7.82%
- $3501 - $4000: 4.56%
- $4001 - $4500 (CF HS4 < $4368): 8.93%
- $4501 - $5000 (CF HS5 < $5030): 11.64%
- More than $5000: 30.68%

Main Source of Income

- No current source of income: 20.11%
- Job: 19.89%
- General Assistance: 4.96%
- SSDI (SSD): 14.06%
- TANF (CalWORKs): 7.45%
- Unemployment: 9.7%
- SSI: 17.15%

Approximate Gross Monthly Income | Count
--- | ---
No income | 730
$1 - $500 | 225
$501 - $1000 | 1007
$1001 - $1500 | 465
$1501 - $2000 | 382
$2001 - $2500 (CF HS1 < $2128) | 177
$2501 - $3000 (CF HS2 < $2874) | 132
$3001 - $3500 (CF HS3 < $3620) | 65
$3501 - $4000 | 39
$4001 - $4500 (CF HS4 < $4368) | 19
$4501 - $5000 (CF HS5 < $5030) | 16
More than $5000 | 25
Total | 3,282

Main Source of Income | Count
--- | ---
No current source of income | 705
Job | 697
SSI | 601
Unemployment | 340
SS | 313
TANF (CalWORKs) | 274
SSDI (SSD) | 261
General Assistance | 160
SDI | 38
Other | 33
Pension | 24
Child Support | 17
Self-Employed | 14
Family | 10
Workers Compensation | 8
AB 12 Foster Care | 7
Alimony | 2
Student Financial Aid | 1
Total | 3,505
Coordinated Access Proposal

Sacramento Continuum of Care
Community Challenge

System capacity cannot meet the current need:

• **11,222** people engaged with the homeless response system in 2020
• **6,111** entered the homeless system for the first time
• **25%** were housed or self-resolved

Source: Point-in-Time Counts 2011-2019
Definition of Ending Homelessness ("Functional Zero")


An end to homelessness **does not mean that no one will ever experience a housing crisis again**.

An end to homelessness means that every community will have a **systematic response in place** that ensures homelessness is **prevented whenever possible or is otherwise a rare, brief, and non-recurring** experience.
Community-Based Systems, Programs, Resources

Housing Crisis Response System: Key Components

HOUSING STABILITY ➔ HOUSING CRISIS

PREVENT
COORDINATED ACCESS
to Emergency Assistance

SHELTER
Safe, appropriate, Temporary Housing

RE-HOUSE
COORDINATED ACCESS
To Re-Housing Assistance

STABILIZE & CONNECT
Individualized Stabilization Supports

CRISIS RESPONSE SYSTEM

Shelter not needed tonight

FRONT DOOR

Shelter needed tonight

BACK DOOR
“I’ve heard of this housing and hotels. Where do I sign up?”

- Krystle Little
Coordinate access to resources for people in housing crisis

Gaps Analysis

Coordinated Entry System Evaluation

Racial Equity Action Plan
Proposed System Components

Coordinated Access
24/7 helpline to housing and homeless services, urgent shelter and outreach resources

Standardized Triage Response
with phased assessments

Integration of City, County & Housing Resources into the coordinated entry system with access available through 211 and Outreach partners
Proposed System Components

Expansion of Problem-Solving Resources
including financial assistance and community-wide training

Collaborative Development and Continuous Improvement
operationalizing, memorializing, and scaling best practices through active community-wide engagement
Purpose and Values

**Purpose:** To expedite equitable access into shelter and immediate resources. Collaboratively design effective system-wide elements that improve housing placement and retention.

**Values:**
1. Person-Centered, Equitable Coordinated Responses
2. Data Integration and Transparency
3. Rapid Crisis Resolutions
4. Optimized System Resources and Management
Roadmap

Focus Area 1: Improving Housing Problem Solving (HPS) & Shelter Access

• Physical and Virtual Access Points
• Housing Problem-Solving

Focus Area 2: Scaling Access/Coordination (Flow)

• Landlord Engagement / Rehousing
• Housing Retention
Focus Area 1: Housing Problem Solving and Shelter Access

Access Points: Household Screening

Housing Problem Solving (HPS)

Permanent Housing

Housing Retention

Emergency Shelter, Safe Ground, Motel Vouchers, etc.
Coordinated Access System Overview

**Physical Access Points**
Engage and support clients in encampments to access and enter shelter

**2-1-1**
Screen and Refer eligible households to shelter services

**People Experiencing Homelessness**

**Shelter Staff**
Intake and Plan for Permanent Housing

*Currently, there are 61 individual access points for 112 housing programs and shelters*
Coordinated Access: Front Door Development

ROADMAP


FOCUS AREA: FRONT DOOR (Coordinated Access to Initial Housing Crisis Response: Screening/HPS then triage to: Prevention OR Outreach & Shelter)

DESIGN PHASE

EARLY IMPLEMENTATION PHASE: PILOTING

EARLY IMPLEMENTATION PHASE: SCALING

CAS Core Development Team DESIGN Meetings (Cadence: weekly)

CAS Core Development Team REVIEW Meeting

CAS Core Development Team REVIEW Meeting

Concurrent Initiatives that will inform CAS design/development/implementation:
- 100-day encampment challenge
- Shared housing cohort
- Racial equity initiative
FRONT DOOR: Coordinated Access to Crisis Response: HPS, Outreach, Shelter Preliminary Key Performance Indicators (KPIs)

Outputs:
- # Engaged by access point (211, identified outreach providers)
- # Screened, provided HPS

Outcomes:
- #/% Diverted, not diverted
- # Returns to Access Point (at-risk) and/or literal homelessness (sheltered/unsheltered)

Dependency: Full HMIS participation by providers (universal/program-specific elements and custom CES elements)
FRONT DOOR: Coordinated Access to Crisis Response: HPS, Outreach, Shelter
System Plan Components (Initial drafting during design phase)

- Vision/mission
- Guiding principles
- System standards and measures
- Roles and responsibilities
- Governance and accountability
- Continuous performance and quality improvement
Next Steps

• Continue to work with Core CAS development team (city, county, suburban cities, & PWLE) **Jan-March**
• Present proposal and funding requests to City, County, CoC (**Feb-March**)  
• Begin hiring and implementation phases in late **March**
To: Sacramento CoC Board Members  
From: Michele Watts, SSF Chief Planning Officer  
Date: February 9, 2022  
Subject: Sacramento CoC Board Annual Membership  
Renewing Members – ACTION  
New Members – INFORMATION

This memo presents the slate of current CoC Board members seeking renewal of terms ending February 28, 2022 for approval. This memo also provides information on the appointment of new members for terms beginning March 1, 2022, scheduled for approval at the March CoC Board meeting.

Background
The Governance Charter states the CoC Board will conduct a Public Call for Nominations for membership on the Sacramento CoC Board annually. The Call for Nominations for 2022 began in December 2021, for the appointment of new members and the renewal of terms for current members eligible for continuing service, with new terms for both groups commencing in March of every year.

Timeline
Renewing Members
CoC Board members are appointed to two-year terms, with a maximum/term limit of three consecutive terms. CoC Board members with terms ending February 28, 2022, eligible for one or more additional terms, were contacted in January 2022 and asked to respond with their intent to continue to serve. Most members falling into this cohort confirmed their willingness to continue their service. No members with terms expiring at the end of February have reached their term limit. The slate of confirmed renewing members is listed below:
**Confirmed Renewing Members**

<table>
<thead>
<tr>
<th>Member</th>
<th>Confirmed New Term</th>
<th>Confirmed Term Length</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jenna Abbott</td>
<td>Term 2</td>
<td>3/1/22 – 2/28/24</td>
</tr>
<tr>
<td>Alexis Bernard</td>
<td>Term 3</td>
<td>3/1/22 – 2/28/24</td>
</tr>
<tr>
<td>Stefan Heisler</td>
<td>Term 3</td>
<td>3/1/22 – 2/28/24</td>
</tr>
<tr>
<td>Mike Jaske</td>
<td>Term 3</td>
<td>3/1/22 – 2/28/24</td>
</tr>
<tr>
<td>Pixie Pearl</td>
<td>Term 2</td>
<td>3/1/22 – 2/28/24</td>
</tr>
</tbody>
</table>

In addition, one member’s intent to renew is pending. Staff will continue to seek confirmation on this member’s intentions between now and the March 2022 CoC Board meeting, when new members will also be added to the slate.

**Pending Renewing Member**

<table>
<thead>
<tr>
<th>Member</th>
<th>Eligible New Term</th>
<th>Eligible Term Length</th>
</tr>
</thead>
<tbody>
<tr>
<td>John Kraintz</td>
<td>Term 3</td>
<td>3/1/22 – 2/28/24</td>
</tr>
</tbody>
</table>

**New Members**

New membership recruitment is currently underway, open through February 21, 2022. Based on the current 25-member cap on CoC Board membership, there is one current vacancy and one potential additional vacancy based on pending membership renewal. To date, five new member applications have been received. When the new member application period closes later this month, the CoC Governance Committee will review vacancies and applicants and return to the Board in March with recommendations for the addition of new members. New members may be added to fill vacancies and/or through expanding the current 25-member membership cap.

**Action Requested**

Approve the proposed CoC Board slate of renewing members.
List of the Sacramento CoC Committees:

Executive Committee
Governance Committee
Racial Equity Committee
Homeless Management Information System (HMIS) & Data Committee
Project Review Committee
Coordinated Entry System Committee
System Performance Committee
Point-In-Time (PIT) Count Committee
Youth Action Board (YAB)
Sacramento Continuum of Care
Executive Committee

Our Purpose: comprised of the 3 Sacramento CoC Board officers (Chair, Vice Chair, Secretary) is responsible to carry out officer responsibilities & calls all meetings of the Sacramento CoC & Sacramento CoC Board.

Our 2021 Key Products:
- CoC Board meetings & Annual meeting agendas
- CoC Committee Slates: Coordinated Entry System, Governance, HMIS & Data, Point-In-Time Count,, Racial Equity, & System Performance Committees.

Our 2021 Accomplishments:
- 2021 CoC Annual meeting
- Approval of CoC infographics (CE, CoC, Homelessness in Sacramento)
- Supporting the Sacramento Homeless Policy Council first meeting
- Monthly sessional planning for Executive Committee
Sacramento Continuum of Care
Executive Committee

Our Purpose: Sacramento CoC Board officers (Chair, Vice Chair, Secretary) are responsible to carry out officer responsibilities & call all meetings of the Sacramento CoC & Sacramento CoC Board.

Our 2022 Goals:

- CoC planning: increased communication, education & community engagement
- Develop CoC Board agendas
- Lead adoption of multi-jurisdictional Homeless Action Plan
- Promote development of a focused housing committee/strategy
- Implement & improve new CoC membership recruitment process & application in collaboration with the CoC Governance Committee
Sacramento Continuum of Care Governance Committee
Sacramento Continuum of Care Governance Committee

**Our Purpose:** is responsible for the ongoing evaluation of the CoC structure & operations, including a review of the governance charter, oversees the CoC Board strategies, activities, budget, and year-end reconciliation.

**Our 2021 Key Products:**
- 2021 CoC Governance Charter
- Annual CoC Board membership slate
- Annual CoC Board Executive Committee slate
- New CoC recruitment process & membership application

**Our 2021 Accomplishments:**
- 2021 CoC Governance Charter revisions
- More accessible membership process
- Resumed meeting regularly
Sacramento Continuum of Care Governance Committee

Our Purpose: is responsible for the ongoing evaluation of the CoC structure & operations, including a review of the governance charter, oversees the CoC Board strategies, activities, budget, and year-end reconciliation.

Our 2022 Goals:

- Revisit the 2021 CoC Governance Charter
- Serve as the nominating committee for the Annual CoC Board & Executive Committee slates
- Implement & improve the new CoC recruitment process & membership application in collaboration with the CoC Executive Committee
Sacramento Continuum of Care
Racial Equity Committee

**Our Purpose:** to uncover the scope, causes, and potential solutions of race serving as a predictor for homelessness in Sacramento.

- Three-part training series (materials, professional development assignments, & courageous conversations)

**Our 2021 Key Products:**
- Two stakeholder forums
- BIPOC & PLE interviews & report
- **Racial Equity Action Plan**

**Our 2021 Accomplishments:**
- 2021 CoC Annual meeting breakout session
- Adoption of Racial Equity Action Plan by the CoC Board
- Transitioned from an ad hoc to a standing committee with a diverse slate, including BIPOC & PLE
- Assignment & plan of standing committee member liaisons
Sacramento Continuum of Care
Racial Equity Committee

Our Purpose: to uncover the scope, causes, and potential solutions of race serving as a predictor for homelessness in Sacramento.

Our 2022 Goals:

- Implementation of tiered recommendations from Racial Equity Action Plan to guide the CoC Board & Committees over the next three to five years.
- Embed liaisons into each of the CoC Board’s open committees, to incorporate racial equity goals & tools when they develop their annual work plans.
- Advise ongoing on the development & implementation of these goals & tools.
- Advise & provide feedback to institutional partners as warranted.
- Successfully complete participation in the HUD Technical Assistance project to develop a more racially equitable Coordinated Entry System.
- Generate knowledge of & resources for underserved communities.
Sacramento Continuum of Care
Homeless Management Information System (HMIS) and Data Committee
Sacramento Continuum of Care
HMIS and Data Committee

Our Purpose: is responsible, with the assistance from the HMIS Lead Agency, HMIS is compliant with HUD, provides comprehensive data, & develops HMIS policies & procedures to inform the Sacramento CoC.

Our 2021 Key Products:
- 2021 HMIS Privacy & Security Plan
- 2021 HMIS Data Quality Plan
- Discussion of future implementation of the Racial Equity Action Plan recommendations & outlining of committee efforts

Our 2021 Accomplishments:
- 2021 HMIS Privacy & Security Plan approved by the CoC Board (10/29/21)
- 2021 HMIS Data Quality Plan approved by the CoC Board (10/29/21)
Sacramento Continuum of Care
HMIS and Data Committee

Our Purpose: is responsible, with the assistance from the HMIS Lead Agency, HMIS is compliant with HUD, provides comprehensive data, & develops HMIS policies & procedures to inform the Sacramento CoC.

Our 2022 Goals:

- Annual HMIS Privacy & Security Plan Revisions
- Annual HMIS Data Quality Plan Revisions
- Revised Annual HMIS Recertification Quiz
- Proposal for HMIS Fee Structure
- Coordinate with the Racial Equity Committee liaisons to implement components of the Racial Equity Action Plan
Sacramento Continuum of Care Project Review Committee

Our Purpose: is responsible for overseeing a collaborative process to select projects for the HUD CoC funding application & for evaluating project performance of HUD-funded activities.

Our 2021 Key Products:

- FY 2021 HUD CoC NOFO Projects Competition: Materials (review tools, policies & procedures); Review & Ranking Panel; & Project Priority List
- CoC NOFO/A Scoring Criteria Subpopulations Analysis

Our 2021 Accomplishments:

- FY 2021 HUD CoC NOFO Projects Competition
  - 16 CoC NOFO New Project Letters of Intent (50% increase from 2019); 9 Applications; 7 Recommended for Funding
  - $29,990,210 Total
- Year-round Technical Assistance to CoC Providers
- Persons with Lived Experience Engagement Survey of CoC Providers
- Quality of services scoring criteria improvements
Sacramento Continuum of Care Project Review Committee

Our Purpose: is responsible for overseeing a collaborative process to select projects for the HUD CoC funding application & for evaluating project performance of HUD-funded activities.

Our 2022 Goals:

- New membership recruitment
- FY 2022 HUD CoC NOFO/A Projects Competition
- Revisit project performance targets in partnership with the Systems Performance Committee & Racial Equity Committee
- Coordinate with the Racial Equity Committee liaisons to implement components of the Racial Equity Action Plan
Sacramento Continuum of Care
Coordinated Entry System Committee
Sacramento Continuum of Care
Coordinated Entry System Committee

Our Purpose: is responsible for the design & implementation of the local Coordinated Entry System (CES) & evaluates its functioning & impact on improving access & connection to services to resolve homelessness.

Our 2021 Key Products:
- Rapid Access & Problem Solving (RAPS) pilot launch & evaluation of Year 1
- Coordinated Entry Survivors System launch
- COVID-19 PSH Prioritization Extension

Our 2021 Accomplishments:
- 2021 CoC Annual Meeting breakout session
- Emergency Housing Vouchers (EHV)
- Racial Equity Action Plan & CES Priorities
  - HMIS Assessor Demographics Survey
- Dynamic Prioritization: foundational knowledge building & current state of the system
Our Purpose: is responsible for overseeing a collaborative process to select projects for the HUD CoC funding application & for evaluating project performance of HUD-funded activities.

Our 2022 Goals:

- New member recruitment: increase size & recruit membership with a focus on BIPOC & PLE
- Develop more equitable (Post-COVID) prioritization scheme with less emphasis on VI-SPDAT
- Develop & implement next steps from Assessors Demographic Survey (ex. Training for assessors, develop recommendations re: hiring/recruitment of staff at service provider organizations)
- Establish a communications plan aimed at simplifying the message for service providers & users of the CE system
- Coordinate with the Racial Equity Committee liaisons & the Equity Initiative Team collaboration to implement components of the Racial Equity Action Plan
Sacramento Continuum of Care
System Performance Committee
Sacramento Continuum of Care
System Performance Committee

Our Purpose: is responsible for system wide planning to ensure the overall housing & service system meets the needs of individuals, including unaccompanied youth, & families experiencing homelessness.

Our 2021 Key Products:
- Gaps Analysis Report & Presentations
- 2020 System Performance Measures overview

Our 2021 Accomplishments:
- Review & input on system level issues & opportunities, including:
  - 2021 HUD CoC NOFO Application
  - Racial Equity Action Plan
  - Emergency Housing Vouchers
- Launched new collaboration with Project Review Committee
- New member recruitment
Sacramento Continuum of Care
System Performance Committee

Our Purpose: is responsible for system wide planning to ensure the overall housing & service system meets the needs of individuals, including unaccompanied youth, & families experiencing homelessness.

Our 2022 Goals:

- 2022 Gaps Analysis
- HHAP Action Plan support
- System Performance Measures review
- Project Review Committee collaboration
  - Review Local Performance Targets
- 2022 HUD CoC NOFO Application support
- Coordinate with the Racial Equity Committee liaisons to implement components of the Racial Equity Action Plan
Sacramento Continuum of Care
Point-in-Time (PIT) Count Committee
Sacramento Continuum of Care
Point-in-Time (PIT) Count Committee

Our Purpose: is responsible with debriefing and analyzing the implementation of the 2021 Point-in-Time Count and to develop recommendations for forthcoming Point-in-Time Counts and PIT Committees.

Our 2021 Key Products:
- 2021 Unsheltered PIT Count COVID-19 Exemption/Waiver

Our 2021 Accomplishments:
- Unsheltered Survey with the CSUS partnership
- Transition from a subcommittee to a committee
- 2022 Unsheltered PIT Count Planning
- New member recruitment
Sacramento Continuum of Care
Point-in-Time (PIT) Count Committee

Our Purpose: is responsible with debriefing and analyzing the implementation of the 2021 Point-in-Time Count and to develop recommendations for forthcoming Point-in-Time Counts and PIT Committees.

Our 2022 Goals:

- 2022 Unsheltered PIT Count
- New member recruitment, targeting specific areas of representation
- Coordinate with the Racial Equity Committee liaisons to implement components of the Racial Equity Action Plan
Sacramento Continuum of Care Youth Action Board (YAB)
Sacramento Continuum of Care
Youth Action Board

Our Purpose: is responsible to advise the Sacramento CoC Board on policies & activities that relate to preventing & ending youth homelessness.

Our 2021 Accomplishments:

- YAB Representatives on the CoC Board: Marcella “Modie” Cotton, Youth Action Board Co-Chair, California Coalition for Youth Board Member

Our 2022 Goals:

- Develop & formalize recurring meeting schedules, deliverables, etc.
- Continue efforts to build stronger relationships & communication between YAB & the CoC
- Coordinate with the Racial Equity Committee liaisons to implement components of the Racial Equity Action Plan
Thank you!