

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	17,355	2019 Point-In-Time (PIT) Unsheltered Count and 2021 Housing Inventory Count (HIC) Sheltered (annualized)
# of People Who are Sheltered (ES, TH, SH)	9,557	CY 2021 HIMS Data (adjusted and annualized)
# of People Who are Unsheltered	7,798	2019 Unsheltered Count and 2021 HIC Sheltered (annualized and adjusted)
Household Composition		
# of Households without Children	10,122	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella Performance Module (annualized)
# of Households with At Least 1 Adult & 1 Child	1,171	Source derived from above "Population and Living Situations" estimates (annualized)
# of Households with Only Children	95	Source derived from above "Population and Living Situations" estimates (annualized)
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	3,495	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of Adults Who are Experiencing Significant Mental Illness	3,211	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Adults Who are Experiencing Substance Abuse Disorders	1,583	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Adults Who are Veterans	1,094	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of Adults with HIV/AIDS	254	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Adults Who are Survivors of Domestic Violence	4,001	Source derived from above "Population and Living Situations" estimates and 2019 PIT Count (annualized)
# of Unaccompanied Youth (under 25)	1,464	Source derived from above "Population and Living Situations" estimates (annualized)
# of Parenting Youth (under 25)	192	Source derived from above "Population and Living Situations" estimates (annualized)
# of People Who are Children of Parenting Youth	304	Source derived from above "Population and Living Situations" estimates (annualized)
Gender Demographics		
# of Women/Girls	8,268	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of Men/Boys	8,907	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Transgender	108	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Gender Non-Conforming	71	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	3,039	Source derived from above "Population and Living Situations" estimates and June 2021 CoC Racial Equity Committee Draft Action Plan (annualized)
# of People Who are Non-Hispanic/Non-Latino	14,316	Source derived from above "Population and Living Situations" estimates and June 2021 CoC Racial Equity Committee Draft Action Plan (annualized)
# of People Who are Black or African American	6,810	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Asian	278	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are American Indian or Alaska Native	479	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)

# of People Who are Native Hawaiian or Other Pacific Islander	286	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are White	8,504	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)
# of People Who are Multiple Races	960	Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P (annualized)

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	5,101	5,503	778	6,934	6,279	3,316	4,719	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Households with At Least 1 Adult & 1 Child	537	469	106	589	682	437	310	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Households with Only Children	0	51	16	48	75	18	7	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	5,389	1,921	0	3,318	0	0	3,480	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Experiencing Significant Mental Illness	2,924	1,323	198	1,666	1,550	894	1,109	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Experiencing Substance Abuse Disorders	1,442	652	98	821	764	441	547	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Veterans	725	635	121	543	665	390	395	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults with HIV/AIDS	229	104	16	132	122	70	88	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Adults Who are Survivors of Domestic Violence	1,671	1,649	247	2,078	1,933	1,047	1,382	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Unaccompanied Youth (under 25)	279	740	198	783	930	226	369	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Parenting Youth (under 25)	73	99	19	79	129	52	25	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Children of Parenting Youth	175	238	46	190	310	130	60	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
Gender Demographics									
# of Women/Girls	2,457	2,539	409	3,191	3,075	1,707	2,055	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of Men/Boys	4,317	4,461	718	5,607	5,404	2,999	3,612	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Transgender	69	71	11	89	86	48	57	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Gender Non-Conforming	25	26	4	33	32	17	21	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	1,202	1,242	200	1,561	1,505	835	1,005	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Non-Hispanic/Non-Latino	5,666	5,855	943	7,358	7,093	3,936	4,740	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Black or African American	2,695	2,784	448	3,500	3,373	1,872	2,254	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Asian	110	114	18	143	138	76	92	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are American Indian or Alaska Native	190	196	32	246	237	132	159	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Native Hawaiian or Other Pacific Islander	113	117	19	147	142	79	95	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021

# of People Who are White	3,380	3,493	562	4,390	4,232	2,349	2,828	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021
# of People Who are Multiple Races	380	393	63	493	476	264	318	0	Annualized estimate need: Source derived from "Population and Living Situations" estimates in Table 1 and FY 2021 Stella Performance Module (Stella P) Resources needed from system modeling, Calendar Year (CY) 2021

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please "X" the appropriate population[s])</i>	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 6,550,887.16	State Agency	Systems Support Activities	Diversion and Homelessness Prevention	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "X" all that apply) People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)	
	FY 2022-2023			Administrative Activities	Outreach and Engagement		Improve access and diversion through rapid access problem solving program, motel vouchers for crisis response, landlord engagement, youth sheltering, rapid re-housing, and HMIS support.
	FY 2023-2024			Non-Congregate Shelter/ Interim Housing			
	FY 2024-2025			Rental Assistance			
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 3,099,643.00	State Agency	Systems Support Activities	Outreach and Engagement	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "X" all that apply) People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)	
	FY 2022-2023			Administrative Activities			Improve access and diversion through coordinated access system, expanded outreach, and system support and outreach to TAY specifically, landlord engagement, youth sheltering, and strategic planning.
	FY 2023-2024			Non-Congregate Shelter/ Interim Housing			
	FY 2024-2025			Diversion and Homelessness Prevention			
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$ 29.7M	Federal Agency	Systems Support Activities		<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "X" all that apply) People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here); Survivors of Domestic Violence	
				Administrative Activities			Annual federal funding for new and renewal Permanent Housing projects (Permanent Support Housing, Rapid Rehousing, and Transitional/Rapid Rehousing Hybrid); permanent housing for survivors of Domestic Violence; Homeless Response System Coordinated Entry Operations, Planning, and Homeless Management Information System.
				Permanent Supportive and Service-Enriched Housing			
				Rental Assistance			
Other (enter funding source under dotted line) Bezos Grant	FY 2021-2022	\$ 5,000,000	Private Funder(s)	Systems Support Activities	Outreach and Engagement	<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "X" all that apply) People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other - Families	
	FY 2022-2023			Administrative Activities			Advance systems-level approaches to gather real-time data to monitor and identify families at risk of and experiencing homelessness, quickly divert families and rapidly rehousing families experiencing homelessness, and focus on best practice approaches to identify and address racial disparities.
	FY 2023-2024			Rental Assistance			
	FY 2024-2025			Diversion and Homelessness Prevention			
Other (enter funding source under dotted line) California Emergency Solutions and Housing - via HCD	FY 2021-2022	\$ 2,526,184.00	State Agency	Systems Support Activities		<input checked="" type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "X" all that apply) People Exp Chronic Homelessness <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Parenting Youth People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Children of Parenting Youth People Exp Substance Abuse Disorders <input checked="" type="checkbox"/> Unaccompanied Youth <input checked="" type="checkbox"/> Other (please enter here)	
	FY 2022-2023			Administrative Activities			Implementation of coordinated entry/ coordinated access system, systems support.
	FY 2023-2024						
	FY 2024-2025						
		\$ -				<input type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "X" all that apply) People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/ AIDS <input type="checkbox"/> Children of Parenting Youth People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input type="checkbox"/> Other (please enter here)	
		\$ -				<input type="checkbox"/> ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "X" all that apply) People Exp Chronic Homelessness <input type="checkbox"/> Veterans <input type="checkbox"/> Parenting Youth People Exp Severe Mental Illness <input type="checkbox"/> People Exp HIV/ AIDS <input type="checkbox"/> Children of Parenting Youth People Exp Substance Abuse Disorders <input type="checkbox"/> Unaccompanied Youth <input type="checkbox"/> Other (please enter here)	

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual estimate of number of people accessing services who are experiencing homelessness	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
9,899	495+	5% (increase)
Optional Comments		
This outcome goal assumes at least 5% increase over CY20 baseline, due to assumed increased capacity, access, and quality of services.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, yet this this demographic represents approximately 39% of individuals experiencing homelessness. ("Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P)	In order to reduce persons experiencing homelessness we will consider the 5% increase from baseline data of people accessing HMIS, 39% should be persons who identify as Black/African American.	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Daily Estimate of # of people experiencing unsheltered homelessness	Reduction in # of People	Reduction as % Change from Baseline
3,900	2764+	71% (increase)
Optional Comments		
The outcome goal is an increase of 71% over the 2019 PIT baseline (2,764 additional people for an end total of 6,664 unsheltered) due to local housing market, economic conditions, and diminishing emergency rental assistance and other eviction safeguards, and assuming the 2022 PIT count numbers will be used to measure the outcome. If the 2024 PIT count were to be used to measure the outcome, the assumption is that the number will be at least 2 times over the 2019 PIT (~7,800), which is consistent with 2022 PIT results showing a significant increase over the 2019 PIT; and with additional system investments and improvements would be expected to result in a 20% reduction in unsheltered homelessness by Jan 2024 PIT count, compared to current trend (6,240 vs 7,800 unsheltered as of 2024 PIT).		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, yet this this demographic represents approximately 39% of individuals experiencing homelessness. ("Source derived from above "Population and Living Situations" estimates and FY 2021 Stella P)	In order to reduce the number of persons experiencing homelessness on a daily basis, we will consider the 71% increase from the baseline data. Of that 71% increase the goal would be to not increase Black/African persons experiencing unsheltered homelessness past 39%.	

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual Estimate of # of people who become homeless for the first time	Reduction in # of People	Reduction as % Change from Baseline
4,051	203+	5% (increase)
Optional Comments		
This outcome goal assumes a modest increase of 5% over the baseline (203 more people recorded as homeless for the first time in HMIS) due to increased HMIS coverage and system use.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Analysis of local data shows that persons who identify as Black/African American folks only represent 11% of the population in our CoC's geographic area, this demographic represents approximately 39.6% of individuals experiencing homelessness for the first time. (CAL ICH Baseline data)	In order to reduce the numbers of persons who become homeless for the first time we will consider the 5% increase from the baseline data. Our goal is the number of persons who become homeless for the first time persons identifying as Black/African American should not surpass 39.6%.	

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual Estimate of # of people exiting homelessness into permanent housing	Increase in # of People	Increase as % Change from Baseline
2,770	277	10%
Optional Comments		
This outcome goal assumes a modest improvement of 10% over the baseline (277 more people exiting into permanent housing) due to additional system rehousing capacity, fidelity to evidence-based practices, and performance.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Analysis of local data shows that while persons who identify as Black/African American represent 11% of the population in our CoC's geographic area, this demographic is exiting to permanent housing at rate of 32%. (CAL ICH Baseline data)	In order to increase the number of people exiting homelessness into permanent housing we will consider the 10% increase from baseline data. Of the 10% increase determined by the Gaps analysis, our goal is to ensure that at least 50% of persons exiting to permanent housing will identify as Black/African Americans.

Outcome Goal #4: Reducing the length of time persons remain homeless.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs*	Decrease in Average # of Days	Decrease as % Change from Baseline
156	20+	13% (increase)
Optional Comments		
This outcome goal assumes a 13% increase over the baseline to 176 average days (20 day increase) due to limited system capacity, the Coronavirus pandemic, local housing market and economic conditions. However, this goal is an improvement over the current trendline, which indicates an 18% increase in days homeless from CY18 to CY20.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Currently the analysis of local data shows Black/African Americans average 157 days length of time homeless. (CAL ICH Baseline Data)	In order to reduce the length of time persons remain homeless, we will consider a 13% increase from baseline data. Of that 13% increase to 176 average days, the similar goal is to increase the number of days of Black/ African Americans experiencing length of time homeless by 19 days for a total of 176 days length of time homeless.	

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
% of people who return to homelessness after having exited homelessness to permanent housing	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
8%	2%+	24% (increase)
Optional Comments		
This outcome goal assumes an increase in returns to homelessness to 10% (increase of 2%) over baseline. However, this is a positive outcome compared to CY19 (11% returns) and CY20 is less representative for baseline purposed due to the pandemic. The anticipated improvement is due to increase capacity and stabilization supports.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
American Indian or Alaska Native persons are 4 times more likely to experience homelessness. (Racial Equity Action Plan, 2021) Analysis of local data shows that 13% of persons who identify as Indigenous (state refers to as American Indian or Alaska Natives) return to homelessness within 6 months of exiting homelessness to permanent housing. (CAL ICH Baseline data)	In order to reduce the number of persons returning to homelessness after exiting to permanent housing, we will consider an increase of 24% from baseline data. Of that 24% increase, the goal is to reduce the number of persons identifying as American Indian or Alaskan Native who return to homelessness after 6 months from 13% to 10%.	

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
297	59	20%
Optional Comments		
This outcome goal assumes a modest improvement by 20% (total of 386 successful placements) over the baseline due to improved street outreach, rehousing capacity, and service engagement.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Analysis of local data shows that 112 persons (29%) who identify as Black/African American are served in street outreach projects who exit emergency shelter, safe haven, transitional housing, or permanent housing designations. (CAL ICH Baseline data)	In order to increase successful placements from street outreach, we will consider the 20% increase from baseline data. With that 20% increase to 386 total successful placements, 143 persons identifying as Black/African American will be served by successful placements from street outreach by offering culturally responsive training to street outreach providers.	

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description Build and Scale a Streamline Coordinated Access System	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe 7/1/2022 - 6/30/2025	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities Sacramento Continuum of Care, in partnership with the County of Sacramento and City of Sacramento	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets Increase dedicated coordinated access navigators to support diversion and system access.	<input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description Ensure Emergency Shelter and Interim Housing is Focused on Rehousing	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.
Timeframe 7/1/2022 - 6/30/2025	<input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities City of Sacramento, County of Sacramento, Sacramento Housing and Redevelopment Agency with systemwide support from the Sacramento Continuum of Care	<input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets Increase emergency shelter, interim, and transitional housing full-service beds dedicated to rehousing.	<input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.

Increase Permanent Housing Opportunities	<input type="checkbox"/>	2. Reducing the number of persons who become homeless for the first time.
Timeframe	<input checked="" type="checkbox"/>	3. Increasing the number of people exiting homelessness into permanent housing.
7/1/2022 - 6/30/2025	<input checked="" type="checkbox"/>	4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities	<input checked="" type="checkbox"/>	5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
City of Sacramento, County of Sacramento, Sacramento Continuum of Care, Sacramento Housing and Redevelopment Agency	<input checked="" type="checkbox"/>	6. Increasing successful placements from street outreach.
Measurable Targets	<input checked="" type="checkbox"/>	Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Increase housing exits for households through landlord engagement and increased coordinated rehousing resources.		

Strategy	Performance Measure to Be Impacted (Check all that apply)	
Description	<input checked="" type="checkbox"/>	1. Reducing the number of persons experiencing homelessness.
Expand Prevention and Diversion Programs	<input checked="" type="checkbox"/>	2. Reducing the number of persons who become homeless for the first time.
	<input checked="" type="checkbox"/>	3. Increasing the number of people exiting homelessness into permanent housing.
	<input checked="" type="checkbox"/>	4. Reducing the length of time persons remain homeless.
Timeframe	<input checked="" type="checkbox"/>	5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
7/1/2022 - 6/30/2025	<input checked="" type="checkbox"/>	6. Increasing successful placements from street outreach.
Entities with Lead Responsibilities	<input checked="" type="checkbox"/>	Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
City of Sacramento, County of Sacramento, Sacramento Continuum of Care, Sacramento Housing and Redevelopment Agency		
Measurable Targets		
Increase availability of housing problem-solving and diversion services for all people engaged with the Coordinated Access system.		

Strategy	Performance Measure to Be Impacted (Check all that apply)	
Description	<input checked="" type="checkbox"/>	1. Reducing the number of persons experiencing homelessness.
Invest in Community Capacity Building and Training	<input checked="" type="checkbox"/>	2. Reducing the number of persons who become homeless for the first time.
	<input checked="" type="checkbox"/>	3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	<input checked="" type="checkbox"/>	4. Reducing the length of time persons remain homeless.
7/1/2022 - 6/30/2025		

Entities with Lead Responsibilities

Sacramento Continuum of Care, in partnership with the County of Sacramento and City of Sacramento



5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Measurable Targets

Develop and provide educational materials that explains how to access services and navigate the homeless crisis response system.



6. Increasing successful placements from street outreach.



Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Table 6. Funding Plans

Activity to be funded by HHAP-3 <i>(choose from drop down options)</i>	Eligible Use Categories Used to Fund Activity										Total Funds Requested:	Description of Activity	
	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Interim sheltering (new and existing)	9. Shelter improvements to lower barriers and increase privacy	10. Administrative (up to 7%)			
Administrative Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 582,591.40	\$ 582,591.40	Administrative Activities
Systems Support Activities	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000.00	Staff positions and data system licenses at HHS Lead Agency SSF, system-level investments to support increased participation in HHS and ongoing, high-quality technical assistance and supports to users resulting in improved coverage and data quality.
Systems Support Activities	\$ -	\$ -	\$ -	\$ -	\$ 450,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000.00	Funds to continue CoC Lead Agency SSF's staff positions Racial Equity Specialist and Partners with Lived Expertise Coordinator to support implementation of the CoC's August 2021 Racial Equity Action Plan and related activities to address disparities in the homeless system of care.
Systems Support Activities	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	Support the CoCs future strategic planning work, including Local Homelessness Action Plan implementation.
Non-Congregate Shelter/ Interim Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 832,310.16	\$ -	\$ -	\$ -	\$ 832,310.16	Continuation of housing-focused 'smart shelter' projects for youth funded in rounds 1 and 2 of HHAP
Systems Support Activities	\$ -	\$ -	\$ -	\$ 150,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000.00	CBO staff support for youth experiencing homelessness that require housing navigation, location, and retention services
Systems Support Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000.00	CBO staff support for youth experiencing homelessness that require housing navigation, location, and retention services
Diversion and Homelessness Prevention	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000.00	\$ -	\$ -	\$ -	\$ -	\$ 260,000.00	Coordinated Access System, Youth-Focused- one-time problem-solving funds for youth experiencing homelessness to divert them from the system
Outreach and Engagement	\$ -	\$ -	\$ 800,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000.00	Coordinated Access System-Navigation supports for access to crisis response resources including diversion and problem-solving and emergency shelter.

Systems Support Activities	\$ -	\$ -	\$ 600,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000.00	Coordinated Access System- Staff positions to support system implementation and operations, including processing problem-solving funding requests, coordination between shelters and 211 phone-based referral line, development of policies and procedures, bringing more shelters into the system over time.
Diversion and Homelessness Prevention	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,298,200.00	\$ -	\$ -	\$ -	\$ -	\$ 3,298,200.00	Coordinated Access System- Funds for individual needs to resolve episode of homelessness, available community-wide to partners trained in local Problem-Solving model, which is based on best practices from other communities.
Totals:	\$ -	\$ -	\$ 1,400,000.00	\$ 150,000.00	\$ 1,650,000.00	\$ 150,000.00	\$ 3,558,200.00	\$ 832,310.16	\$ -	\$ -	\$ 582,591.40	\$ 8,323,101.56	

Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis

The CoC's HHAP-3 proposed funding allocations builds upon the prior rounds of HHAP-1 and HHAP-2 funding and focuses on system-wide improvements. The Sacramento Local Homeless Action Plan identified as it's first priority building and scaling a Coordinated Access System, which the majority of the HHAP-3 funding allocation is recommended for. A recent gaps analysis also identifies the high need for prevention and diversion funds to stem the inflow of people becoming homeless. \$5,258,200 of this request crosses multiple HHAP-3 eligible use categories (system support, diversion, and outreach) and is part of a larger, CoC, City, and County of Sacramento multi-year budget of \$12,422,676 to support implementation and operation of a Coordinated Access System.

Table 7. Demonstrated Need

Complete ONLY if you are selected Non-Congregate Shelter / Interim Housing as an activity on the Fund

Demonstrated Need	
# of available shelter beds	
# of people experiencing unsheltered homelessness in the homeless point-in-time count	
Shelter vacancy rate (%) in the summer months	
Shelter vacancy rate (%) in the winter months	
% of exits from emergency shelters to permanent housing solutions	
Describe plan to connect residents to permanent housing.	
<p>The CoC funded Youth shelters will connect residents to permanent housing through our local coordinated entry process. TAY VI-SPDAT and ensuring youth stay active on the by-name list. Youth shelter providers also meet twice monthly for you to ensure the best fit for each open bed and lower bed vacancy rates. While waiting on beds to open, our youth providers' services such as connections to mental health services, job training, and life skills to provide youth with the needed skills t housing.</p>	

Plans tab.

1862
6664
17% beds 26% units
17% beds 6% units
23% beds 26% units
s includes conducting a pecific case conferencing offer wraparound icceed in permanent

2022 HIC for year round ES
2022 PIT Unsheltered Count
average of June, July, Aug 2021 from Shelter Dashboard
average of Dec 2021, Jan & Feb 2022 from Shelter Dashboard
2021 annual summary from shelter dashboard bed and unit turnover



**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - Round 3
BUDGET TEMPLATE**

APPLICANT INFORMATION

CoC / Large City / County Name:

Sacramento City & County Continuum of Care

Applying Jointly? Y/N

N

Administrative Entity Name:

Sacramento Steps Forward

Total Allocation

\$ 8,323,101.56

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Rapid rehousing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating subsidies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Operating subsidies: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street outreach	\$ 50,000.00	\$ 187,500.00	\$ 187,500.00	\$ 187,500.00	\$ 187,500.00	\$ 800,000.00	\$ 200,000.00	\$ 600,000.00
<i>Street outreach: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Services coordination: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support	\$ 60,000.00	\$ 622,500.00	\$ 622,500.00	\$ 622,500.00	\$ 622,500.00	\$ 2,550,000.00	\$ 700,000.00	\$ 1,850,000.00
<i>Systems support: youth set-aside</i>	\$ -	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 75,000.00	\$ 300,000.00	\$ -	\$ 300,000.00
Delivery of permanent housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Delivery of permanent housing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prevention and shelter diversion	\$ 36,000.00	\$ 880,550.00	\$ 880,550.00	\$ 880,550.00	\$ 880,550.00	\$ 3,558,200.00	\$ 600,000.00	\$ 2,958,200.00
<i>Prevention and shelter diversion: youth set-aside</i>	\$ 20,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 260,000.00	\$ 64,620.31	\$ 195,379.69
Interim sheltering	\$ -	\$ -	\$ 277,436.72	\$ 277,436.72	\$ 277,436.72	\$ 832,310.16	\$ -	\$ -
<i>Interim sheltering: youth set-aside</i>	\$ -	\$ -	\$ 277,436.72	\$ 277,436.72	\$ 277,436.72	\$ 832,310.16	\$ -	\$ 832,310.16
Shelter improvements to lower barriers and increase privacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Shelter improvements: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ 20,000.00	\$ 140,647.85	\$ 140,647.85	\$ 140,647.85	\$ 140,647.85	\$ 582,591.40	\$ 100,000.00	\$ 482,591.40
TOTAL FUNDING ALLOCATION						\$ 8,323,101.56	\$ 1,600,000.00	\$ 5,890,791.40
TOTAL						\$ 1,392,310.16	\$ 64,620.31	\$ 1,327,689.85
Youth Set-Aside (at least 10%)	\$ 20,000.00	\$ 135,000.00	\$ 412,436.72	\$ 412,436.72	\$ 412,436.72			

COMMENTS:

Funding Source

Homekey (via HCD)
 Affordable Housing Backlog Production - via H State Agency
 California COVID-19 Rent Relief Program - via I Local Agency
 Emergency Rental Assistance (ERA) - via Treasury Private Funder(s)
 HOME - American Rescue Plan Program (HOME-ARP) - via HCD
 HOME - American Rescue Plan Program (HOME-ARP) - via HUD
 HOME Program - via HCD
 HOME Program - via HUD
 Emergency Solutions Grants - CV (ESG-CV) - via HUD
 Emergency Solutions Grants - CV (ESG-CV) - via HCD
 Emergency Solutions Grants (ESG) - via HCD
 Emergency Solutions Grants (ESG) - via HUD
 Community Development Block Grant - CV (CDBG-CV) - via HCD
 Community Development Block Grant - CV (CDBG-CV) - via HUD
 Community Development Block Grant (CDBG) - via HCD
 Community Development Block Grant (CDBG) - via HUD
 No Place Like Home (NPLH) - via HCD
 Multifamily Housing Program (MHP) - via HCD
 Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal I
 Encampment Resolution Grants - via Cal ICH
 Family Homelessness Challenge Grants - via Cal ICH
 Project Roomkey and Rehousing - via CDSS
 FEMA Public Assistance Program Category B - via FEMA
 Community Care Expansion - via CDSS
 CalWORKs Housing Support Program (HSP) - via CDSS
 Housing and Disability Advocacy Program (HDAP) - via CDSS
 Home Safe - via CDSS
 Bringing Families Home (BFH) - via CDSS
 Supportive Services for Formerly Homeless Veterans (SSFHV)- via CalVet
 Continuum of Care Program (CoC) - via HUD
 Emergency Housing Vouchers (EHVs) - via HUD
 Housing Choice Vouchers (HCVs) - via HUD
 HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD
 Family Unification Program Vouchers (FUP) - via HUD
 Supportive Services for Veteran Families Program (SSVF) - via VA
 Coronavirus Fiscal Recovery Funds (CFRF) - via Treasury
 Coronavirus Relief Fund (CRF) - via Treasury
 Local General Fund
 Local Housing Trust Fund
 Other (*enter funding source under dotted line*)

Funding Source

Federal Agency

Populations Served

ALL PEOPLE EXPERIENCING HOMELESSNESS

- Chronic Homelessness (People Experiencing)
- Severe Mental Illness (People Experiencing)
- Substance Abuse Disorders (People Experiencing)
- Veterans
- HIV/ AIDS (People Experiencing)
- Unaccompanied Youth
- Parenting Youth
- Children of Parenting Youth
- Women
- Men
- Transgender
- Gender Non-Conforming
- Hispanic/ Latino
- Non-Hispanic/Non-Latino
- Black or African American
- Asian
- American Indian or Alaska Native
- Native Hawaiian or Other Pacific Islander
- White
- Multiple Races

Fiscal Years

FY 2021-2022

FY 2022-2023

FY 2023-2024

FY 2024-2025

Activity or Intervention Type

Systems Support Activities

Administrative Activities

Non-Congregate Shelter/ Interim Housing

Rental Assistance

Permanent Supportive and Service-Enriched Housing

Diversion and Homelessness Prevention

Outreach and Engagement

Islander