



**SACRAMENTO
STEPS FORWARD**

Ending Homelessness. Starting Fresh.

CoC Board Agenda

Wednesday, October 14, 2020 || 8:10 AM – 9:40 AM

Zoom Meeting

<https://us02web.zoom.us/j/81656715783?pwd=Y3NZdklHRG5SZ1dYWXR1bIVQOFFidz09>

I. Welcome & Introductions: Sarah Bontrager, Chair			
II. Review and Approval of September 9, 2020 Minutes: Emily Halcon, Secretary			
III. Chair's Report			
IV. CEO's Report: Lisa Bates			
V. Consent Calendar ACTION: - PRC Membership Policy – ACTION			
VI. New Business			
A. 9/30 Racial Disparities Workshop Debrief/Next Steps	Lisa Bates & Tamu Nolfo Green, SSF Systems Improvement Advisor	8:20 AM (25 minutes)	Discussion
B. CESH and HHAP Program Development Status Report	Ya-Yin Isle, SSF Chief Strategic Initiatives Officer	8:45 AM (25 mins)	Information
C. CES Diversion & Access Proposal	John Foley, CES Chair & Peter Bell, SSF CES Program Manager	9:10 AM (20 mins)	Information

D. PRC Recruitment Announcement	Emily Halcon, PRC Co-Chair & Michele Watts, SSF Chief Planning Officer	9:30 AM (10 minutes)	Information
VII. Announcements			
VIII. Meeting Adjourned			

Receive & File

- 2020 CoC Calendar of Actions



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CoC Advisory Board Meeting Minutes

Wednesday, September 9, 2020 || 8:10 AM – 9:40 AM
Zoom Meeting

Attendance:

Member	Area of Representation	Present
Alexis Bernard	Mental Health Service Organization	Yes
Amani Sawires Rapaski	Substance Abuse	Yes
Angela Upshaw	Veterans	Yes
April Wick	People with Disabilities	Yes
Bridget Dean	Law Enforcement	Yes
Christie M. Gonzales	Substance Abuse Service Organizations	Yes
Cindy Cavanaugh	County of Sacramento	Yes
Emily Halcon	City of Sacramento	Yes
Erin Johansen	Mental Health	Yes
Jameson Parker	Business Community & Street Outreach	Yes
Jenna Abbott	Business Community	Yes
John Foley	Homeless Services Provider	Yes
John Krintz	Lived Experience	Yes
Julie Davis-Jaffe	Employment Development	No
Lt. Julie Pederson	Law Enforcement – County	No
MaryLiz Paulson	Housing Authority	Yes
Mike Jaske	Faith Community Advocate	Yes
Noel Kammermann	Local Homeless Coalition/Network	Yes
Peter Beilenson, M.D.	Mental Health – County	No
Pixie Pearl	Homeless Youth	Yes
Sarah Bontrager	City of Elk Grove	Yes

Stefan Heisler	City of Rancho Cordova	Yes
Stephanie Cotter	City of Citrus Heights	Yes
Tiffany Gold	Youth with Lived Experience	Yes

Staff	Title
Lisa Bates	SSF Chief Executive Officer
Michele Watts	SSF Chief Planning Officer
Ya-Yin Isle	SSF Chief Strategic Initiatives Officer
Peter Bell	SSF CE Manager
Alicia Music	SSF Executive Assistant
Hannah Beausang	SSF Communications Manager
Scott Clark	SSF Policy Analyst
Elizabeth Marsolais	SSF Policy Analyst
Tamu Nolfo Green	SSF Systems Improvement Advisor

I. Welcome & Introductions	Sarah Bontrager, Chair	
Sarah Bontrager, Chair, called the meeting to order at 8:16 AM		
II. Review and Approval of Aug 12th, 2020 Meeting Minutes	Presenter: Emily Halcon, Secretary	Information
Motioned: 1 st Stefan Heisler, 2 nd Jameson Parker, 14 ayes, 0 noes, 1 abstention. Correction: Stefan Heisler was present at the August 9 th meeting.		
III. Chair's Report	Presenter: Sarah Bontrager, Chair	
IV. CEO's Report	Presenter: Lisa Bates	Information

Lisa informs committee the packet includes HHAP 2 Round funding and the state has announced the allocations for this region. We will not see the application in process until later this Fall (possibly November). We will come back to the Board with a status update of the existing state funding that you have received to date (CESH, HEAP, HHAP) in November. Our Racial Disparities Workshop is coming up at the end of this month (September 30th, 2020 between 9:00 AM – 11:00 AM).

V. Consent Calendar – Action:

- Coordinated Entry System Committee Slate

Motioned: 1st John Foley, 2nd April Wick, 19 Ayes, 0 Noes, 0 Abstentions

VI. New Business

A. 2021 PIT Research & Methodology: Intent to Negotiate a Contract with CSUS, Institute for Social Research – ACTION

Presenter: Michele Watts,
SSF Chief Planning Officer

Action

Michelle Watts mentions last month the CoC authorized SSF to negotiate a contract with CSUS for the 2021 PIT Research & Methodology. What is different this month is Arturo Baiocchi will no longer be available to serve as the Principal Researcher but will remain engaged with the 2021 PIT in an advisory capacity. He recommends contracting directly with the Institute for Social Research (ISR). ISR was the contractor in 2019. The same leadership and researchers, as well as access to the same tools and materials from 2019, are present and available at ISR. Susanna Curry, who worked on the 2019 PIT TAY components, has agreed to serve in an advisory capacity in 2021 as well.

Motioned: Pixie Pearl, 17 Ayes, 0 Noes, 1 Abstention

B. Sacramento Emergency Rental Assistance

Presenter: MaryLiz Paulsen,
SHRA Assistant Director,
Homeless Innovations

Discussion

MaryLiz presented information on the Sacramento Emergency Rental Assistance program being developed. This program will provide eviction prevention assistance to households who face losing their housing due to COVID-19. Her presentation will be added to today's meeting materials on the SSF website.

C. COVID-19 Encampment Funding Update

Presenter: Michele Watts

Information

Michele explained the COVID-19 Encampment Fund has extended to end of this year because of funds made available by County Department of Health Services. These funds enable the community to continue the provision of food, water, sanitation stations, and supplies. The COVID encampment outreach component focused on bringing people into the motels and trailers has scaled back almost entirely, with current resources being invested in rehousing current COVID sheltering system participants.

D. City Housing Element Discussion

Presenter: Greta Soos, Assistant Planner & Matt Hertel, Acting Long Range Planning Manager, City of Sacramento

Discussion

Greta discussed the housing element overview and invited input. A memo was provided in the meeting packet and today's presentation will be added to the meeting materials on the SSF website.

VII. Announcements

A. Racial Disparities Workshop: September 30, 2020, 9 AM – 11 AM

B. Other Announcements

- Lisa noted that the packet includes a presentation on the 2020 Housing Inventory Count.

VIII. Meeting Adjourned at 9:59 min

Next Meeting: October 14, 2020



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TO: CoC Board Members

FROM: Emily Halcon, Project Review Committee Co-Chair

DATE: October 14, 2020

SUBJECT: Project Review Committee Membership Policies- ACTION
(Consent Calendar)

The Project Review Committee (PRC) has developed a set of policies related to its membership for the CoC Board's approval. Because the PRC has a unique structure among the CoC Board committees, these additional membership policies are necessary in addition to the standard policies included in current the CoC Governance Charter. The policies address the following membership areas:

- Membership Types
- Voting Members & Affiliations
- Voting & Non-Member Voting Recruitment

These policies can be added at the next re-approval of the Charter. They are attached for review.

CoC Board Action Requested

Approve the recommended Project Review Committee Membership Policies.

Project Review Committee (PRC) Membership Policy¹

Committee Overview

The Project Review Committee (PRC) shall have no fewer than seven (7) and no more than eleven (11) Committee Members. Committee membership may be drawn from the general CoC membership and will be open to interested community members who possess homeless or housing services expertise, or relevant experience in a closely related field.

PRC Membership Types

The PRC membership includes “Voting Members” and “Non-Voting Provider Members.” Voting Members are not affiliated with agencies or entities that currently receive or benefit from HUD CoC funding. Non-Voting Provider Members are affiliated with agencies or entities that currently receive or benefit from HUD CoC funding. No more than three (3) committee members shall be Non-Voting Provider Members.

- Agencies will be considered “affiliated” with a Member if the Member is a consultant, full-time employee, part-time employee, or participates in the Board of the agency. Other volunteer positions will not be considered an agency affiliation.
- An agency is considered “benefitting from HUD CoC funding” if it provides services and/or housing on a project that also includes the use of HUD CoC funding (with the exception of HUD CoC Planning grant funding) or is a sub-recipient of an agency currently receiving HUD CoC funding (with the exception of HUD CoC Planning grant funding).

During the annual recruitment process, the Chairs will review each application and determine whether an applicant is affiliated with an agency or entity currently receiving or benefiting from HUD CoC funding. If the Chairs determine that an applicant for a Voting Member seat is ineligible due to their affiliation with an agency receiving or benefitting from HUD CoC funding, the applicant will be made aware that they are ineligible for the Project Review Committee and given options for alternative participation in the CoC. The Chairs are responsible for recommending

¹ Approved by the Project Review Committee on July 28th, 2020. Amended by the PRC Chairs on October 13th, 2020.

applicants to fill vacancies on the committee to the CoC Board for approval.

Non-Voting Provider Members will abstain from all voting related to the HUD CoC NOFA scoring tools and related materials, due to their conflicts of interest.² Non-Voting Provider Members can vote on all other PRC business items.

Voting Members & Agency Affiliations

If a Voting Member anticipates affiliating with an agency receiving or benefiting from HUD CoC funding within the next year, the Voting Member should notify the PRC of this anticipated affiliation, recuse themselves from voting on all NOFA competition materials, and consider resigning their Voting Membership during the annual recruitment process.

If an agency is “affiliated” with a Voting Member of the PRC at the time of voting, that agency may be considered ineligible to apply for HUD CoC funds in the next competition cycle.

PRC Co-Chairs

The Executive Committee will recommend committee chairs or co-chairs to the Sacramento CoC Board for approval. CoC Committee chairs will be appointed for two-year terms. Either the chair or co-chair of Standing Committees must be a Sacramento CoC Board member.³

Voting Member Recruitment Process

Voting Members must disclose all of their agency affiliations in advance of the annual recruitment process. The Chairs will determine if all Voting Members are still eligible on an annual basis.

Vacancies in Voting Member seats will be filled during the annual recruitment process.

Non-Voting Provider Recruitment Process

During the annual recruitment process, HUD CoC-funded providers will be asked to nominate representatives to fill any vacancies in the Non-Voting

² Conflict of Interest is defined in the Sacramento City and County CoC Governance Charter Part III, Section E, Subsection 3.

³ In keeping with the process outlined in the Sacramento City and County Continuum of Care Governance Charter, Part V, Section B, Subsection 1.

Provider seats via an email vote. The Chairs will review all nominations for inclusion on the Project Review Committee.

Removal of a PRC Member

The seat of any PRC Member who is absent without good cause for three consecutive Project Review Committee meetings may be declared vacant by a majority vote of the remaining Project Review Committee Members in attendance where a quorum is present. Good cause for failure to attend meetings includes, but is not limited to, illness or death of a family member.⁴

Resigning a PRC Seat

PRC Member wishing to resign their seat should provide a written notice to the remaining members of the PRC and SSF staff as soon as possible. Vacancies will be filled through the annual recruitment process. If necessary due to PRC Member resignations, the Chairs can request a special recruitment process with the approval of the Executive Committee and Governance Committee.

Non-Voting Provider Members should consider resigning their seat if:

- the agency affiliated with the Non-Voting Provider Member is no longer receiving or benefitting from HUD CoC funding, or
- the Non-Voting Provider Member experiences a change in professional status that makes participation in the PRC infeasible or no longer applicable.

Voting Members should consider resigning their seat if:

- the Member anticipates affiliating with an agency that will receive or benefit from HUD CoC funding within the next year, or
- the Voting Member experiences a change in professional status that makes participation in the PRC infeasible or no longer applicable.

Changing PRC Membership Type

Individuals that were formerly Non-Voting PRC Members will be eligible to apply to a Voting Member position during the regular recruitment process if

⁴ In keeping with the process for the CoC Board outlined in the Sacramento City and County Continuum of Care Governance Charter, Part III, Section E, Subsection 4.



(1) they are no longer affiliated with agencies that receive or benefit from HUD CoC funding and (2) none of their current affiliated agencies have the intention of applying to receive or benefit from HUD CoC funding within the next competition cycle.

Racial Equity Workshop Recap

Sacramento Continuum of Care (CoC) Board
September 30, 2020



Purpose of the September 30th Workshop

Provide a brave space to:

- 1) Discuss the impact of racial inequities on people experiencing homelessness and the system designed to support them.
- 2) Decide how the CoC will move this work forward.

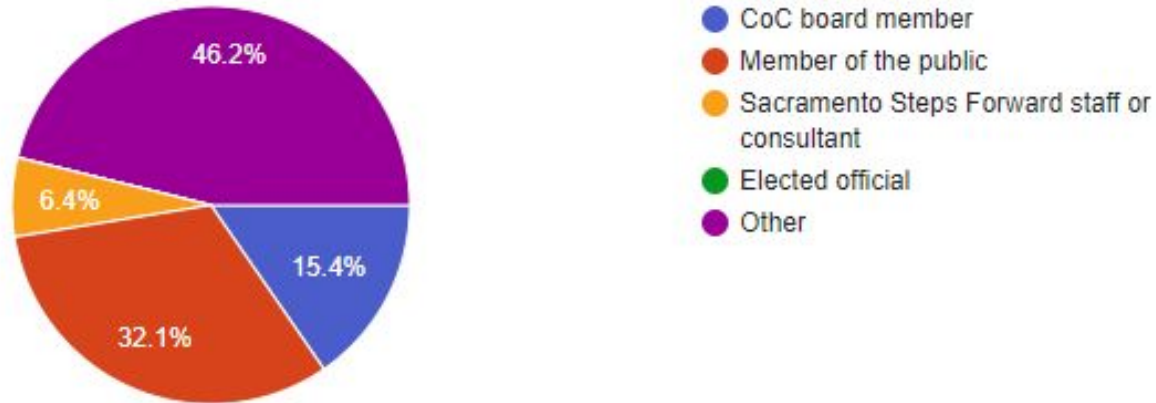
Beginning of an ongoing process to provide clarity, transparency, and leadership to eliminate racial inequity in our homelessness system and, to the extent possible, those systems that feed into it.



Participants: 48 (39 excluding SSF) CoC Boardmembers: 7

Please identify your role

78 responses



Expertise, Interest, and Motivation

- Range of expertise, learning communities and positions
- Wanting to be a better citizen
- Interest in providing better services
- Working to be an anti-racist organization

“I am here to learn.”



Agenda Included:

1. Welcome, Purpose, and Grounding
2. Racial Equity Frameworks, Learnings, and Key Considerations
3. Presentation of Local Data
4. Break-Out Groups
5. Report Back
6. Next Steps

Racial Equity Frameworks and Tools

[National Culturally and Linguistically Appropriate Services \(CLAS\) Standards](#)

[Racial Equity Decision Support Tool](#)

[Racial Equity Impact Assessment](#)

[Racial Equity Toolkit](#)



A Look at Other Communities

[Marin County](#)

[Multnomah County](#)

[Santa Clara County](#)

[Los Angeles County](#)



REPORT AND RECOMMENDATIONS OF THE AD HOC COMMITTEE ON BLACK PEOPLE EXPERIENCING HOMELESSNESS

LOS ANGELES HOMELESS SERVICES AUTHORITY
DECEMBER 2018



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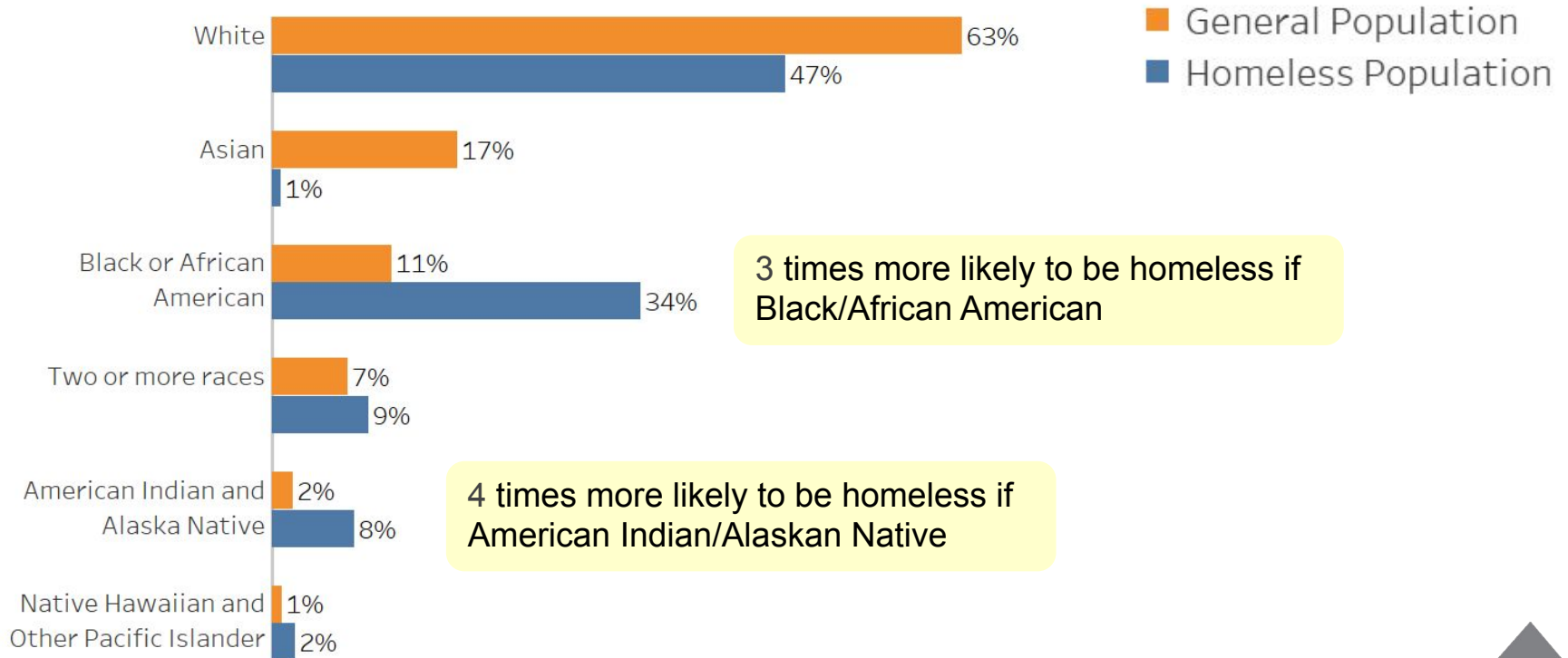
Sacramento Continuum of Care Race & Ethnicity Data

Data reviewed:

- Sacramento County population
- 2019 Point In Time (PIT) count
- Homeless Management Information System (HMIS):
 - VI-SPDAT access
 - VI-SPDAT scores
 - Program enrollments
 - Program exits
 - Returns to homelessness
- COVID-19 shelter response:
 - Assessments
 - Rankings
 - Referrals
 - Enrollments
 - Exits
 - Reason
 - Destination



General Population vs. Homeless Population, by Race



Sources: American Community Survey 2019 (5-year), Sacramento PIT Count January 31, 2019



Sacramento Populations

Black/African American

More likely to be homeless

American Indian/Native Alaskan
Native Hawaiian/Pacific Islander
Two or more races

More likely to be homeless
AND
Less likely to receive services



Additional Opportunities for Discussion

Some disparity seen in:

- Access to VI-SPDAT assessments
- Program enrollments

More analysis needed to understand program outcomes



Summary of Findings

- In an initial review, most aspects of the Sacramento CoC's services showed little sign of disparity by race or ethnicity.
- There may be barriers to receiving services for some races.
- There are disparities by race in VI-SPDAT scoring.
- Additional research and analysis would be beneficial.



Break-Out Group Questions

1. What more do we need to **know** or consider?
2. What should we be **doing** that we aren't currently doing?
3. How should the CoC assign, oversee, and be **accountable** to the work?
4. How should the CoC **partner** on aspects of the work beyond its capacity, expertise or authority?



Who's Missing from the Conversation?

- Landlords and property owners
- SHRA
- TAY
- People with lived experience

“I know I am new to engaging with this group, but I feel like this is important enough of a topic that I find it discouraging that a majority of **CoC Board members** weren't here.”



Assessment Tools

- Bias in the VI-SPDAT may lead to system disparities
- How is it being administered and by whom?
- What are the HUD requirements for prioritization?



Access

- Why do some groups not access the system?
- Are there cultural or language barriers?
- Need for a regional shelter waitlist

“Hard to get our hands around, no clear entrance, multiple front doors looking slightly different, make it hard to answer what more we need to know.”



Coordinated Entry

- Comparative analysis: Are there fewer disparities with Coordinated Entry?
- Single door Coordinated Entry for all shelters
- More comprehensive
- All programs committing to use it



Get Educated on Institutional Racism in Sacramento

- People need to know about Sacramento's history of
 - gentrification
 - redlining
 - institutional racism
- Utilize subject matter experts and local historians



Tailored Outreach with Trained Outreach Workers

- Need to know how outreach impacts outcomes
- Cultural differences include ethnicity and may require different approaches
- Outreach workers need training



Ongoing Training for Everyone

Importance of **regular, ongoing** cultural and diversity training for all staff at all levels working with those experiencing homelessness

- sensitivity training
- trauma informed approach
- implicit bias training
- move beyond equity and embrace justice



Data, Policy and Planning

- Data deeper dive into more populations
- Divert resources to those areas that need targeted help
- Bring the disparity data into broader policymaking
- Racial equity is upstream

“Who wrote the strategic plan? We need one clearly. CoC board needs to make decisions in the lens of racial equity.”



Ensure Leadership Diversity

- Full system scan of leadership and homeless provider organizations by individual demographics
- Increase diversity on CoC boards and committees.
- Better recruitment and orientation for the CoC to get more BIPOC participation.

“Totally agree with diversifying CoC Board and all those making decisions... feels very white dominated making decisions/resources for majority non-white folks - need to uplift the voice and experience of BIPOC and people affected by the decision / resources.”



Dedicated Committee

Create an equity committee, to include:

- non-CoC Board members
- broad representation from the community
- unhoused people, including BIPOC unhoused
- authority (“real teeth”)



SSF Recommendation

- Establish a new committee, co-chaired by a CoC board member and non-CoC community member.
- Membership of approximately 15 seats would likewise be reflective of both the CoC and broader community, ensuring diversity across multiple demographics, including current and/or past lived experience of homelessness.
- The main task would be to create a racial equity action plan for the CoC.



Discussion



Sacramento Continuum of Care (CoC) State Funding for Homelessness Update

October 14, 2020



STATE FUNDING FOR HOMELESSNESS - COC

\$22,890,370

Fund Name	Amount	State Agency
CoC HEAP 2019	\$12,729,412	HCFC
CoC CESH 2018	\$1,619,424	HCD
CoC CESH 2019	\$906,760	HCD
CoC HHAP 2020	\$6,550,887	HCFC
CoC COVID 2020	\$1,083,887	HCFC
Total	\$22,890,370	

Homeless Coordinating and Financing Council (HCFC)
Housing and Community Development (HCD)

HOMELESS EMERGENCY AID PROGRAM (HEAP)

\$12,729,412

County DHA: \$10,443,662

- Flexible Scattered Shelter: \$1,045,547
- Family Shelter: \$644,280
- Adult Shelter (River District): \$694,298
- Flexible Housing Pool: \$7,923,066
- Flexible Housing Pool Youth: \$636,471

City: \$1,065,750

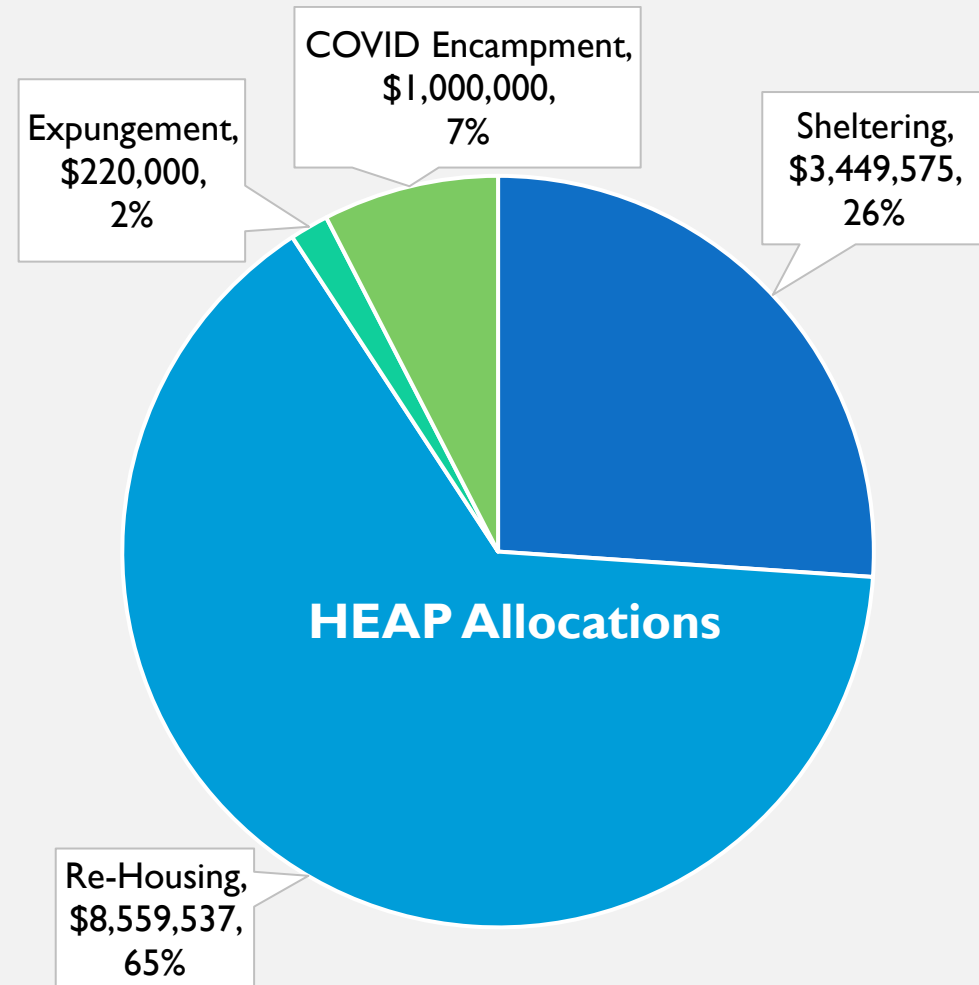
- Youth Respite/Shelter program: \$323,648
- Single Adult Shelter (River District): \$742,102

Public Defender Expungement Clinic: \$220,000

SSF COVID Encampment Response: \$1,000,000

Timeline for Expenditure:

100% Expended by 6/30/2021



HEAP EXPENDITURE STATUS AND UPDATE

Flexible Housing Pool

Started October 2019
Provides clients with rent subsidies, intensive case management services, and property related tenant services.

Outcomes (to date):

- 375 clients referred
- 365 clients enrolled
- 130 housed
- 32 in transitional housing

Expungement Clinic

Expedites the clearance of criminal records that are creating barriers to services, employment, and housing.

Despite closure of the court system between March-May 2020, services continued. Have also been working with PRK clients.

Outcomes (thru May 2020):

- 1,266 instances of service
- 240 clients served

COVID Encampment

Reallocated funding to COVID-19 encampment response. Includes outreach to PRK, food and water delivery, servicing sanitation stations, and purchase and distribution of essential items.

Outcomes (to date):

- 38,400 meals served
- 37 designated outreach navigators deployed
- 27 pallets water distributed
- 40 sanitation stations serviced regularly

HEAP EXPENDITURE STATUS AND UPDATE

Expand Shelters Outcomes thru 6/30/2020

County Scattered Site Shelters

- 40 additional beds
- 36 individuals served
- 4 exits to housing, 4 exits to shelter, 11 exits to unsheltered

Emergency Family Shelters

- 7 additional families/night
- 33 families/94 persons served
- 14 exits to housing, 4 exits to transitional housing

North A Shelter

- 80 additional single adult beds
- 239 individuals served
- 41 exits to housing, 17 exits to transitional housing

Expand Shelters Continued

North 5th Shelter

- 24 additional single adult beds
- 203 individuals served
- 11 exits to housing, 19 exits to transitional housing, 10 exits to shelter, 29 exits to unsheltered

STEP Shelter

- 12 additional beds for TAY, 31 youth served
- 2 exits to housing, 5 exits to transitional housing, 5 exits to Host Home, 3 exits to friends/family, 1 exit to shelter

Host Homes

- 10 youth served
- 3 exits to housing, 2 exits to shelter, 1 data not collected

CALIFORNIA EMERGENCY SOLUTIONS & HOUSING (CESH) 2018 & 2019 - \$2,526,184

2018 Awarded: \$1,619,424

- DHA Full-Service Re-Housing Shelter: \$538,453
- Systems Support: \$575,000
 - *Encumbered Homebase Contract: \$23,887*
 - *Encumbered staffing: \$146,113*
- Develop or Update CES: \$325,000
 - *Encumbered Homebase Contract: \$325,000*
- Develop a Plan addressing Actions: \$100,000
- Admin: \$80,971

Timeline for Expenditure:
100% Expended by 8/28/2024

2019 Awarded: \$906,760

- Implementation of CES redesign, policy and procedures updates, community-wide standards: \$680,070
- Develop updated CES: \$181,352
- Admin: \$45,338

Timeline for Expenditure:
100% Expended by 2/13/2025

CESH EXPENDITURES STATUS AND UPDATE

Homebase Contract - \$348,887

Work Product	Completed	Next Steps/Timeframe
Coordinated Entry Evaluation	<ul style="list-style-type: none"> Qualitative interviews with SSF staff, CoC Board members, providers, and individuals with lived experience Data collection Coordinated Entry framework to CEC 	<ul style="list-style-type: none"> <u>October</u>: Analyze data, summarize interview results, begin drafting the CE evaluation <u>November</u>: Draft CE Evaluation presented to CEC <u>December</u>: Final CE Evaluation presented to CEC
Systems Mapping	<ul style="list-style-type: none"> Coordinated Entry Visual Map, Tableau Movements Analytical Tool, Sacramento County Department of Behavioral Health Services Housing Resources Visual Map, Sacramento Projects Access Matrix 	<ul style="list-style-type: none"> <u>October</u>: SHRA and Department of Human Assistance Visual Maps <u>Late October</u>: CoC Hosted Workshop on Key Takeaways from the System Mapping Work Products
Gaps Analysis	<ul style="list-style-type: none"> Gaps analysis framework approved by SPC 	<ul style="list-style-type: none"> <u>October to November</u>: Additional data collection to support Gaps Analysis <u>December</u>: Draft Gaps Analysis presented to SPC <u>January 2021</u>: Final Gaps Analysis presented to SPC

HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - \$6,550,887

Project	Allocation	Status	Status/Next Step
Coordinated Entry Re-Housing	\$2,290,000	Design	Need discussions on how/if FHP could be accessed through coordinated entry.
County DHA Flexible Housing Pool	\$1,000,000	Implementation	Backfilling HEAP funding redirected to COVID-19 response.
Landlord Engagement	\$850,000	Design	Working on convening the small working group to continue to move this forward.
Access and Problem Solving	\$1,100,710	Pending Approval	Proposal to be presented to CoC in Oct/Nov.
Youth Sheltering	\$524,070	Implementation	Selection process near complete, City Council approval scheduled for 11/17.
Infrastructure Development/CES/HMIS	\$327,544	Not Started	
TOTAL	\$6,550,887*		

* Includes Admin of 7%

Timeline for Expenditures: 100% expended by 6/30/2025

COVID-19 EMERGENCY FUNDS

\$1,083,737

Non-Congregate Shelter (\$883,737)

- Transferred to the County for motel leasing.

Non-Congregate Shelter Support and Outreach (\$200,000)

- Staffing in support of referrals into non-congregate shelter and outreach. Staffing for re-housing effort.

Timeline for Expenditure:

100% Expended by 6/30/2022

HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) – ROUND 2

HHAP Round 2 allocations:

- Sacramento Continuum of Care: \$3,099,643
- City of Sacramento: \$6,454,953
- County of Sacramento: \$2,774,367

Application release: no later than November 30, 2020

Application due date: no later than 60 days after the application release

November/December CoC Meeting: Preliminary discussions around funding allocation

December/January CoC Meeting: Approval of funding allocations and application

Questions?



Rapid Access Problem-Solving *(RAPS) Pilot Proposal*

Peter Bell, Coordinated Entry System Manager

Overview

1. Provide the framework and rationale for the proposed *RAPS* pilot
2. Review the pilot components
3. Provide a timeline of upcoming events
4. Invite discussion and feedback

RAPS - Framework

1. Improve **ease of access to coordinated entry & broader system of services**
2. Provide triage through **phased assessments**
3. Offer **system-wide problem-solving resources** to divert/prevent people from entering into homelessness
4. Evaluate the proposal and seek opportunities to **expand access and triage services**



Why this proposal, and why now?

System Map analysis:

- CE and System **access points** are lacking in number, visibility, and geographic diversity. - *Preliminary observations and recommendations from the community*
- Initial access to the services and Coordinated Entry System can be difficult. - *Coordinated Entry Visual Map Analysis*
- Currently, there are **no drop-in locations** in Sacramento where an individual experiencing homelessness can request a VI-SPDAT. - *Coordinated Entry Visual Map Analysis*
- 66% of “front doors” connect clients to internal **diversion** resources



Current System Staffing Gaps

211 Staffing

- 211 has no dedicated funding for the support provided, which consists of scheduling Housing Resource Access Point appointments to one location open only 2 days a week

SSF Staffing

[CE policy support, system-wide training, problem-solving coordination]

- A lack of system-wide training
- No systemic diversion resources
- Insufficient capacity to fully realize CES



Improve Ease of Access to Coordinated Entry Services

Expand 211 Access Services [**publicly available** access to a wide-array of housing connections]

- 3 full-time Care Coordinators

Expand CES Services: [Problem-Solving **system-wide support**, increased training, policy refinement and implementation of CE Evaluation improvements]

- Coordinated Entry Program Coordinator
- Access Point Navigator



Phased Assessments

Current Assessments:

1. VI-SPDAT 2.0 (long-term housing)
 - a. NEW ADDED FEATURE ability to conduct over the phone
2. Shelter Survey (shelter eligibility)

NEW phased assessments:

1. Problem-Solving (diversion/prevention)
2. Crisis Intervention (immediate response, urgent resources)
3. Domestic Violence (DV system connection)



System-Wide Problem-Solving

- Include financial and non-financial resources to support clients exiting homelessness
- Support initial training and tools to support in developing problem-solving plans
- Provide ongoing opportunities for collaboration and skills training
- Infuse existing **access points** with problem-solving resources
 - 211 will schedule problem-solving conversations at the various Problem Solving Access Points

Consider 1-5 sites at \$132,500 per year (divided equally among sites)



Proposed *RAPS* Expansion (Q5) - Funding TBD

Fund additional strategies to expand access and system-wide triage.

Options include (but not limited to):

- Drop-in services
- Problem-solving, direct-services staffing costs
- Expand problem-solving resources
- Outreach & Engagement
- Inter-system connectivity (mental health, VA, healthcare, DV, jail)



Anticipated Pilot Outcomes

1. **Improved public relations** by providing a dedicated front-door for people experiencing homelessness
2. Earlier interventions = **less people waiting in the system**
3. Dedicated **resources for folks with lower vulnerabilities**
4. Improved ability to effectively **triage and direct to appropriate resources**
5. **Faster exits** from homelessness
6. Influx of new, **non-housing related services** to the CE system
7. **Consistency in service delivery** with dedicated training for providers



Remaining Available CoC Funds

Re-Housing - \$3.1 million

- HHAP CE Rehousing: \$2,290,000
- HHAP Landlord Engagement: \$850,000

System Improvement Funds Available - \$2.46 million

CESH 2018

- Strategic Plan: \$100,000
- CES/Systems Support: \$405,000
- Total* **\$505,000**

CESH 2019

- CES: \$181,352
- System Implementation: \$680,070
- Total* **\$861,422**

HHAP

- Access and Problem Solving: \$1,100,710

\$1.5 Million Budget Proposal

Activity	Year 1 Cost/source	Year 2 Cost/source	Year 3/4 Cost/source	Total
CES Service Enhancement	\$125,000 HHAP	\$125,000 HHAP	n/a - potential to use CoC Competition	\$250,000
211 Access Services (3 care coordinators)	\$180,000 CESH 1	\$180,000 CESH 1	\$180,000 (x2) CESH 1 / HHAP	\$720,000
Problem Solving 1-5 sites	\$132,500 HHAP	\$132,500 HHAP	\$132,500 (x2) HHAP	\$530,000
Proposed Increased Access	n/a	TBD	TBD	
Total	\$437,500	\$437,500	\$312,500 (x2)	\$1,500,000



Pilot Process

Two year pilot (with an opportunity to extend an additional two years)

First evaluation (during Q3) -

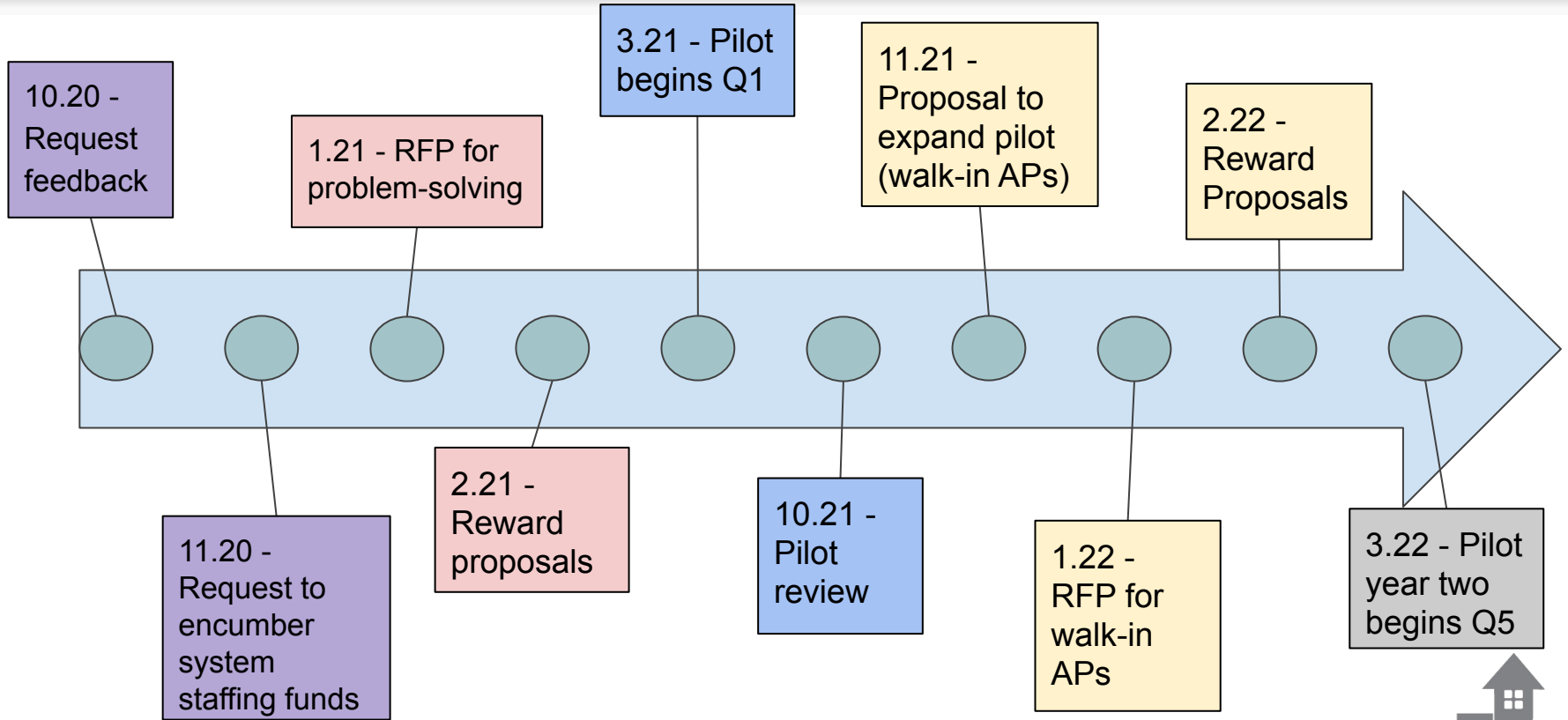
- Opportunity to amend or expand pilot - action required (November 2021)

Second evaluation (during Q7) -

- Opportunity to extend for additional two years - action required (Nov. 2022)



Project Timeline



Questions and Comments

are appreciated





**SACRAMENTO
STEPS FORWARD**

Ending Homelessness. Starting Fresh.

TO: CoC Board Members
FROM: Emily Halcon, Project Review Committee Co-Chair
DATE: October 14, 2020
SUBJECT: Project Review Committee Recruitment

The CoC Board Project Review Committee (PRC) is due for membership renewals and new member recruitment. The following memo summarizes the purpose of the PRC and outlines a renewal and recruitment calendar for the development of a slate for the CoC's approval in November.

Background

Per the CoC Board Governance Charter, the Project Review Committee holds primary responsibility for overseeing a collaborative process to select projects for the HUD CoC funding application and for evaluating project performance of HUD-funded activities. Activities include:

- In consultation with funding recipients, establishing performance targets by population and program type;
- In consultation with funding recipients and ESG jurisdictions, establish written standards as described elsewhere in the Charter;
- Evaluating year-round performance of recipients and outcomes as required for HUD-funded CoC and ESG activities and report to HUD and Sacramento CoC Board; and
- Implementing the review and rank process, including determining funding priorities, and making funding recommendations for the CoC funding application.

The PRC in its current structure has been meeting since 2015. The current membership is provided below.

Current Members
Voting

First Name	Last Name	Organization	Area of Representation
Angel	Uhercik	Sacramento County, Department of Human Assistance	Homeless Services Provider
Ardath	Ferris	San Juan Unified School District	Homeless Students
Arturo	Baiocchi	CSU Sacramento Division of Social Work	Colleges & Universities
Emily	Halcon	City of Sacramento	Local Government
Sarah	Bontrager	City of Elk Grove	Local Government
up to 3 vacancies (total membership = 7-11 members)			
Non-Voting			
Bridget	Alexander*	Waking the Village	Homeless TAY Service Provider
Carol	Roberts	Lutheran Social Services	Homeless TAY Service Provider
1 current vacancy			

* Bridget Alexander intends to resign her non-voting seat to seek a voting seat due to Waking the Village no longer receiving HUD CoC Program funds.

All voting members have served full terms on the committee and need to renew their membership if they wish to continue to serve, but all are eligible to continue. Non-voting members will be selected using another process, as outlined below.

Recruitment Process

The PRC will use a two-track process to recruit new members: one process for voting members and a second process for non-voting members.

Recruitment of voting members will follow the same process as recruitment for other CoC Board committees and is outlined below.

CoC Project Review Committee Recruitment Timeline	
Recruitment Announcement at CoC Board	Wednesday, October 14, 2020
Recruitment Announcement, Application, and Member Roles &	Friday, October 16, 2020

Responsibilities Posted to SSF Website	
Application Period	Friday, October 16, 2020 – Friday, November 6, 2020
Application Due Date	Friday, November 6, 2020, 5 PM
Slate Developed	Monday, November 9 – Thursday, November 12, 2020
CoC Board Approval of Slate	Wednesday, October 18, 2020

Recruitment for the non-voting members will follow a similar timeline, but candidates will be recommended for appointment by the leadership of all the HUD CoC Program provider agencies. SSF will coordinate the provider vote to identify candidates for membership on this committee during the same application period as the voting membership recruitment calendar (October 16 – November 6, 2020).

Recruitment for the PRC is being announced at the CoC Board and the current, followed by a three-week application period ending November 6, 2020. Staff will prepare a nominations packet that includes information about all voting seat applicants and the CoC provider-recommended non-voting seat applicants for review by the PRC Co-Chairs the following week. The Co-Chairs will recommend a slate for Executive Committee review and a final slate will be approved by consensus and placed on the November CoC Board agenda for appointment.

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Meeting Topics/Actions												
Funding												
<i>HHAP</i>												
HHAP Application		B										
HHAP Program Approval					B							
<i>CoC Program</i>												
CoC Review Tools & Policies			P		B							
CoC Project Priority List								P	B			
CoC Governance Charter								G	B			
CoC Planning Grant Application									B			
CoC Application									B			
Governance												
Annual Membership Selection	G	B										
Executive Committee Slate		G	B									
Committee Formation	E	B				E	B					
Governance Charter								G	B			
CoC/SSF Review												
Data & Information												
HIC Review	P											
HIC & PIT 2020 Published						X						
PIT 2021 RFP Review Panel					S							
PIT 2021 Preparations						S	SP		SP		SP	SP
LSA Published						X						
Sys PM Quarterly Review		S			S			S			S	
Sys PM Annual Review												B
2020 CES Data Standards Review				D								
2020 CES Data Standards Approval										D	B*	

CoC Board- B

CoC Board Consent- B*

Executive- E

Governance- G

Coordinated Entry- C

HMIS & Data- D

Project Review- P

System Performance- S

System Performance- 2021 PIT- SP

Youth Action Board- Y

Homeless Youth Task Force- H

Veterans Collaborative- V

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
HMIS Data Quality and Privacy & Security Plans										D	B*	
External Actions												
Budgets												
Policy Council			X			X			X			
Funders Collaborative	X	X	X	X	X	X	X	X	X	X	X	X

Priority Ranking	Topics
Strategic Planning & Engagement	
	System Mapping & Gaps Analysis
	Analysis of Racial Disparities
	CES Redesign
	Strategic Plan
Performance	
	ESG
	HEAP
	SSF CoC Project Monitoring Plan
	Non-SSF CoC Project Monitoring Plan
	SSF CoC Project Monitoring Report
	Non-SSF CoC Project Monitoring Report

CoC Board- B	Governance- G	Project Review- P	Youth Action Board- Y
CoC Board Consent- B*	Coordinated Entry- C	System Performance- S	Homeless Youth Task Force- H
Executive- E	HMIS & Data- D	System Performance- 2021 PIT- SP	Veterans Collaborative- V