

Homeless Housing, Assistance and Prevention Program CoC Funding Approval

CoC Board Meeting – June 8, 2022

Ya-yin Isle, Chief Strategic Initiatives Officer
Michele Watts, Chief Planning Officer
Sacramento Steps Forward



SACRAMENTO
STEPS FORWARD

HHAP-3 Discussion

Gaps Analysis and Action Plan Strategies



Gaps Analysis: Key Findings

**Estimated Annual Number of People who Experience Literal Homelessness in Sacramento
Annually = 16,500 to 20,000**

- ~ 45% are unsheltered (1 or more days) and do not or cannot access shelter
- ~ 66% access homeless assistance (outreach, shelter, re-housing, etc.)
- ~ 23% are adults and children in family households
- ~ 39% are Black and African American, significantly over-represented
- ~ 54% have one or more several and persistent disabling condition:
 - One out of five report having several mental illness
 - One out of ten report having substance use disorder
 - One out of four are chronically homeless (disabled and literally homeless for 12 months or more currently or over four episode in three years); most are in adult only households.

Gaps Analysis: A Transformed System

A Transformed System

A transformed system is needed to prevent, respond, and end homelessness for the estimated 16,500 to 20,000 people experiencing homelessness annually in Sacramento. Shifting investments to prevention, diversion, and permanent housing solutions will move us to a community where homelessness is rare, brief, and one-time.*

We can move from this...



...to this!



**Near-term investment in additional shelter capacity is needed but should be flexible to allow for later repurposing/use for housing.*

Regional 3-Year System Goals

1

Reduce the number of persons who become homeless for the first time

2

Increase the number of people exiting homelessness into permanent housing

3

Reduce the length of time persons remain homeless

4

Reduce the number of persons who return to homelessness after exiting homelessness to permanent housing

5

Increase successful placements from street outreach

Sacramento Local Homeless Action Plan

Strategies to Achieve Change

The local homeless action plan is comprised of five core strategies that represent essential components to build an effective and coordinated homelessness response system with capacity to move the needle and make homelessness rare, brief, and non-recurring within the Sacramento community. Each strategy is supported by sub-strategies to provide additional strategic direction.



1

Build and Scale a Coordinated Access System

Centralized access to homeless and rehousing services across a variety of geographically and virtual access points.

2

Ensure Emergency Shelter and Interim Housing is Focused on Rehousing

Develop additional units (congregate and new non-congregate) of flexible, emergency shelter and interim housing that focuses on permanent housing.

3

Increase Permanent Housing Opportunities

Expand housing opportunities and capacity dedicated to meet the rehousing needs of persons experiencing homelessness.

4

Expand Prevention and Diversion Programs

Prevent at-risk households from falling into homelessness and/or divert from entry into the homeless response system.

5

Invest in Community Capacity-Building and Training

Attract and retain a robust and diverse workforce to deliver homelessness services across the response system.

Sacramento Local Homeless Action Plan

One strategic plan outlining the countywide approach to ending homelessness in the Sacramento region that is:



Actionable



Results Oriented



Roadmap for Future Funding

Implementation of this plan is supported by guiding principles and includes a commitment to racial equity, inclusion of partners with lived expertise, improved data collection, a person-centered, trauma-informed county-wide response system, which provides access to immediate and on-going supportive service needs (i.e. mental health, substance use, housing retention), and continuation of collaborative planning and decision-making across jurisdictions.



Action Plan Strategies

1

Build and Scale a Coordinated Access System

Centralized access to homeless and rehousing services across a variety of geographically and virtual access points.

Sub Strategy 1.a Increase targeted participation in homeless crisis response services

Sub Strategy 1.b Grow and embed problem solving and diversion in all system access sites, safe grounds, respite centers, and emergency shelters

Sub Strategy 1.c Provide Comprehensive and Aligned Regional Outreach

2

Ensure Emergency Shelter and Interim Housing is Focused on Rehousing

Develop additional units (congregate and new non-congregate) of flexible, emergency shelter and interim housing that focuses on permanent housing solutions for clients.

Sub Strategy 2.a Align the cities and County's current and emerging shelter and interim housing programs with the Coordinated Access System to increase regional access and occupancy of available units

Sub Strategy 2.b Increase permanent housing exits across all emergency shelter & interim housing programs

Action Plan Strategies

3

Increase Permanent Housing Opportunities

Expand housing opportunities and capacity dedicated to meet the rehousing needs of persons experiencing homelessness

Sub Strategy 3.a Increase rehousing assistance and improve access to existing and new units in market and subsidized programs

Sub Strategy 3.b Increase the stock of permanent supportive housing units and other dedicated affordable housing units for people experiencing homelessness

Sub Strategy 3.c Develop a regional landlord engagement partnership program to increase the number of units available in the market that will work with all homeless rehousing programs

4

Expand Prevention and Diversion Programs

Prevent at-risk households from falling into homelessness and/or divert from entry into the homeless response system.

Sub Strategy 4.a Coordinate and leverage prevention resources across jurisdictions to connect households at imminent risk to stabilization resources and avoid literal homelessness

Sub Strategy 4.b Scale existing prevention and diversion programs into a region wide rehousing program

Action Plan Strategies

5

Invest in Community Capacity-Building and Training

Attract and retain a robust and diverse workforce to deliver homelessness services across the regional response system.

Sub Strategy 5.a Create an inclusive & supportive working environment to retain the current workforce and attract new staff from historically under-resourced communities and partners with lived expertise

Sub Strategy 5.b Increase community stakeholder support for regional homelessness activities through increased engagement

Action Plan Next Steps

June: Approval of Action Plan at the sub-strategy level and HHAP-3 required tables by governing bodies

Summer 2022: Development of year one actions/activities to implement Action plan

On-going: Regular updates on action plan implementation and tracking of outcome goals

HHAP-3 Application Tables



HHAP-3 Application Tables

Table 1: Annualized local landscape analysis that assesses the current number of people experiencing homelessness

Table 2: Annualized estimate of the need for service intervention for individuals and families and population groups

Table 3: Identification of funds providing housing and homelessness-related services to persons experiencing homelessness

Table 4: Outcome goals for system performance measures based on 2020 baseline data provided by Cal ICH.

Table 5: Strategies from the Sacramento Local Homeless Action Plan

Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

- HHAP-3 application includes identifying focused outcomes for underserved populations and populations disproportionately impacted by homelessness
- Using the approved Racial Equity Plan as starting point
- CoC's Racial Equity Committee directed focus on Black/African American to match the general outcomes, except for returns to homelessness, which will focus on American Indian or Native Alaskan

HHAP-3 Discussion



HHAP-3 Regional Funding Allocations

\$800 million statewide for HHAP-3

Entity	Amount
Sacramento Continuum of Care	\$8.32 million
City of Sacramento	\$16.68 million
County of Sacramento	\$7.76 million
TOTAL	\$32.76 million

HHAP-3 allocations are based on 2019 PIT count. HHAP-4 will be based on most recent PIT count available when allocations are determined.

HHAP-3 Eligible Uses

Rapid Rehousing
(including rental assistance and landlord incentives)

Operating Subsidies and Reserves

Street Outreach

Services Coordination
(including workforce, education and training)

Systems Support to create regional partnerships

Delivery of Permanent Housing and Innovative Housing Solutions

Prevention and shelter diversion to permanent housing

Interim sheltering based on demonstrated need

Improvements to existing emergency shelters to lower barriers and increase privacy

HHAP-3 CoC Funding Recommendation

CoC HHAP Total Allocation	\$8,323,101.56
Administration 7% max	\$582,591.40
Programs/Projects Fund Total	\$6,348,200.00
Coordinated Access System	\$4,698,200.00
• <i>Outreach</i>	\$800,000
• <i>System Support</i>	\$600,000
• <i>Diversion – Problem Solving</i>	\$3,298,200
HMIS and Data Analytics	\$1,000,000.00
Racial Equity and Partners with Lived Expertise	\$450,000.00
Strategic Planning and Plan Implementation	\$200,000.00
Youth Programs/Projects Fund Total	\$1,392,310.16
Youth Sheltering	\$832,310.16
Coordinated Access System	\$560,000.00
• <i>TAY Service Coordination</i>	\$150,000
• <i>TAY Delivery of PH</i>	\$150,000
• <i>TAY Problem Solving Fund</i>	\$260,000

Coordinated Access System

- SSF staff, subcontracts for direct services, problem-solving funds
- \$4,698,200
- HHAP-3 Eligible Funding Categories:
 - Outreach- subcontract(s) \$800,000
 - Systems Support- SSF staff \$600,000
 - Diversion- Problem Solving \$3,298,200

System Support Needs

HMIS & Data Analytics - \$1,000,000

SSF staff and HMIS licenses

HHAP-3 Eligible Funding Category - Systems Support

Racial Equity & Partners with Lived Expertise - \$450,000

SSF staff

HHAP-3 Eligible Funding Category - Systems Support

Strategic Planning & Plan Implementation - \$200,000

Consultants and SSF staff

HHAP-3 Eligible Funding Category - Systems Support

Youth Projects

Youth Sheltering (continuation of existing projects) - \$832,310.16

- HHAP-3 Eligible Funding Category- Operating Subsidies

Coordinated Access - \$560,000

- HHAP-3 Eligible Funding Categories:
 - System Support- TAY Service Coordination \$150,00
 - System Support- TAY Delivery of PH \$150,000
 - Diversion- TAY Problem Solving Fund \$260,000

Recommended Actions

Provide Opportunity for Public Comment

Staff recommends the CoC Board take the following actions:

- A. Adopt the Sacramento Local Homeless Action Plan
- B. Approve the CoC HHAP-3 funding recommendations as outlined in this staff report
- C. Approve the submittal of the HHAP-3 application to Cal ICH by Sacramento Steps Forward on behalf of the CoC by the June 30, 2022 deadline

Questions and Comments

