



**SACRAMENTO
STEPS FORWARD**

Ending Homelessness. Starting Fresh.

Sacramento Continuum of Care (CoC) Board Meeting Minutes

Wednesday, June 9th, 2021

[Recording of Zoom Meeting.](#) The chat and materials discussed at the meeting (not provided before the meeting) are below the minutes.

Attendance:

Member	Area of Representation	Present
Alexis Bernard	Mental Health Service Organization	Yes
Amani Sawires Rapaski	Substance Abuse	Yes
Angela Upshaw - Vice Chair	Veterans	Yes
April Marie Dawson	People with Disabilities	No
Bridgette Dean	City of Sacramento	No
Chevon Kothari	County Health Services	No
Christie M. Gonzales	Substance Abuse Service Organizations	No
Christie Lynn	Law Enforcement	No
Cindy Cavanaugh	County of Sacramento	Yes
Erin Johansen - Chair	Mental Health	Yes
Fatemah Martinez	Shelter Provider	Yes
Jameson Parker	Business Community & Street Outreach	No
Jenna Abbott	Business Community	Yes
John Kraintz	Lived Experience	Yes
Joseph Smith	Coalition/Network	Yes
Julie Davis-Jaffe	Employment Development	Yes
Juile Hirota	Shelter and/or Housing Provider	Yes
MaryLiz Paulson	Housing Authority	Yes
Mike Jaske	Faith Community Advocate	Yes
Pixie Pearl - Secretary	Homeless Youth	Yes
Sarah Bontrager	City of Elk Grove	Yes
Stefan Heisler	City of Rancho Cordova	Yes

Stephanie Cotter	City of Citrus Heights	No
Tara Turrentine	Education	Yes
Tiffany Gold	Youth with Lived Experience	No

SSF Staff	SSF Title
Andrew Geurkink	Continuum of Care Specialist
Kathreen Daria	Volunteer & Training Coordinator
Lisa Bates	Chief Executive Officer
Michele Watts	Chief Planning Officer
Michelle Charlton	Continuum of Care Coordinator
Peter Bell	Coordinated Entry Manager
Scott Clark	System Performance Analyst
Stacey Fong	Coordinated Entry Analyst
Sarah Schwartz	Field Administrator
Tamu Green	System Performance Advisor
Ya-yin Isle	Chief Strategic Initiatives Officer

Homebase
Meadow Robinson

Guests
Alicia Gonzalez, Angel Uhercik, Brandon A. Wirth, Brina Sylve, Bruce Kuban, Cheyenne Caraway, Christy Correa, DAA Sandy R., Danielle Foster, David Husid, Deisy Madrigal, Ebony SB, Emily Halcon, Erica Plumb, Gina Roberson, Henry Ortiz, Jeffery Tardaguilla, Jesse Williams, John Eckstrom, Julie Field, Kate Hutchinson, Karri Eggers, Koby Rodriguez, Lee Sorrell, Maria, Maria Avdalas, Monica Rocha-Wyatt, Nick Golling, Patricia Jones, Peter Muse, RK, Robin Rose-Haymer, SH, Shannon Doty, Stephaine Thompson, Stepenie, Susan Lal, Tiffany Rayford, Tina Glover, and Troy Lynch.

I. Welcome & Introductions: Erin Johansen, Chair

Erin called the meeting to order at around 8:15 AM. Attendance: 50 participants.

Erin welcomed everyone and mentioned the unique agenda order.

II. Review & Approval of May 12th, 2021 Minutes: Pixie Pearl, Secretary

Motioned for approval with the correction of Chevon's name: 1st - MaryLiz Paulson, 2nd - Tara Turrentine

Motion approved.

III. Chair's Report: Erin Johansen

Erin expressed her excitement for the [2021 Sacramento CoC Annual Meeting](#) debrief and the unique order of agenda items for the meeting due to the presenters schedule.

IV. CEO's Report: Lisa Bates

Lisa expressed her appreciation to all who were involved with the [2021 Sacramento CoC Annual Meeting](#) and looking forward to discussions and next steps. She mentioned the [Racial Equity Committee \(REQC\) Stakeholder Forum #2](#) is Monday, June 21st, 2021 from 11:00AM to 1:00PM. The [invitation to RSVP](#) is available in the chat and the deadline to RSVP is Friday, June 18th, 2021 at 1:00PM.

V. Consent Agenda - Action Items

A. Governance Committee Appointment: Modie Cotton & Julie Davis-Jaffe

B. CoC Board Member Appointment: Chevon Kothari

Motioned for approval of the Governance Committee Appointment: 1st - Alexis Bernad, 2nd - Pixie Pearl

Motion approved.

Motioned for approval of the CoC Board Member Appointment: 1st - Joseph Smith,

2nd - Mike Jaske Motion approved.			
VI. New Business:			
A. 2021 Sacramento CoC Annual Meeting Debrief & Next Steps	Angela Upshaw, CoC Board Vice Chair & SSF Staff	8:20 AM (30 minutes)	Informational & Discussion
<p>Angela discussed the 2021 Sacramento CoC Annual Meeting Breakout Sessions Summary provided in the packet before the meeting. She called on the Annual Meeting breakout room staff (Peter Bell, Scott Clark, and Dr. Tamu Green) to provide feedback and comments on each breakout room. Erin asked if there were any questions or comments about the Annual Meeting.</p>			
B. Emergency Housing Voucher (EHV) Plan	Michele Watts, SSF Chief Planning Officer	8:50 AM (15 minutes)	Informational
<p>Michele provided details about EHV's and the CoC Coordinated Entry System Committee efforts. Cheyenne Caraway, SHRA, shared a presentation that consisted of: what is the EHV, EHV eligibility, EHV partnerships, housing search assistance, enhanced assistance, key elements of program and initial lease up. Questions were asked during the meeting and within the chat. Please reference the recording link above.</p>			
C. HUD CoC NOFA Competition Policies and Review Tools	Angel Uhercik & Sarah Bontrager, Project Review Committee Co-Chairs & Meadow Robinson, Homebase	9:05 AM (30 minutes)	Action

Sarah and Angel discussed the edits within the HUD CoC NOFA Competition Policies and Review Tools materials provided in the packet. Questions were asked during the meeting and within the chat. Please reference the recording link above.

Motioned for approval with the text revision in 5.A. section: 1st - Fatemah Martinez, 2nd - Tara Turrentine

Motion approved.

Motioned for approval of the entire packet provided: 1st - Mike Jaske, 2nd - Alexis Bernard

Motion approved.

VII. Announcements:

- Michele Watts mentioned details and the deadline of the Grants Inventory Worksheet (GIW) is this Friday, 6/11/21. Also, Sacramento is applying for the YHDP Project. The Homeless Youth Action Force, Grand Challenge, Youth Action Board are involved and SSF is supporting them with data and additional efforts.
- Julie Davis-Jaffee mentioned in the chat a reminder that the CSBG and CSBG Cares Act funds are available in the community. Please see the SETA.net website for a list of providers. Or feel free to contact her at 916-263-3929 for more information.
- Jeffery Tardaguila gave a reminder that Sacramento County is having their budget hearing over the next 3 days that are open to the public.
- Nick Golling introduced himself and his role as the Incoming Program Manager for the Office of Homeless Services, Dept. of Community Response, City of Sacramento.
- John Kraintz mentioned the Stockton Blvd campus sweeping.
- Information was provided by the County about the River encampments.
- Christy Correa mentioned in the chat that SEIU Local 1000 is joining with other service and advocacy organizations in the Sacramento region to host a community forum on homelessness. The forum will feature presentations by:
 - Our neighbors who are or have been unhoused
 - Individuals and groups who provide direct survival services
 - Experts and advocates who are working on comprehensive housing solutions
 - You will learn about volunteer opportunities and how to join with others to advocate for solutions. [REGISTER HERE](#). Interpretive services will be available. Today 6/9 on zoom 5:30 pm.

- Katherine Daria, SSF, mentioned an update on COVID-19 vaccines and links were shared in the chat. Michele Watts provided additional details about the COVID-19 vaccines and encampments.

VIII. Meeting Adjourned at 9:45 AM. Attendance: 49 participants.
Next CoC Board Meeting: Wednesday, July 14th, 2021

CoC Board Meeting Chat || Wednesday, June 9th, 2021



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00:11:45 Pixie Pearl (they/them): minutes

00:11:49 Sarah Bontrager: Yes

00:11:49 Jenna Abbott: aye

00:11:50 Alexis Bernard, Turning Point Community Programs: aye

00:11:51 angela upshaw: yes

00:11:51 joesmith: yes

00:11:53 Tara Turrentine: yes

00:11:53 Fatemah Martinez: Yes

00:11:55 Pixie Pearl (they/them): yes

00:11:56 Mike Jaske: yes

00:11:57 Erin Johansen: YES

00:11:57 MaryLiz Paulson: Yes

00:14:05 Michelle Charlton (She/Her/Hers) SSF, CoC Coordinator: REQ
Committee Stakeholder Forum #2 Invitation to RSVP (deadline to RSVP is

Friday, 6/18 1pm):

<https://docs.google.com/forms/d/e/1FAIpQLScX-0WFW-8pug8sIVSB9PuB-EogxxE4usfysa8uUKB6jflu9Q/viewform>

00:14:40 Michelle Charlton (She/Her/Hers) SSF, CoC Coordinator: June 21, 2021 11am-1pm

00:15:20 Michelle Charlton (She/Her/Hers) SSF, CoC Coordinator:

Details about the REQ Committee Stakeholder Forums:

<https://sacramentostepsforward.org/racial-equity-stakeholder-forums/>

00:15:39 Cindy Cavanaugh: second

00:15:43 Erin Johansen: governance appointment

00:15:46 Pixie Pearl (they/them): yes

00:15:46 Stefan Heisler: yes

00:15:47 Erin Johansen: yes

00:15:47 Fatemah Martinez: Yes

00:15:47 Cindy Cavanaugh: aye

00:15:48 Tara Turrentine: yes

00:15:49 angela upshaw: yes

00:15:49 Ebony SB: yes

00:15:49 Julie Hirota Saint John's: yes

00:15:50 Sarah Bontrager: Yes

00:15:50 Jenna Abbott: aye

00:15:51 MaryLiz Paulson:yes

00:15:51 Alexis Bernard, Turning Point Community Programs: yes

00:15:51 Amani Sawires-Rapaski: yes

00:15:53 joesmith: yes

00:16:50 Erin Johansen: Appointment Chevron

00:16:52 Amani Sawires-Rapaski: yes

00:16:53 Pixie Pearl (they/them): yes

00:16:53 Cindy Cavanaugh: aye

00:16:54 Sarah Bontrager: Yes

00:16:54 Stefan Heisler: yes

00:16:54 Jenna Abbott: aye

00:16:54 Fatemah Martinez: Yes

00:16:54 MaryLiz Paulson: Yes

00:16:55 Alexis Bernard, Turning Point Community Programs: yes

00:16:55 joesmith: yes

00:16:55 Julie Hirota Saint John's: yes

00:16:56 Erin Johansen: yes

00:16:57 angela upshaw: yes

00:16:58 Ebony SB: yes

00:16:58 Tara Turrentine: yes

00:17:23 JesseWilliams: yes

00:24:05 Michelle Charlton (She/Her/Hers) SSF, CoC Coordinator: For details about the 2021 Sacramento CoC Annual Meeting, explore here:

<https://sacramentostepsforward.org/2021-sacramento-continuum-of-care-annual-meeting/>

00:32:03 SH: Thank you Angela!

00:32:25 Cindy Cavanaugh: Thanks for everyone's efforts on a very successful annual meeting.

00:33:27 Jeffery Tardaguila: what about 811 mental health ?

00:36:43 Gina Roberson: Can we get a copy of these slides?

00:37:46 Robynne Rose-Haymer: Will 211 be involved in referrals to organizations for this opportunity?

00:39:05 Robynne Rose-Haymer: Is SHRA allocating a pool of staff to help with housing search (i.e. walk-in appointments/phone assistance) and paperwork?

00:39:39 Mike Jaske: Can these vouchers be used to help rehouse people in the motel under Project Roomkey?

00:39:46 Sarah Bontrager: Is there a limit on the amount of time a household can receive assistance?

00:39:52 JesseWilliams: Thank you, good information!

00:40:05 David Husid He him his -CHI: Supportive Services are a must

00:40:20 Ebony SB: May we give names of households that may meet

these requirements?

00:40:25 Jenna Abbott: Will you be doing any street outreach to the most vulnerable? The River District is severely impacted.

00:40:51 Jenna Abbott: Or to those currently in shelters to free up those short term beds?

00:40:59 MaryLiz Paulson: SHRA is dedicating additional staff to implement this program.

00:41:13 Ebony SB: nice job SHRA:)

00:41:36 MaryLiz Paulson: More information will be coming about creating the paths to Coordinated Entry referrals

00:42:25 Alexis Bernard, Turning Point Community Programs: I didn't see this presentation in our packet is it available for us today? (Hopefully I didn't just miss it.)

00:42:58 MaryLiz Paulson: Community meetings to answer questions and receive ideas and suggestions are being scheduled and you will hear more soon.

00:43:53 Peter Bell (he/him): Tomorrow's CESC meeting details can

be found at our website, here:

<https://www.sacramentostepsforward.org/committees/>

00:44:06 SH: @MaryLiz -- Thank you

00:45:21 Lisa Bates (She/Her) - SSF: I might suggest people join tomorrow's CE committee meeting

00:47:54 Jenna Abbott: YES!!! HMIS needs to be the viaduct!!

00:49:58 Peter Bell (he/him): All things HMIS can be found here. Scroll down a bit for information on setting up new agencies, user accounts, etc.

https://drive.google.com/file/d/1vICq_vlYWaB9HzXke9GoLmQLnRabNCDy/view?usp=sharing

00:50:54 Jenna Abbott: Here's an interesting piece out of Colorado. The Mayor of Aurora decided to live on the street for a week so he could better understand how the shelter system works. It's a quick video watch for after this meeting.

<https://denver.cbslocal.com/2021/01/07/mike-coffman-calls-major-changes-homeless-policies-after-spending-week-living-street-aurora-mayor/>

01:05:03 Deisy Madrigal, She/Her: are you able to provide a link to

this presentation?

01:06:26 Lisa Bates (She/Her) - SSF:

<https://sacramentostepsforward.org/wp-content/uploads/2021/06/6.9.21-Board-Packet.pdf>

01:07:41 Pixie Pearl (they/them): In the section about quality of services (ie case manager ratio), is there any language to encourage consumer feedback, rather than solely agency/system determination?

01:10:09 Angel Uhercik: Hi Pixie, there is a section in Threshold Factors that is titled "Client Participation in Project Design and Policymaking" as a factor as this is mandatory for all of the projects.

01:11:56 Pixie Pearl (they/them): perfect thanks angel

01:14:01 Pixie Pearl (they/them): PSH with targeted services, for youth, or seniors, or those with health conditions as indicated by the CDC?

01:14:57 Emily Halcon: Meadow, as CDC conditions were not a priority population identified by the committee in 2019, recommend this be a completely separate clause, not an add on to the existing sentence.

01:15:25 Meadow Robinson: Thanks Emily good pointt ^^

01:20:01 Jenna Abbott: I think that our priority needs to be freeing up the pipeline which means moving people from the short term shelters into more permanent housing so we can move people off the street into shelters. I have the same concern that Amiani does

01:20:59 Pixie Pearl (they/them): Adopting new language for 5.A.1

01:21:12 Erin Johansen: yes

01:21:13 Julie Davis-Jaffe: Yes

01:21:13 Julie Hirota - Saint John's: Yes

01:21:13 Mike Jaske: yes

01:21:14 Tara Turrentine: yes

01:21:14 Jenna Abbott: no

01:21:15 angela upshaw: yes

01:21:17 Alexis Bernard, Turning Point Community Programs: no

01:21:19 JesseWilliams: Yes

01:21:21 Amani Sawires-Rapaski: abstain

01:21:21 MaryLiz Paulson: Yes

01:21:24 Pixie Pearl (they/them): yes

01:21:28 Sarah Bontrager: Yes

01:21:34 Stefan Heisler: yes

01:21:41 alicia.gonzales: yes

01:21:43 joesmith: yes

01:22:00 John Krintz: yes

01:23:21 Pixie Pearl (they/them): Package Proposal Approval with
Amendment

01:23:27 joesmith: yes

01:23:27 Alexis Bernard, Turning Point Community Programs: yes

01:23:28 Julie Hirota - Saint John's: yes

01:23:28 Mike Jaske: yes

01:23:28 Jenna Abbott: no

01:23:29 Erin Johansen: yes

01:23:30 Tara Turrentine: yes

01:23:31 John Kraintz: yes

01:23:31 Stefan Heisler: yes

01:23:31 Sarah Bontrager: Yes

01:23:32 Julie Davis-Jaffe: Yes

01:23:33 MaryLiz Paulson: yes

01:23:33 Fatemah Martinez: Yes

01:23:36 Pixie Pearl (they/them): yes

01:23:43 angela upshaw: yes

01:23:49 Ebony SB: yes

01:24:13 Henry Ortiz Community Organizer: ab·stain

01:25:27 Maria: Are you noting the No and the abstaining votes?

01:27:45 Amani Sawires-Rapaski: abstain

01:29:38 Cheyenne Caraway: Wasn't the GIW released months late? It traditionally comes out in April, and was released this year in June

01:31:50 Meadow Robinson: Thanks Cheyenne — I had 6 weeks in my mind, but you are right it maybe have been closer to 8!

01:32:39 Julie Davis-Jaffe: Reminder of CSBG and CSBG Cares Act funds are available in the community. Please see the SETA.net website for a list of providers. Or feel free to contact me at 916-263-3929 for more information.

01:35:15 Jenna Abbott: Welcome Nick!

01:35:19 Dr. Tamu Green (she/her), SSF, Systems Performance Advisor: Welcome, Nick!

01:35:26 Tara Turrentine: Welcome, Nick!

01:35:31 Alexis Bernard, Turning Point Community Programs: Welcome!

01:35:31 Julie Davis-Jaffe: Employment assistance is available at the Sacramento Works America's Job Centers. Contact info can be found on the SacramentoWorks.org website.

01:35:36 Ebony SB: Welcome Nick:)

01:35:37 Jeffery Tardaguila: county of Sacramento budget hearing next few days county Administration building

01:35:38 Peter Bell (he/him): Welcome to Sacramento!

01:35:50 Kate Hutchinson: Welcome, Nick!

01:37:02 Nick Golling (He/Him) City of Sacramento: Thank you everyone! Really excited to be here!!!

01:37:03 Christy Correa: SEIU Local 1000 is joining with other service and advocacy organizations in the Sacramento region to host a community forum on homelessness.

The forum will feature presentations by:

- Our neighbors who are or have been unhoused
- Individuals and groups who provide direct survival services
- Experts and advocates who are working on comprehensive housing solutions

You will learn about volunteer opportunities and how to join with others to advocate for solutions. REGISTER HERE: <https://bit.ly/3fjUUeu>

Interpretive services will be available.

01:37:34 Christy Correa: Today 6/9 on zoom 5:30 pm

01:42:07 Kathreen "Nica" Daria (She/Her) SSF, Volunteer & Training Coordinator: For the COVID outreach project:

If you have any info on COVID vaccination interest, please take this brief survey

https://docs.google.com/forms/d/e/1FAIpQLSegQKNFSpEF_BzSfXPR_VfHX7UPnIO7BxjwPWElea4DlrHlew/viewform

If you'd like to learn more about our COVID work, please go to

<https://sacramentostepsforward.org/covid-19-vaccination-resources/>

We also have several vaccination opportunities targeting homeless individuals in the coming weeks. These locations are listed on our site here

<https://sacramentostepsforward.org/covid-19-vaccination-clinics-and-resources/>



TO: Sacramento CoC Governance Committee

FROM: Michele Watts, SSF Chief Planning Officer

CC: Andrew Geurkink, SSF CoC Specialist

DATE: June 9, 2021 CoC Board Meeting

RE: Sacramento Continuum of Care (CoC) Annual Meeting
Breakout Sessions Summary

On May 26, 2021, the CoC held its first annual meeting of the broader continuum of care and community stakeholders. This was a half-day meeting from 8:30am to 1:00pm and was divided into three broader sections: 1) morning plenary from 8:30am to 9:40am; 2) breakout sessions from 9:40am to 11:10am; and 3) a large group discussion from 11:25 to approximately 1pm.

Each breakout session ran concurrently but covered a different critical area of the CoC's work in 2021. The below table provides an overview of the breakout sessions, including a brief description and the CoC Committee most engaged in the session.

Breakout Session	Description	Committee Engaged	Panelists
Improving Coordinated Entry: Optimizing Access to Housing and Services	Explored access challenges and opportunities to services for people experiencing homelessness. Review an evaluation of the Coordinated Entry System and discuss	Coordinated Entry System Committee	Peter Bell Tahirih Kraft Scott Young

Breakout Session	Description	Committee Engaged	Panelists
	emerging opportunities for system improvement.		Gabriel Kendall
Closing the Gaps: Planning and Coordinating to Improve the Homeless System of Care	Reviewed current strategic efforts across Sacramento, identify where there are gaps in the response system, and discuss how to address those gaps collaboratively.	System Performance Committee	Scott Clark Stefan Heisler Danielle Foster Monica Rocha-Wyatt Faye Kennedy
Advancing Racial Equity: Social Justice Through Community Engagement	Explores several community-driven efforts to advance racial equity and re-imagine our homelessness system as being fully inclusive, anticipatory, and responsive.	Racial Equity Committee	Tamu Green Pixie Pearl Fatimah Martinez Zuri Colbert

At the conclusion of the breakout session time, SSF staff summarized the main discussion items shared which helped guide the large group discussion. The following table provides that summary.

Session Title	Discussion Summary	
	Themes	Aspirations
Improving Coordinated Entry: Optimizing Access to Housing and Services	<ul style="list-style-type: none"> • Increased Coordination - reduce/remove silos • Increased investment in resources - to match investments in access • Honest Communication - with service providers and the public • Transparency - What services are available, timeline sharing with people experiencing homelessness - relationships - accountability • Equitable systems that are fully accessible and available to everyone 	<ul style="list-style-type: none"> • Low-barrier triage, shelter and access - possibly at a single site • Community-wide shelter access and expanded resources • More funding to ensure someone is connected to resource • Build on RAPS improvements • Automated ways to check on status of clients progressing through the system
Closing the Gaps: Planning and Coordinating to Improve the Homeless System of Care	<ul style="list-style-type: none"> • Potential for increased coordination • Improve existing processes with strategic planning and improved coordination, including data standardization • Clear priorities expressed through unified simple messages • Leverage convenings and information sharing, reach a broader audience 	<ul style="list-style-type: none"> • Convene the community to discuss systemic issues and homeless initiatives while building community support • Use what we know and have learned to advance current community initiatives • Clarify and clearly communicate community priorities • Standardize data collection • Reach a broader audience

Session Title	Discussion Summary	
	Themes	Aspirations
Advancing Racial Equity: Social Justice Through Community Engagement	<ul style="list-style-type: none"> • More funding for outreach • Support “boots on the ground” organizations • Targeted universalism • Coordination vs Competition • Intersecting systems • Unaffordable housing crisis • Uplifting lived experience 	<ul style="list-style-type: none"> • Reduce unsheltered homelessness by 30% including supporting people in encampments outside of the public eye • Direct outreach funding to service in mind not enforcement in mind/reduce police interactions for people on the street • Provide ability for self access and self referral to services • Commit to services for unsheltered after Public Health order is lifted • One shared data system • Goodness of fit



Emergency Housing Vouchers

June 9, 2021

What are Emergency Housing Vouchers

- The American Rescue Plan (ARP) of 2021 appropriated \$5 billion for the Emergency Housing Vouchers
- 70,000 were awarded to apprx. 700 Housing Authorities
- Sacramento received 484 vouchers. Potential to receive more
- Separate from Housing Choice Voucher (HCV) program

Emergency Housing Vouchers

EHV eligibility is limited to households **(individuals and families)** who are:

- Homeless;
- At-risk of homelessness;
- Fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or human trafficking; and
- Recently homeless, and for whom providing rental assistance will prevent homelessness or risk of housing instability.

EHV Partnerships

- All referrals must come through the Continuum of Care's (CoC's) Coordinated Entry (CE) System or from a Victim Service Provider
- Focus on advancing equity and inclusion
- Work in partnership with domestic violence victim providers
- CoC's are responsible for determining whether the family qualifies under one of the four eligibility categories

Housing Search Assistance

- Housing Authorities **must** ensure housing search assistance is made available to EHV families during their initial housing search.
- Examples may include, but are not limited to:
 - Assistance completing paperwork
 - Provide transportation to search for a housing unit
 - Advocate for the household to the landlord
 - Address discrimination issues based on race, ethnicity, disability etc.
 - Market the incentive program
 - Find appropriate housing units

Enhanced Assistance

Housing Authority will develop a Landlord/Applicant Incentive Program

Examples may include, but are not limited to:

- Owner Incentive fees
- Application fees
- Holding fees
- Security deposit assistance
- Utility deposit assistance
- Tenant readiness
- Moving expenses
- Renters insurance

Key Elements of Program

- HUD wants households **leased up** within **4 to 6 months**
- Incentive ~ Sacramento receives **additional homeless vouchers**

Caution:

- Within “reasonable time period” HUD could **redistribute unleased vouchers** and provide to other housing authorities
- Within 12 months all unissued vouchers will be **revoked and reallocated**

Initial Lease Up

GOAL: to lease 484 homeless households in 6 months!

- Must find homeless households quickly
- Have robust pipeline of referrals from CE/domestic violence victim providers
- Link homeless household to staff immediately to assist with intake/landlord paperwork
- Help household find a suitable unit
- Link household to ongoing services for stability (preferable)

Thank you!

DRAFT 2021 New Project Scoring Tool

Summary of Factors & Point Allocations	
1. Threshold Factors	N/A
2. Housing	25 points
3. Services	20 points
4. Agency Capacity	20 points
5. Prioritization, option of: a. Prioritization for New Projects Except for DV Bonus b. Prioritization for DV Bonus	25 points
6. Community	10 points
TOTAL	100 points

1. THRESHOLD FACTORS

Name	Description	Met/Not Met
Housing First	The project's policies will include a commitment to identifying and lowering its barriers to housing and provide housing and services in line with a Housing First approach.	Met/Not Met
Coordinated Entry	The project will participate in coordinated entry to the full extent possible for this project type.	Met/Not Met
HMIS	The project will enter data for all CoC-funded beds into HMIS (or parallel database for domestic violence services).	Met/Not Met
Formerly Homeless Input	The agency includes homeless or formerly homeless individual in feedback and decision-making processes.	Met/Not Met
Basic Compliance with HUD Policies	The agency has adequate internal financial controls, adequate record maintenance and management, and adequate policies regarding termination of assistance, client appeals, ADA requirements, and confidentiality.	Met/Not Met
Eligible Clients	The project will only accept new participants if they can be documented as eligible for this project's program type based on their housing and disability status.	Met/Not Met
Eligible Applicant	Neither the applicant nor the sub-recipients (if any) are for-profit entities.	Met/Not Met
Equal Access	The project will provide equal access and fair housing without regard to sexual orientation, gender identity, or local residency status.	Met/Not Met

SACRAMENTO CONTINUUM OF CARE

Match	Agency will be able to provide 25% match per grant.	Met/Not Met
Affirmatively Furthering Fair Housing	Agency will actively prevent discrimination by affirmatively accommodating people based on differences in: race, color, ancestry, or national origin; religion; mental or physical disability; sex, gender, or sexual orientation; marital or familial status, including pregnancy, children, and custody arrangements; genetic information; source of income; other arbitrary characteristics not relevant to a person's need or suitability for housing	Met/Not Met
Budget	Project has made a good faith effort to complete the budget template provided, showing both CoC and non-CoC funding sources for the project.	Met/Not Met
For DV Bonus Projects Only: Serving DV	Project is 100% dedicated to serving victims who are fleeing or attempting to flee domestic violence, including dating violence, sexual assault, stalking, and/or human trafficking who came from sheltered or unsheltered situations. The project must follow a Housing First model and utilize trauma-informed and client-centered approaches.	Met/Not Met

2. HOUSING (25 pts.)

Name	Description	Sources	Score
2.A. Fully Described and Appropriate Housing	<p>Award points for a housing design that:</p> <ul style="list-style-type: none"> • is clearly and fully described • has a layout or features that are thoughtfully matched to the target population • is strategically located to meet the needs of the target population • is physically accessible to persons with disabilities • will help maximize client choice in the CoC (e.g. by including a plan to evaluate each client's needs, strengths, and preferences in order to determine which mainstream benefits and/or jobs the client could qualify for) <p>Additionally, for Victim Service Providers:</p> <ul style="list-style-type: none"> • is designed to protect the safety of the population they serve 	RFI	Up to 10 points

SACRAMENTO CONTINUUM OF CARE

2.B. Ready to Start	<p>Award points if the project will be ready to begin housing clients within 3 months of receiving HUD funding. Consider:</p> <ul style="list-style-type: none"> • Whether the agency has adequately described how the project will acquire the necessary housing for the project type. For RRH, this may include landlord engagement strategies; • Whether the project site faces regulatory obstacles such as tenant displacement, environmental issues, or zoning issues; • Whether the agency's current staff has the capacity to begin preparing for this project; • Whether the agency already has policies and procedures that can be used as-is or easily adapted for use in a CoC-funded project 	<p>RFI</p>	<p>Up to 5 points</p>
2.C. Program Outcomes	<p>Award points if:</p> <ul style="list-style-type: none"> • The project's goals are realistic and sufficiently challenging given the scale of the project • Outcomes are measurable and appropriate to the population being served, and must meet minimum CoC-adopted targets, including: <ul style="list-style-type: none"> ○ At least 85% of clients experience positive housing outcomes ○ At least 55% of adult clients maintain or increase their income from all sources • Prospective outcomes reflect actual performance outcomes from other projects administered by the applicant (as appropriate). 	<p>RFI</p>	<p>Up to 10 points</p>

3. SERVICES (20 pts.)

Name	Description	Sources	Score
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3.A. Appropriate Supportive Services	<p>Award points for services that:</p> <ul style="list-style-type: none"> • use a Housing First approach, • offer ongoing support to stay housed, • are comprehensive and well-coordinated, • include culture-specific elements, and • are thoughtfully matched to the target population <p>For projects that will be referring specific types of clients to specific outside services, award points if the project explains a concrete plan for referrals, giving examples of:</p> <ul style="list-style-type: none"> • Who will be referred; • The agencies that will accept referrals; • The types of services to be provided; and • The logic behind the agency's referral scheme <p>For Victim Service Providers award points for services that improve the safety for survivors of domestic violence, dating violence, sexual assault, stalking, and/or human trafficking</p>	RFI	Up to 10 points
3.B. Relevant Experience	<p>Award points if the agency submitting this application has demonstrated, through past performance, the ability to successfully carry out the work proposed and has successfully served homeless people as a particular group.</p> <p>Consider the experience of the agency in handling a similar project (e.g. if the project will involve relocation of tenants, what experience does the agency have with relocation).</p>	RFI	Up to 10 points

4. AGENCY CAPACITY (20 pts.)

Name	Description	Sources	Score
4.A. Budget	<p>Award points based on the bullet points below:</p> <ul style="list-style-type: none"> • Project has submitted a budget that is clear, complete, and easy to read. • The budget shows that the project will have enough resources to provide high-quality, reliable services to the target population. • The budget shows that the project will leverage significant outside resources (funding, staff, building space, volunteers, etc.) rather than rely entirely on CoC funds. • The budget shows that the project is taking appropriate measures to contain costs. 	Budget RFI	Up to 5 points
4.B. Agency Capacity	<p>Award points if agency: Has successfully handled at least one other federal grant or other major grant of this size and complexity, either in or out of the CoC (or can otherwise demonstrate that it can successfully manage complex reporting requirements).</p> <ul style="list-style-type: none"> • Has sufficient fiscal capacity to manage the grant, including: <ul style="list-style-type: none"> ○ internal financial controls ○ grant match tracking ○ well-maintained records ○ oversight by a board of directors ○ a strategy for documenting eligible costs ○ a strategy for ensuring adequate grant drawdowns • Is large enough to handle the expected client case load; • Is familiar with innovative or evidence-based practices; • Includes at least one person with formal training and/or education in a relevant social services field 	e-LOCCs E-Snaps	Up to 10 points

4.C. Audit and Monitoring Findings	<p>The agency must report all irregularities resolved or unresolved (e.g., a concern or finding from HUD, a recommendation or finding from SSF (sub-recipients only), a significant deficiency or material weakness from a financial audit, or any type of finding from another funding entity ex. City or County) revealed by any audits or monitoring for similar projects.</p> <p>Agencies that have irregularities for similar projects must provide (1) relevant documentation identifying those irregularities (e.g., highlighted sections of a financial report), and (2) the project's plan to rectify program irregularities. If irregularities have been rectified, agencies should include any available confirmation letters from relevant oversight entities (e.g. SSF, HUD, Financial entity, Local Jurisdiction);</p> <p>Award full points (5 points) for the project if:</p> <ul style="list-style-type: none"> • If the agency can show no irregularities from similar projects; or • If no irregularities have been revealed by any audits or monitoring for similar projects. <p>Award up to 5 points for the project if:</p> <ul style="list-style-type: none"> • If the agency adequately submits relevant documentation identifying any irregularities and provides an adequate explanation to show how any irregularities have been or will be addressed. An adequate explanation includes (1) a brief explanation of the steps the agency will take to address the irregularities, (2) the timeline these steps will be completed on, and (3) how the agency will avoid similar findings in the future. • If the agency is currently disputing findings from an audit or monitoring for a similar project and submits (1) a brief explanation of the irregularities, and (2) 	<p>All HUD, SSF, financial audits, or audits/ monitoring from other funding entities from the last 2 years.</p> <p>RFI</p>	<p>Up to 5 points</p>
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	<p>the most updated timeline available for disputing the irregularities.</p> <p>Award up to 3 points if irregularities were found for similar projects and the agency provided documentation, but the agency does not provide an adequate explanation.</p> <p>Award no points if the agency does not submit any documentation (e.g., confirmation letters) from oversight entities to support this criteria.</p>		
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5A. PRIORITIZATION FOR NEW PROJECTS EXCEPT DV BONUS (25 pts.)

*If this application is for a **DV Bonus-funded** new project, please skip this section and move to the next.*

Name	Description	Sources	Score
5.A.1. Community Priority	<p>Award points if the project addresses the priority need identified by the Advisory Committee in 2019: Permanent Supportive Housing, with targeted services for either youth or seniors. <u>OR</u></p> <p>Award points if the project addresses the priority need identified by the CoC Board in 2021: Permanent Supportive Housing, with targeted services for those experiencing health conditions identified by the CDC as making someone vulnerable to COVID-19.</p> <p>Please note that HUD may require that Permanent Supportive Housing be dedicated to persons experiencing Chronic Homelessness.</p>	<p>E-snaps</p> <p>RFI</p>	Up to 15 points
5.A.2. Severity of Needs & Special Considerations	<p>Award points to projects that will serve population(s) with severe needs and vulnerabilities (e.g. chronically homeless, history of domestic violence), and will also fill an important gap in housing and services for persons experiencing homelessness in the Sacramento region (e.g., serving a</p>	<p>RFI</p> <p>APR</p>	Up to 10 points

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	<p>unique population, leveraging certain funding, maintaining site based housing).</p> <p>Applicants should specifically consider the needs and vulnerabilities of youth or seniors or for those experiencing health conditions identified by the CDC as making someone vulnerable to COVID-19.</p>		
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5B. PRIORITIZATION FOR DV BONUS HOUSING (25 pts.)

Use this section instead of the previous page if the project is applying for DV Bonus funding. For all scoring purposes, "domestic violence" also includes dating violence, sexual assault, stalking, and/or trafficking.

Name	Description	Source	Score
5.B.1. How Project will Address Need	<p>Award points for each of the following items:</p> <ul style="list-style-type: none"> • Project provides data describing the CoC's population of domestic violence survivors • Project explains how it proposes to meet the unmet needs of domestic violence survivors, especially with survivors who come from unsheltered situations. • The project will have housing that is specifically designed to accommodate the needs of survivors. • The project's staff has skills that are specifically needed to identify and locate survivors, or to persuade survivors to accept and enter housing. • The project's staff utilize trauma-informed and client-centered approaches. 	RFI	Up to 5 points
5.B.2. Previous Performa nce	Award points if the agency has experience serving, or demonstrates a plan to serve, victims who are fleeing, or attempting to flee, domestic violence, which includes dating violence, sexual assault, stalking, and/or human trafficking, and that experience, or plan, specifically shows that they can serve victims who come from unsheltered situations.	RFI	Up to 10 points
5.B.3. Ability to Meet	Award points for each of the following items:	RFI	Up to 10 points

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Safety Outcomes	<ul style="list-style-type: none"> • The project articulates a specific plan for ensuring that its residents will be safe from further domestic violence. • The project sets quantitative safety targets that are appropriate and realistic. • The project explains why it is likely to be able to achieve the targeted safety outcomes. 		
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6. COMMUNITY (10 pts.)

Name	Description	Sources	Score
6.A. Participation in CoC Activities	Award points for the agency's attendance, participation, and leadership at CoC events, meetings, committees, forums, and projects, with a focus on activities that took place since the last NOFA. Typically, full points should be awarded if the agency meaningfully participated in at least 4 voluntary events over the course of the year, or if the agency led at least 1 successful event, training, or initiative over the course of the year.	RFI	Up to 5 points
6.B. Local Competition Deadlines	<p>Award full points if the project met all local competition deadlines, including deadlines for turning in supporting documents and attachments.</p> <ul style="list-style-type: none"> • Award 3 points if any portion of the local application was turned in <u>up to</u> 24 hours late. • Award no points if any mandatory portion of the local application was <u>more than</u> 24 hours late. • If any mandatory portion of the local application was more than 72 hours late, the project may be disqualified at the discretion of the Panel. 	Homebase analysis	Up to 5 points