



State Funding for Homelessness in Sacramento

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PART I

BACKGROUND AND CONTEXT

HHAP Estimated Funding Allocation

Entity	Estimated Amount
Continuum of Care	\$6.6M
City of Sacramento	\$13.9M
County of Sacramento	\$6.1M
Total	\$26.6M

2019 Point-in-Time Count

5,570 Individuals Experiencing Homelessness

70% Unsheltered 30% Sheltered



12%

Children

under 18 years



8%

Youth

18-24 years



80%

Adults

25+ years



Homelessness has increased by an estimated

19%

in Sacramento County since 2017.



30%

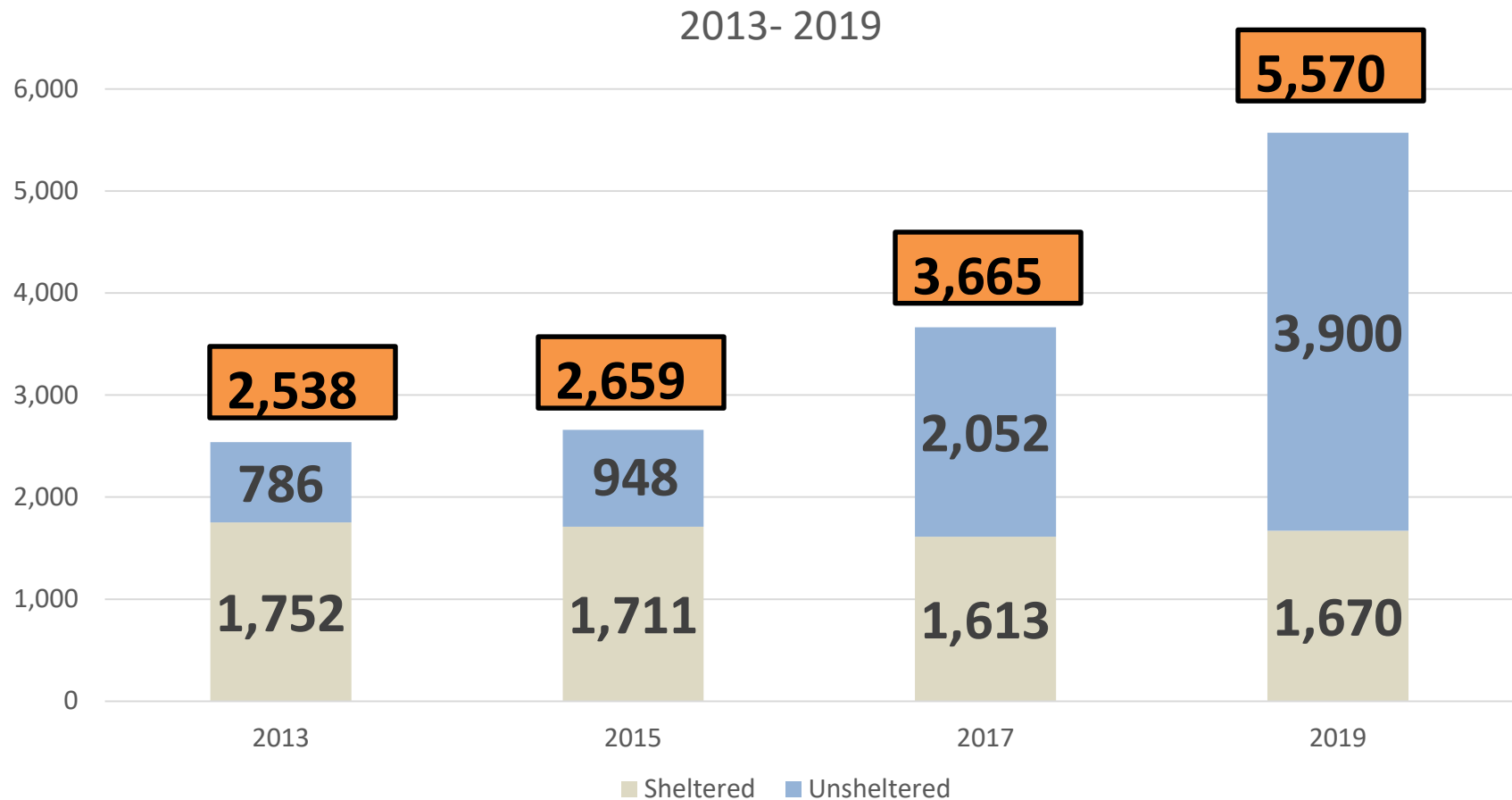
are experiencing chronic homelessness, a lower rate than anticipated given the general increase.



93%

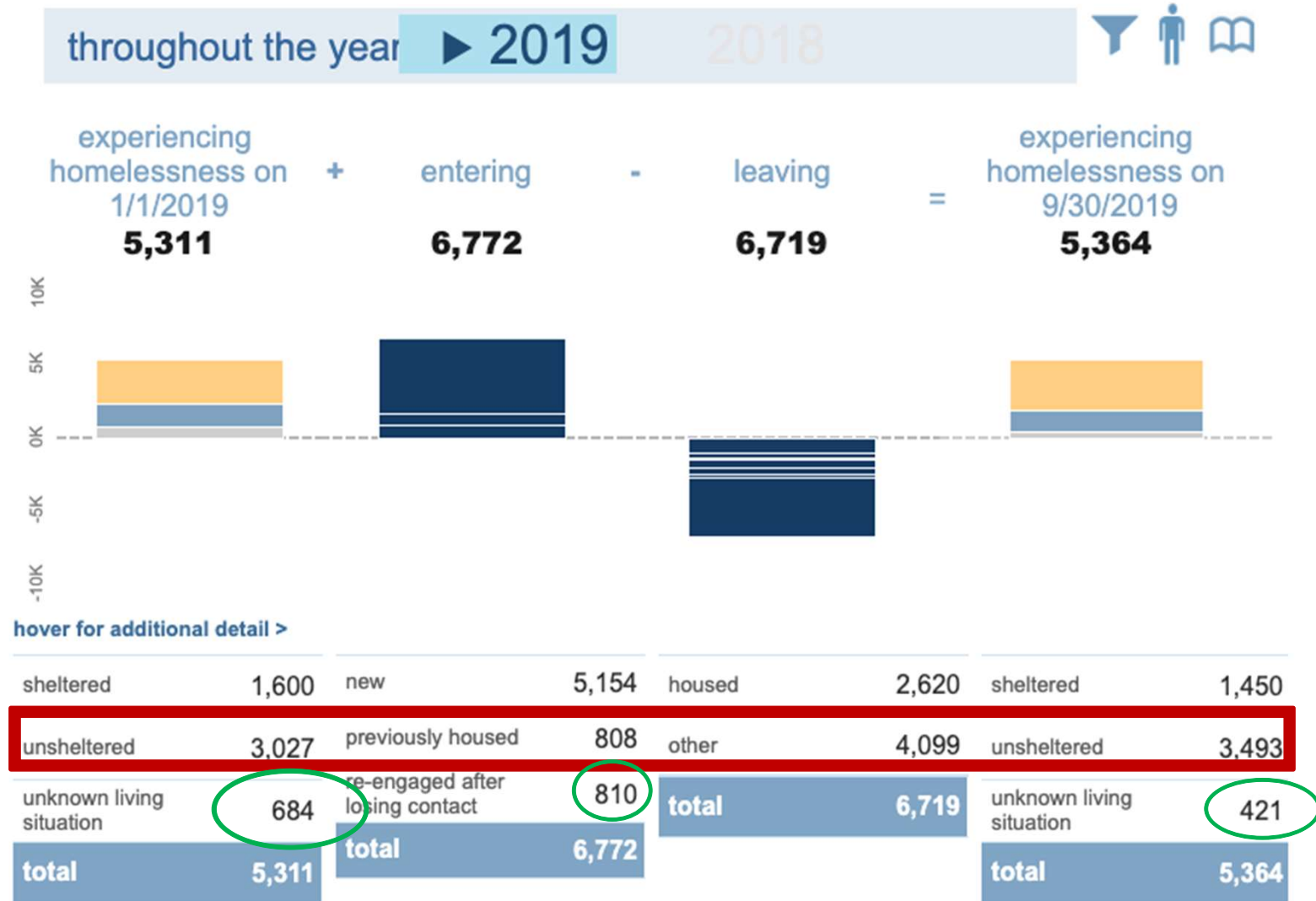
of unsheltered respondents were originally from Sacramento or long-term residents.

Point-In-Time Count Trends



Methodology change between 2017 PIT Count and 2019 PIT Count

2019 Dashboard Entries and Exits



Sacramento Key System Performance Measures

SPM 1: Length of Time Homeless

2017: 118 days

2018: 130 days



SPM 4: Mainstream Benefits

2017: 21% (121/569)

2018: 18% (93/513)



SPM 2: Returns to Homelessness

2017: 4.76% (117/2455)

2018: 4.73% (161/3402)



SPM 5: First Time Homelessness

2017: 5257

2018: 5453



SPM 3: Number of Homeless Persons

2018: 3621

2019: 5570



SPM 7: Exits to Permanent Housing and Retention of Permanent Housing

2017: 43% (2023/4717)

2018: 41% (2353/5804)



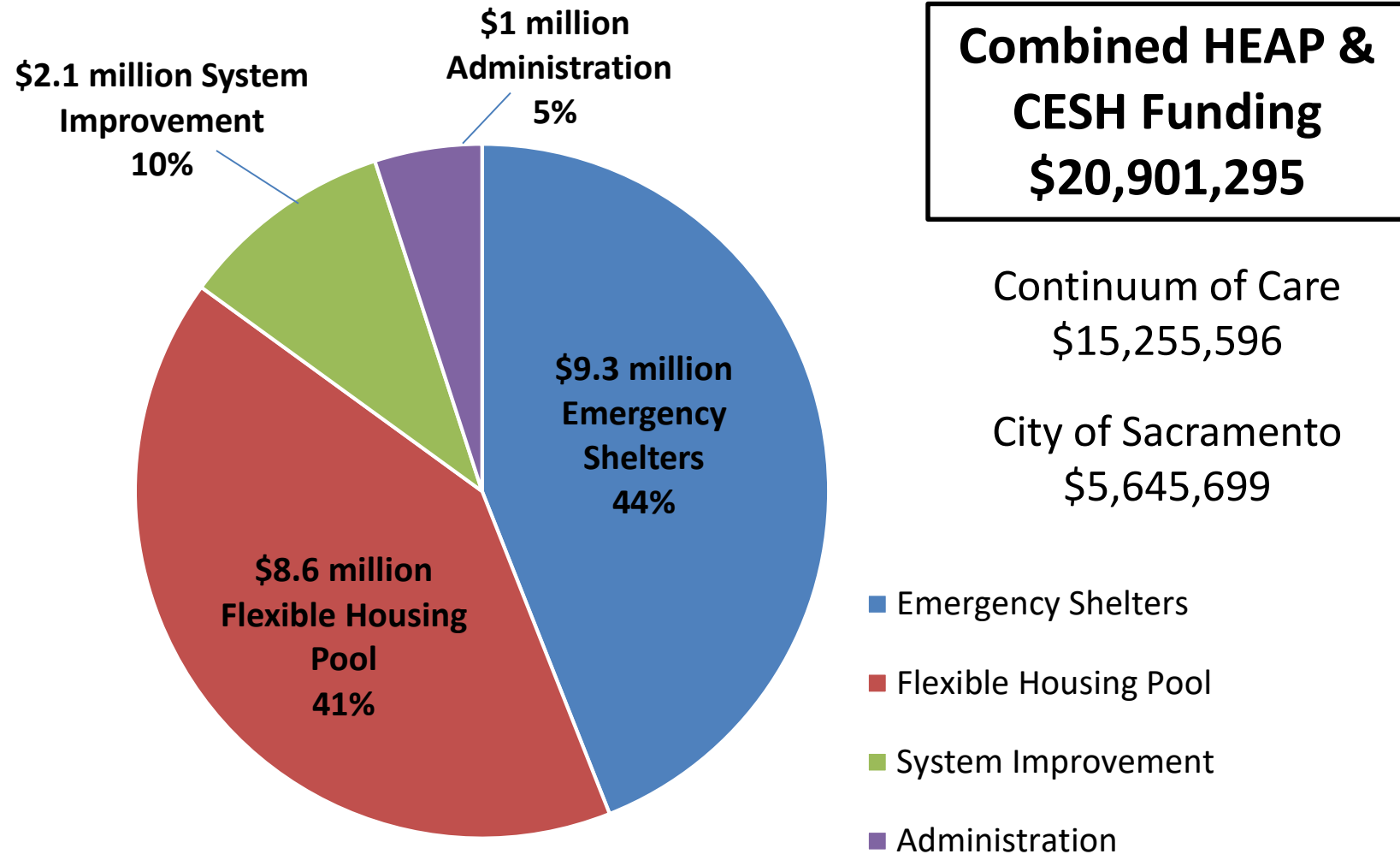
PART II

HOMELESS EMERGENCY AID PROGRAM (HEAP) AND CALIFORNIA EMERGENCY SOLUTIONS AND HOUSING (CESH) FUNDING

2019 HEAP and CESH Funding

Entity	Local Amount
HEAP Continuum of Care	\$12.7M
HEAP City of Sacramento	\$5.6M
CESH Continuum of Care	\$2.5M
Total	\$20.9 Million

Combined Regional HEAP & CESH Funding



HEAP Local Guiding Principles

- Address immediate needs of unsheltered populations
- Fund activities that can be implemented quickly and can flex up and down
- Use existing administrative infrastructure to deliver services
- Drive broader system improvements
- Measure, evaluate, and communicate results

HEAP Collaborative Investment Plan

Expand Shelters

286 New Beds

184 Improved

- Expand existing Family Shelters
- Add Scattered Site Shelters
- New City Triage Shelter
- Youth Respite Shelter and “Host Homes” program
- Stabilize and improve capacity in individual shelters

Flexible Housing Pool

Re-House 600

Households

- Flexible rent subsidies, < 24 months
- Flexible case management services
- Landlord supports
- Legal expungement services

Improve Homeless System

- Coordinated Entry Redesign
- Community Standards for service delivery
- Funder’s Collaborative
- Continue Strategic Planning

HEAP Implementation: Expand Shelters – County

Expand Capacity in Existing Family Shelters

\$644,280 through June 2021	7 family units Approximately 21 Beds	Online in June To date, 18 families (51 individuals) sheltered through expansion	Estimated 52 families served annually
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Expand Capacity in Scattered Site Shelters

\$1,045,547 through June 2021	8 leased single- family homes 40 beds	1 online in Nov. 3 additional by mid- December First home sheltering 5 women.	Estimated 52 families served annually
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HEAP Implementation: Expand Shelters – City

Expand Capacity in New Youth Sheltering

\$353,792 for STEP Shelter \$443,504 for Host Homes <i>(augmented by Measure U & State OES funds)</i>	12 beds at STEP Up to 20 beds at Host Homes	As of 9/2019, 22 youth served at STEP, As of 10/2019, 5 youth matched with Host Homes	Estimated 80 youth served annually
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Expand Capacity in New City Shelters

\$4,287,609 for capital costs for Meadowview Navigation Center	100 beds for unsheltered women	Council approved construction funding 12/10 – construction to begin by 1/1/2020	Estimated 300 women served annually
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HEAP Implementation: Improve Existing Shelters

City and County Collaborative Shelter Plan

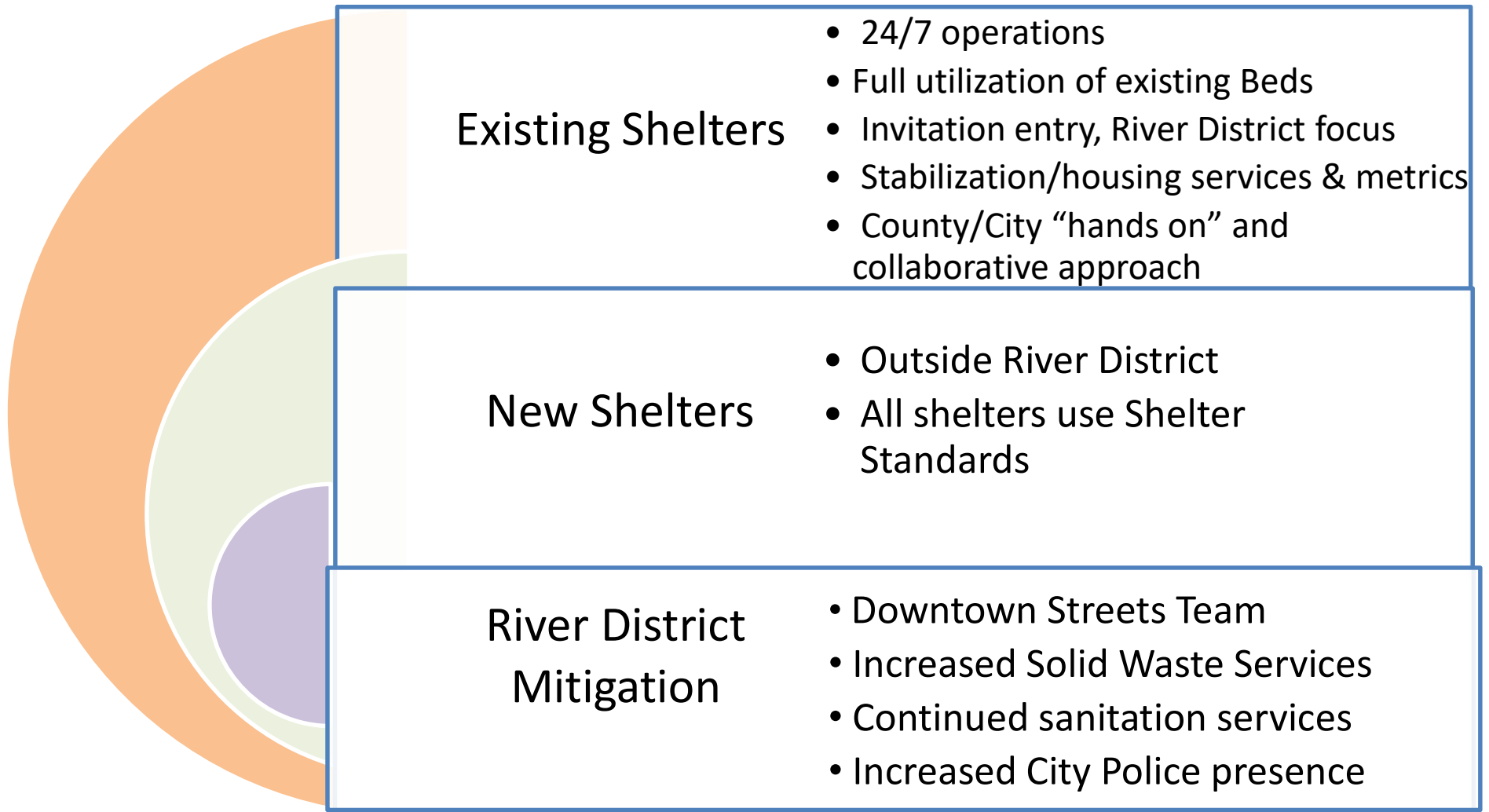
North A Street Shelter – River District

\$694,298 Through June 2021	Expanded 24/7 for 80 beds focused on most vulnerable and women	New Providers partnership in January 2020	Estimated 300 individuals served annually
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North 5th Street Shelter – River District

\$742,100 through June 2020	Fully utilize capacity at 104 beds	New provider in January 2020	Estimated 300 individuals served annually
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Collaborative Shelter Plan Approach



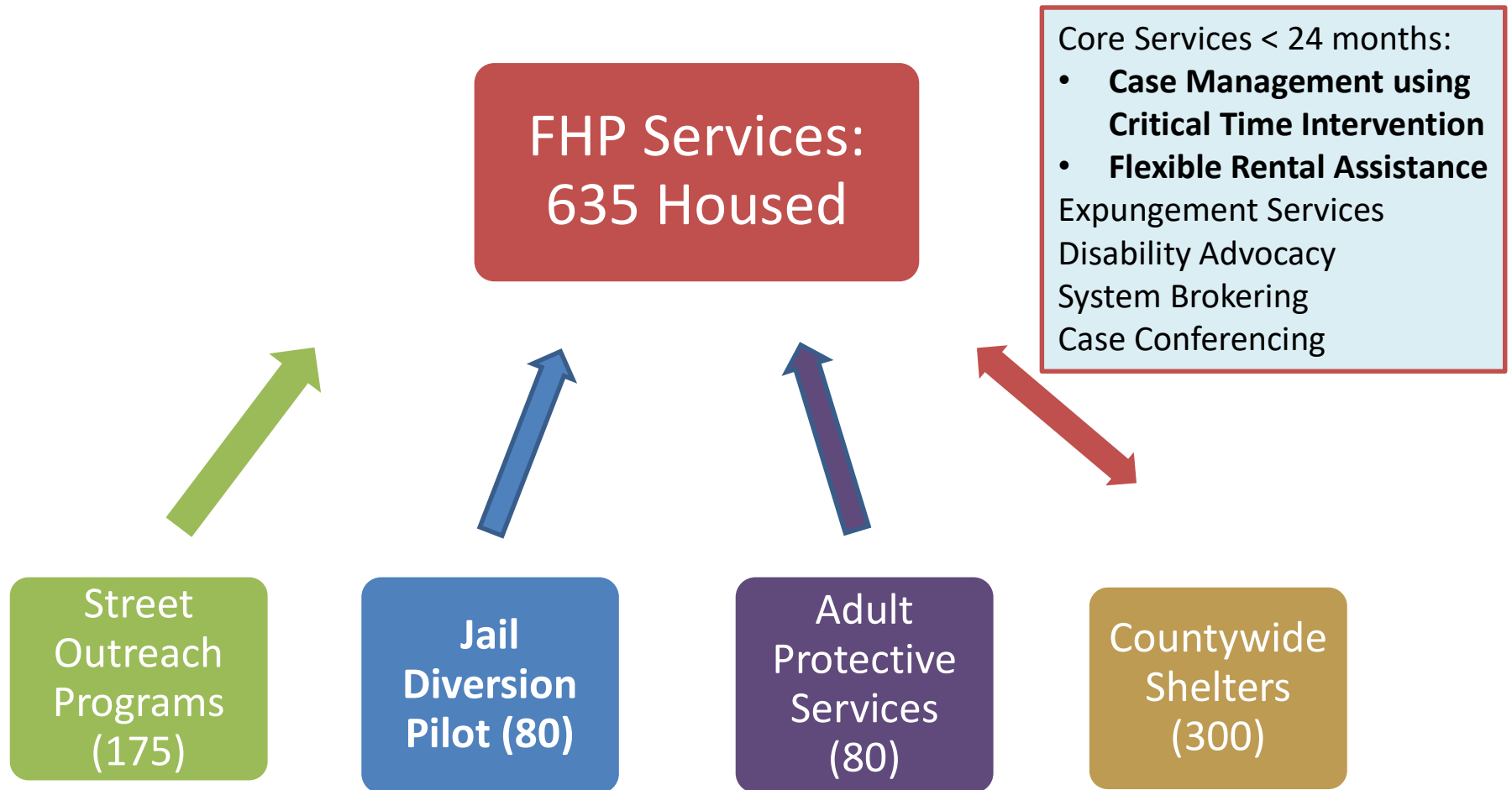
HEAP Implementation:

New Flexible Housing Pool - County

Re-house 600 persons through FHP, building on existing County PSH re-housing program for top 250 users of jail and behavioral health

\$9,059,537 through June 2021	Rehouse 600+ persons with time-limited re-housing and case management services	<ul style="list-style-type: none">• FHP launched 10/15/19 with shelter referrals from two shelter partners: families and scattered site.• November's shelter referral partners:<ul style="list-style-type: none">• Shelters: North A, North 5th, TSA and Wind• Outreach SSF, Elk Grove, Citrus Heights, Rancho Cordova, and APS Navigator.• To date, FHP has received 178 referrals, 91 of which have been enrolled in the program and assigned to a PRTS team.• Expect to have the first ten HEAP referrals housed in December.
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FHP: Creating System Flow



FHP Jail Diversion Process


Step 1: Person experiencing homelessness is pending misdemeanor charges.



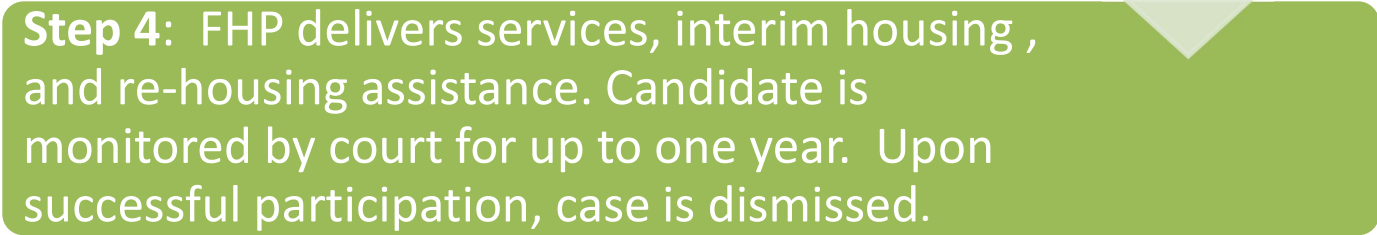
Step 2: Public Defender identifies person as a candidate for FHP Jail Diversion



Step 3: Case is negotiated and continued so candidate can meet FHP case manager and written plan for services and housing made.



Step 4: FHP delivers services, interim housing, and re-housing assistance. Candidate is monitored by court for up to one year. Upon successful participation, case is dismissed.



HEAP Implementation:

Expungement Services – County

Legal Services to expunge criminal records for persons experiencing homelessness, improving employment and income.

\$220,000 through June 2021	<p>Review 60 expungement cases/month</p> <p>Individuals will typically have several expungement applications related to multiple criminal records.</p>	<p>April 2019 began taking applications:</p> <ul style="list-style-type: none">• FSRP• Mather Community Campus• Adolfo Youth• Self-Help Housing• Loaves and Fishes	<p>To date, Expungement Clinic has worked with 179 individuals, reviewed 870 cases and filed Prop. 47, Prop. 64, arrests seals, and expungements, as appropriate.</p>
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HEAP Implementation: System Improvements

Create Communitywide standards to improve practices & outcomes.

HCD Technical Assistance	<p>Working with City, SSF, CoC providers, consumers and others, develop community standards</p> <ul style="list-style-type: none">• Shelters• Outreach/Navigation• Case Management• Re-Housing <p>Standards work will also include developing approaches to ongoing training.</p>	<p>City and County prepare draft shelter standards in September.</p> <p>In November Technical Assistance Collaborative led three focus groups (funders, providers, and consumers) seeking input</p> <p>Standards under revision in December.</p> <p>TAC also led discussion with leads and their groups to plan work on</p> <ul style="list-style-type: none">• Outreach (SSF is lead)• Re-Housing (County is lead)
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CESH Implementation: System Improvements

System Tools

- System Map – March 2020
- Gaps Analysis – April 2020

Coordinated Entry System Redesign – August 2020

Strategic Plan – Third Quarter 2020

PART III

2020 HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP)

HHAP Eligible Uses - HCFC

**Rental Assistance
and
Rapid Rehousing**

**Operating
Subsidies and
Reserves**

**Landlord
Incentives**

**Outreach and
Coordination
(including employment)**

**Systems Support
to create regional
partnerships**

**Delivery of
Permanent
Housing**

**Innovative
solutions like
motel/hotel
conversion**

**Prevention and
shelter diversion
to permanent
housing**

**New navigation
centers and
emergency shelters
(based on demonstrated need)**

****funds shall be expended on evidence-based solutions****

HHAP Eligible Uses – Local Categories

HHAP Eligible uses

Homeless Services, such as shelter and navigation center operations, prevention, shelter diversion

New shelters and navigation centers based on demonstrated need, as specified

Outreach and Coordination to help vulnerable populations access permanent housing and stability, including income

Re-Housing Services, including rental assistance, rapid re-housing, landlord incentives

Housing, including delivery of permanent housing and innovative housing solutions (such as hotel and motel conversions), operating subsidies

Systems Improvements, to create regional partnerships and maintain a homeless services and housing delivery system.

HHAP Estimated Funding Allocation

HHAP Funding	CoC	City	County	TOTAL
State HHAP Allocation	\$ 6,627,050.00	\$ 13,932,757.00	\$ 6,141,725.00	\$ 26,701,532.00
Youth 8% min	\$ 530,164.00	\$ 1,114,620.56	\$ 491,338.00	\$ 2,136,122.56
HHAP Funding Available for Eligible Uses	\$ 6,096,886.00	\$ 12,818,136.44	\$ 5,650,387.00	\$ 24,565,409.44
Capped Eligible Uses				
Administration 7% max	\$ 463,893.50	\$ 975,292.99	\$ 429,920.75	\$ 1,869,107.24
Planning and HMIS 5% max	\$ 331,352.50	\$ 696,637.85	\$ 307,086.25	\$ 1,335,076.60

HHAP CoC Survey Results

Participating Organizations – 31 Responses

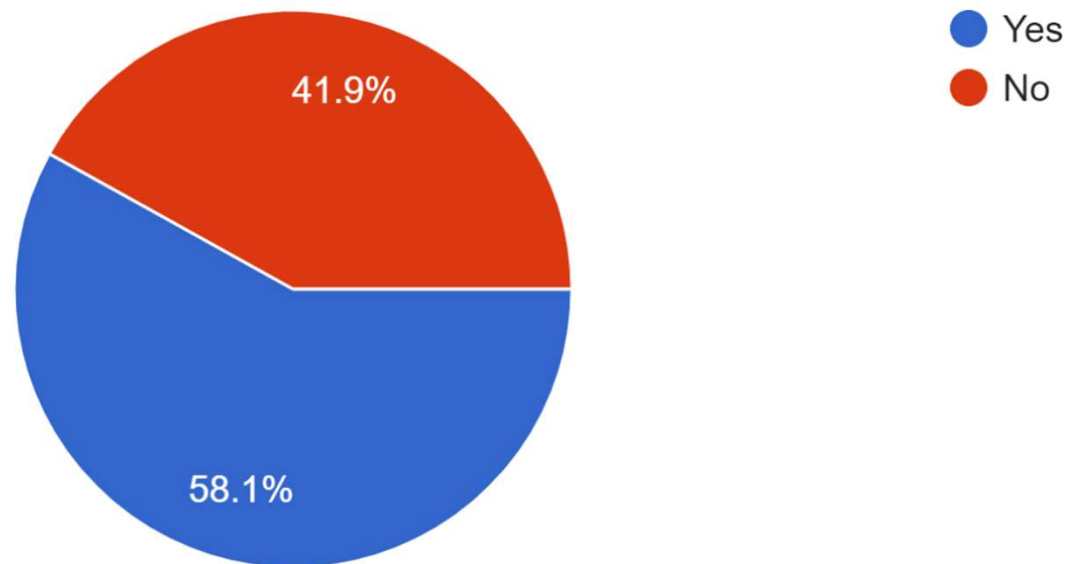
- Berkeley Food & Housing Project
- City of Citrus Heights
- City of Elk Grove
- City of Rancho Cordova
- City of Sacramento
- County of Sacramento (2)
- Lutheran Social Services
- Next Move Homeless Services
- Perfect Union
- Resources for Independent Living
- Sacramento Area Congregations Together (ACT) (2)
- Sacramento County DHS
- Sacramento LGBT Community Center
- Sacramento Loaves & Fishes
- Sacramento Regional Coalition to End Homelessness
- Sacramento Youth Council (3)
- SHRA (2)
- Turning Point Community Programs
- Volunteers of America (2)
- Waking The Village/Wind Youth Services
- Waking the Village
- Wind Youth Services
- WEAVE

HHAP CoC Survey Results

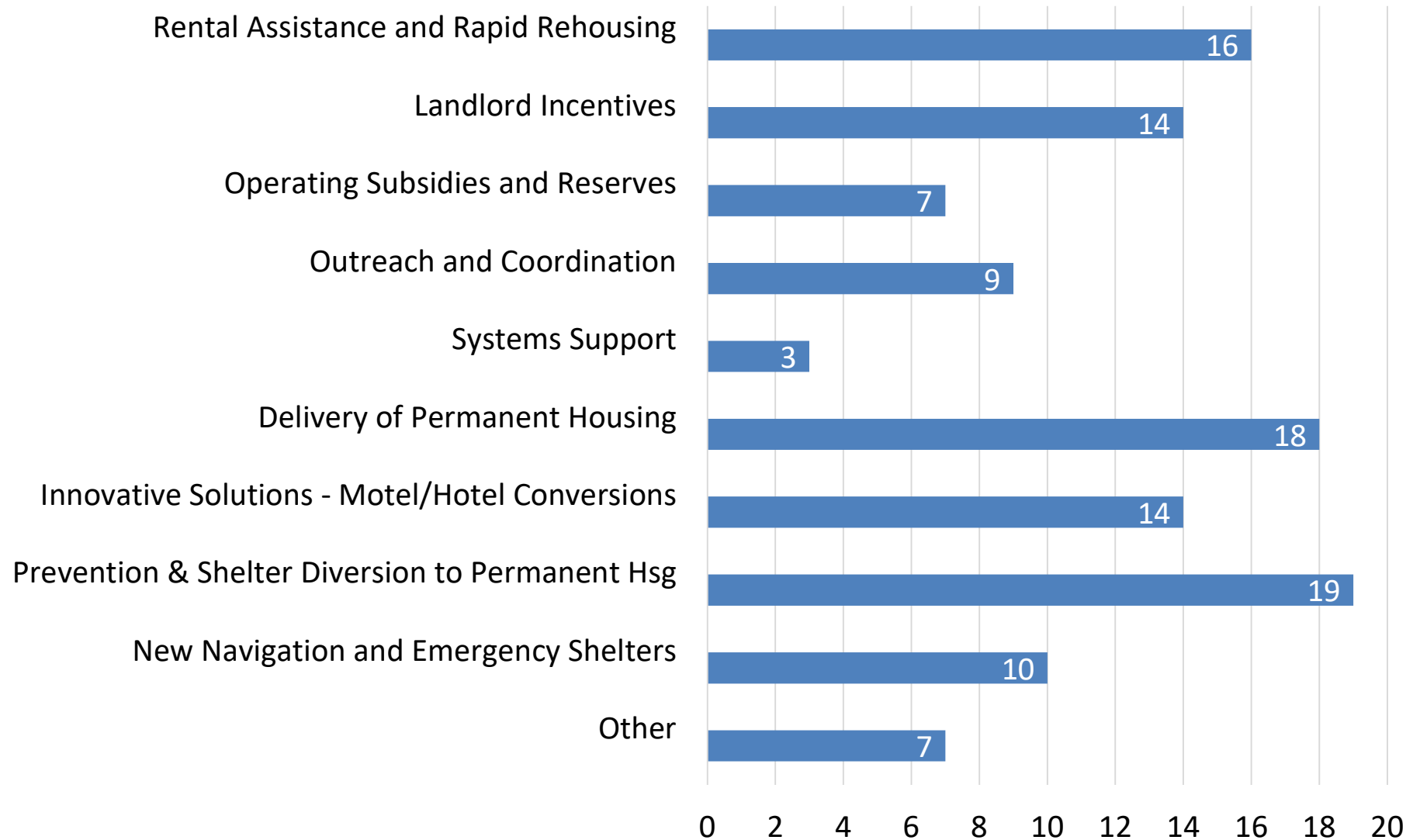
CoC Board Participants

CoC Board or Committee Member?

31 responses



HHAP CoC Survey Results



What is the greatest need in our community to improve the homeless response system?

Housing

“Access to housing that is affordable for people is by far the greatest need, in my opinion.”

Outreach and Access

“Additional outreach to homeless to provide assistance, so many homeless are not in contact with resources or assistance that can help them.”

Regional Collaboration

“Overall community plan that enables coordination between all public entities funding any and all homeless services...”

Sheltering

“Safe emergency shelter with supportive services.”

Landlord Incentives and Rental Assistance

“Funding for landlord incentives to take families with rental assistance.”

What is the greatest need in our community to improve the homeless response system?

Coordinated Entry

“Coordinated Entry System with community/regional waitlists that includes shelter system...and full commitments to participate by the City, County, and state.”

Youth

“We need a dramatic expansion of transitional housing so that we can work daily with youth to assess needs and barriers, gain traction toward wellness and employment, and develop tenancy skills....”

System Improvement

“We need to fix the pipeline so that we are tracking folks into the best fit program and ensuring one housing step leads to the next logical step...”

Permanent Supportive Housing Pipeline

State No Place Like Home Awarded to County/Developers in June 2019

	Sunrise Point, Citrus Heights	Capitol Park Hotel, Sacramento
Sponsor	Jamboree Housing Corporation Hope Cooperative (TLCS, Inc.)	Mercy Housing California
Funding	\$3,019,967 NPLH Competitive	\$6,890,825 NPLH Competitive \$2.8M NPLH Non Competitive
Population	22 Family & Individual NPLH Units 46 Total PSH Units	65 Individual NPLH units 134 Total PSH Units

State No Place Like Home Co-Applications in January 2020

	Metro at 7th, Sacramento	Mutual Housing on the Boulevard, Unincorporated County
Sponsor	USA Properties/Jamboree Housing	Mutual Housing CA
Funding	\$12.5M NPLH Competitive	\$14.8M NPLH Competitive
Population	55 Family and Individual NPLH 15 Additional PS 150 Total Affordable Units	50 Family and Individual NPLH 17 additional PSH 127 Total Affordable Units

City Housing Initiatives

Housing Bond

- Local bond against sales tax to fund affordable housing
- Estimating \$50 million per year for two years
- Goals for affordability (ELI and VL), efficiency housing, and leveraging resources
- Housing Working Group and Priority Corridors/Neighborhood Development Action Teams

City Surplus Properties

- Identifying opportunities for affordable housing development
- Integrating this with the Housing Bond and Working Group
- Disbursement of development within the City
- Prioritize most competitive sites for funding

City of Sacramento Sheltering

- Through HEAP and one-time Measure U Funds, City has fully funded capital costs to build Meadowview and Broadway Navigation Centers, with capacity to serve up to 600 individuals annually.
- In an action on 8/27/2019, Council committed future City funding, including HHAP, prioritized for at least 2 years of shelter operations, including re-housing, community services, and facility maintenance.

HHAP Investment Options - Costs to Continue HEAP Activities

ACTIVITY	HEAP CAPACITY	Annual Costs	TimeFrame
Family Shelter	7 family units 52 households annually 156 individuals annually	\$280K	Continue beds after 6/2021
Scattered Site Shelter	40 beds 150 individuals annually	\$880K	Continue beds after 6/2021
North A Shelter	24/7 operations of 80 beds, including outreach 300 individuals annually	\$695K	Continue beds after 6/2021
Expungement Clinic	Process 80 expungement applications/month	\$110K	Continue services after 6/2021
Flexible Housing Pool – Existing Clients	Continue services for 130 HEAP clients	\$2,977M	Extend assistance after 6/2021
Total		One Year: \$4.93M	

HHAP Investment Options

New Activities - County

1. Serve Additional New Households in Flexible Housing Pool

- Approximately **\$2.3M to serve 100 persons** over a year with ICMS and PRTS
- Option: Target specific populations or referral sources and leverage other investments
- Option: Utilize PRTS for securing housing for underutilized voucher or rental subsidy programs

HHAP Investment Options

New Activities - County

2. Forensic Behavioral Health Program

- Exploring new approach as an MHSA Innovation project
- Partner with Probation and Mather Community Campus for interim housing
- Provide behavioral health and re-housing services, using mix of MHSA, Medi-Cal and FHP
- Approximately **\$1.75M for PRTS services for 100 persons**

Estimated Criminal Justice System Involvement and Mental Illness Among Unsheltered Homeless in CA

	Estimate	% of Unsheltered Homeless Population
Ever Incarcerated	64,149	70%
Recently Incarcerated	25,660	28%
Presently Justice Involved	1,913	13%
Ever Incarcerated Reporting Mental Health Issues	29,692	32%
Ever Incarcerated Reporting a Serious Mental Illness	13,746	15%

Youth Process for HHAP Funding

HHAP Funding	CoC	City	County	TOTAL
Youth 8% min	\$530K	\$1.1M	\$491K	\$2.1M

- Homeless Youth Task Force forming funding recommendations with the Youth Advisory Board (YAB) in December.
- Incorporating efforts to broaden stakeholders to include schools, colleges and other for input.
- Opportunity to use Grand Challenge experience to inform funding recommendations.

Preliminary Observations

Access

- Navigation Points
 - Prevention
 - Diversion
 - Rapid Exits to Re-Housing
 - Phone Triage
 - Outreach and Case Management Coordination

Housing

- Landlord
 - Master Leasing
 - Incentives
 - Intensive Case Management
- New PH or Non-Residential Conversion to Permanent Supportive Housing

Next Steps and Future Meetings

- January 2020 TBD – Continued community input on funding recommendations
- February 2020 – Approvals of funding recommendations (CoC Board, City Council, Board of Supervisors)
- February 15, 2020 – HHAP Application Due

Discussion Questions

- What of what we are doing currently do we want to continue, expand, or change?
- What new **services** and/or **system improvements** are going to be necessary and important to invest in our community?
- What additional data do we need to help inform our decision making?
- Other thoughts or considerations?