



Welcome!

2022 Sacramento Continuum of Care Annual Meeting

Please take a moment to update your Zoom title to include your:

- Full Name
- Pronouns
- Agency Affiliation

Land Acknowledgment

We wish to acknowledge that Sacramento is the homeland of the Southern Maidu, Valley and Plains Miwok, the Nisenan people, the Patwin Wintun people, and members of the Wilton Rancheria Tribes, who have inhabited this landscape since time immemorial.

We extend our gratitude to the ancestors of all California Native American Tribes and their descendants, as we recognize that wherever we are joining from in our virtual community, we are all on California Native American land.

We recognize the systemic inequities created by the negative impacts of colonization, past and present. We stand committed to dismantle ongoing legacies of oppression that have dispossessed California Native Americans of their lands and denied their rights to self-determination.

Welcome to everyone joining us today.

Developed and Written by Wilton Rancheria

Community Agreements

- We commit to identifying where we are aligned and building collaboratively, giving equal power to every voice in the space and acknowledge and respect that in our group, there are differing political analyses, theories of change, and organizational structures.
- Power shows up in many different ways – be aware of how you might be unconsciously using your privilege and power
- We will choose to lean into discomfort.
- Step up and Step Back. We will be mindful of taking up too little or too much space.
- We will call each other in with love and support and hold each other accountable .
- We recognize that this is not a whole space. There are people, voices, and perspectives missing. We will hold ourselves accountable as a collaborative to elevate and empower folks who have been historically under resourced and underrepresented.
- We emphasize relationship-building especially and we agree to move only at the speed of trust.
- We commit to bringing our whole selves and fostering a brave space.
- What happens here, stays here. What's learned here, leaves here.



Annual Meeting Overview

CoC Annual Meeting Agenda

9:00 am - Opening Remarks – Angela Upshaw, CoC Board Vice Chair

9:10 am - Meeting Overview – Lisa Bates, SSF CEO

9:20 am - Gaps Analysis – Stefan Heisler, System Performance Committee Chair and Tom Albanese, Consultant

9:45 am – Break / Reflective Question – All Participants

9:55 am - Action Plan Introduction – Emily Halcon, Sacramento County and Danielle Foster, City of Sacramento

10:00 am - Action Plan Process and Strategies –Alisa Orduna, Consultant

10:15 am - Breakout Room Sessions – All Participants

11:00 am - Video Break “The Way Home”

11:10 am - Sharing from Breakout Rooms – Each Breakout Room

11:50 am - Next Steps and Closing Remarks – Lisa Bates

Local Homelessness Action Plan Overview

Action Plan Goal

Develop one strategic plan outlining the regional approach to ending homelessness in the Sacramento region:

1. Actionable and Relatable
2. Approach at a System Level
3. Roadmap for future funding

Gaps Analysis

A local landscape analysis that assesses the current number of people experiencing homelessness and existing programs and funding which address homelessness within the jurisdiction.



Gaps Analysis

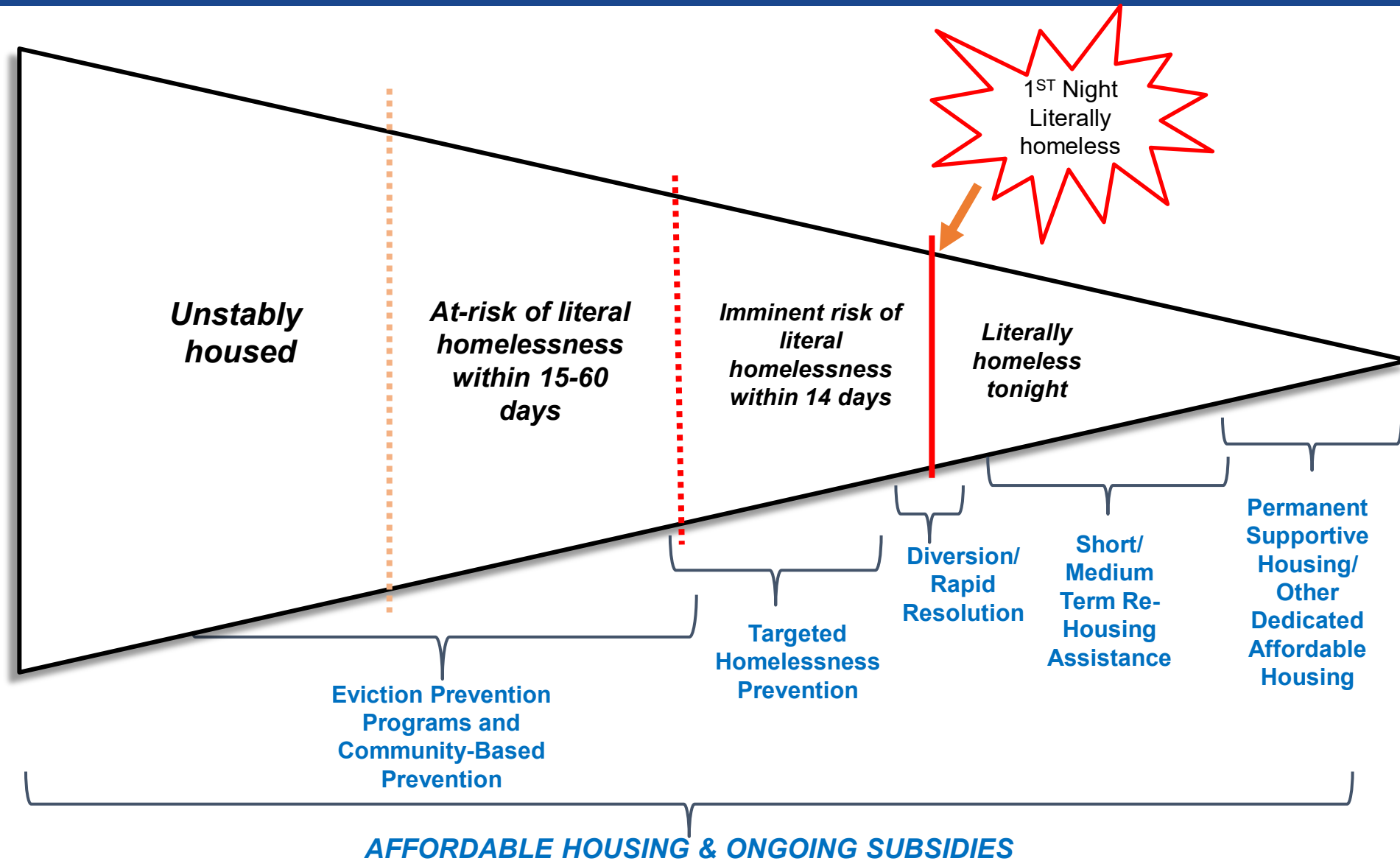
9:20 am

Gaps Analysis Overview

Purpose: Conduct a local landscape analysis to determine...

1. Estimated annual number of people who will experience literal homelessness within Sacramento County
2. Estimated annual prevention, temporary housing, and permanent housing assistance needs
3. Existing programs and funding that prevent or quickly and successfully resolve homelessness
4. Estimated gaps (assistance needs – capacity = gaps)

Gaps Analysis Overview



Gaps Analysis: Preliminary Findings

**Estimated Annual Number of People who Experience Literal Homelessness in Sacramento
Annually = 16,500 to 20,000**

- ~ 45% are unsheltered (1 or more days) and do not or cannot access shelter
- ~ 34% do not currently access *any* homeless assistance (outreach, shelter, re-housing, etc.)
- ~ 24% of adults are chronically homeless, most are single
- ~ 23% are adults and children in family households

Gaps Analysis: Preliminary Findings

Estimated Annual Household Assistance Needs - PRELIMINARY

Based on need (not current capacity); assumes services are available, accessible, welcoming, and are generally utilized except for small estimated number expected to not engage in any assistance (~9%)

Assistance Type	Individual Households	Family Households	Estimated Capacity Need	Estimated Gap (<u>Additional Inventory Needed</u>)**
Targeted Homelessness Prevention	~ 34%	~ 38%	TBD (FTEs & Financial Assistance)	TBD (FTEs & Financial Assistance)
<i>Among those not prevented...</i>				
Diversion (among those not prevented)	100%	100%	TBD (FTEs & Financial Assistance)	TBD (FTEs & Financial Assistance)
<i>Among those not diverted...</i>				
Temporary Housing (shelter, transitional)	~ 89%	~ 98%	IND: 2,200 to 2,700 beds FAM: 290 to 350 units	-0- ** (near-term gap exists)
Short/Medium-Term Rehousing Assistance (rapid rehousing, other rehousing assistance)*	~ 64%	~ 66%	IND: 2,900 to 3,500 service slots FAM: 270 to 320 service slots	COMBINED: 1,000 to 1,200 service slots
Permanent Supportive Housing*	~ 33%	~ 17%	IND: 5,000 to 6,000 units FAM: 800 to 950 units	COMBINED: 3,700 to 4,500 units

*alone or in combination with other assistance

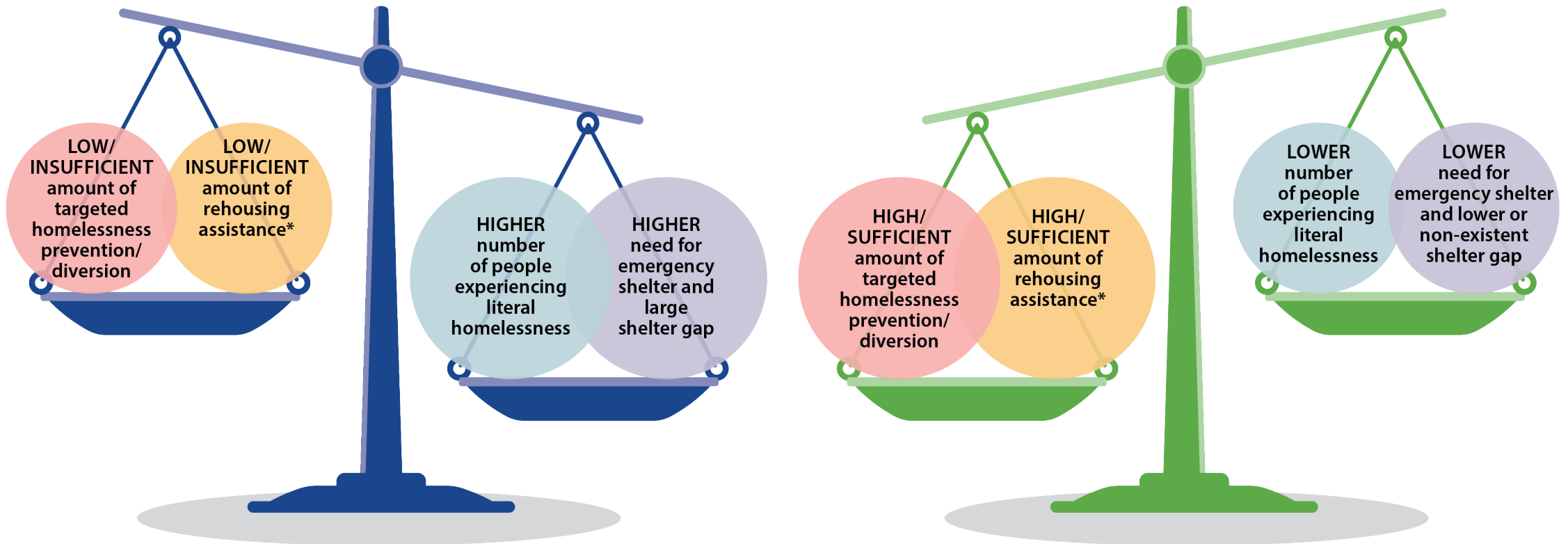
**assumes fully funded prevention, diversion, rehousing, permanent supportive housing

Gaps Analysis: Preliminary Findings

Current State

Future State

Fully funded, optimized system or "transformed system"



**rapid rehousing, permanent supportive housing, other dedicated affordable housing*

Gaps Analysis: Key Takeaways

- 1. Estimates should be adjusted as more current and complete data is available**
- 2. Investments in prevention, diversion, and permanent housing solutions will directly reduce the number of people experiencing homelessness – greater need for emergency shelter if continue "business as usual"**
- 3. Near-term investment in additional shelter capacity is needed, but should be flexible to allow for later repurposing/use for housing**

Factors that will influence needs:

- Population growth and demographic changes
- Availability of affordable housing in the community
- Landlord partnerships
- Fidelity to evidence-based and best practices
- Funding availability and strategic allocation

Next steps:

- ✓ Additional data and analysis to determine capacity needed for prevention, street outreach, and rapid rehousing
- ✓ Additional cost analysis and estimates
- ✓ Multi-year modeling for build-out of system

Reflective Question

What is one word to describe what it will feel like to see a decrease in homelessness?

Record your thoughts here:

<https://jamboard.google.com/d/1ur9hp1th4TFcLc469inpPkbeEyc3EYuvO56f6UogMX4/edit?usp=sharing>



Local Homelessness Action Plan

Overview

9:55 am

Tasks Completed To-Date

Reviewed current plans to create an inventory of activities

Synthesized key points and created an inventory of current programs and activities

Designed a Theory of Change based on national best practices and local resources

Held an in-person visioning session with strategic partners

Sought input from select CoC Committees

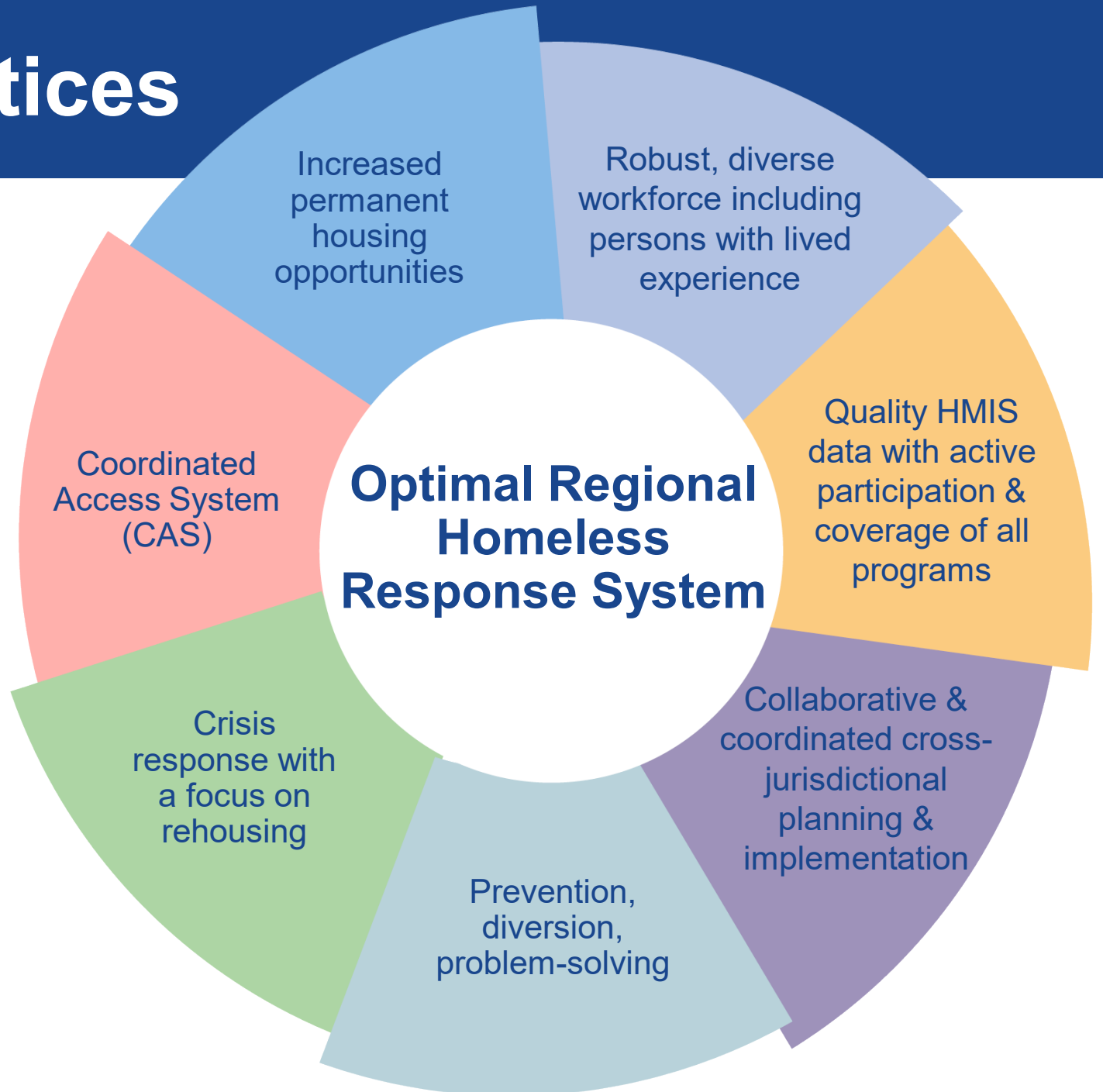
Sacramento Regional 3-Year System Goals*

- 1 Reduce the number of persons who become homeless for the first time by X%
- 2 Increase the number of people exiting homelessness into permanent housing by X%
- 3 Reduce the length of time persons remain homeless by X days
- 4 Reduce the number of persons who return to homelessness after exiting homelessness to permanent housing by X%
- 5 Increase successful placements from street outreach by X%

**Numbers will be informed by the final gaps analysis and consensus among system partners*

National Best Practices

Architecture for
Optimal Regional
Homeless
Response System
based on national
best practices



Proposed Regional System-Level Strategies



Guiding Principles in Support of System Strategies

Strive to make homelessness in Sacramento rare, brief, and non-recurring

Implement a person-centered, trauma-informed regional response system

Promote housing-first policies and practices in all homeless programs

Address racialized systemic outcomes across programs

Create partnerships that value the experience, voice, and contribution of Partners with Lived Expertise

Collect quality data and use to inform decisions on program prioritization and resource allocation

Collaborate planning & decision-making across jurisdictions

Draft Action Plan Strategies

1

Build and Scale a Coordinated Access System

Centralized access to homeless and rehousing services across a variety of geographically and virtual access points.

Sub Strategy 1.a Increase participation in homeless crisis response services

Sub Strategy 1.b Embed Rapid Access Problem Solving (RAPS) in all system access sites and emergency shelters

Sub Strategy 1.c Provide Comprehensive and Aligned Regional Outreach

Sub Strategy 1.d Ensure historically under-resourced community members are served to mitigate current disparities in service participation and outcomes

2

Ensure Emergency Shelter and Interim Housing is Focused on Rehousing

Develop additional units (congregate and new non-congregate) of flexible, emergency shelter and interim housing that focuses on permanent housing solutions for clients.

Sub Strategy 2.a Align the cities and County's current and emerging shelter and interim housing options with the Coordinated Access System to increase regional access and occupancy of available units

Sub Strategy 2.b Increase permanent housing exits across all emergency shelter & interim housing programs

Draft Action Plan Strategies

3

Increase Permanent Housing Opportunities

Expand housing opportunities and capacity dedicated to meet the rehousing needs of persons experiencing homelessness. Housing opportunities include ongoing rental assistance, permanent supportive housing, time-limited rehousing services and rental assistance, and other rehousing assistance.

Sub Strategy 3.a Increase the stock of permanent housing units and other dedicated affordable housing and increase the availability of rehousing assistance evidenced by increased placements per year

Sub Strategy 3.b Develop a regional landlord engagement partnership program to increase the number of units available in the market that will work with all homeless rehousing programs

4

Expand Prevention and Diversion Programs

Prevent at-risk households from falling into homelessness and/or divert from entry into the homeless response system.

Sub Strategy 4.a Develop a process for identifying households at imminent risk of literal homelessness and coordinate and leverage prevention resources across jurisdictions to connect households at imminent risk to stabilization resources and avoid literal homelessness

Sub Strategy 4.b Transition the Rapid Access Problem Solving (RAPS) from a pilot into a region wide rehousing program

Draft Action Plan Strategies

5

Invest in Community Capacity-Building and Training

Attract and retain a robust and diverse workforce to deliver homelessness services across the regional response system.

Sub Strategy 5.a Create an inclusive & supportive environment to diversify the workforce at all organizational levels including boards of directors and create advancement opportunities for Black, Indigenous, persons of color, and partners with lived expertise within the homeless response system

Sub Strategy 5.b Launch a community education campaign to garner broad community support for activities to operationalized system change goals

Sub Strategy 5.c Strengthen capacity to provide high quality training in best practices, case conferencing, navigation services, and HMIS support across all homeless programs, through funding leveraged by existing and new sources such as CalAIM

Breakout Room Questions

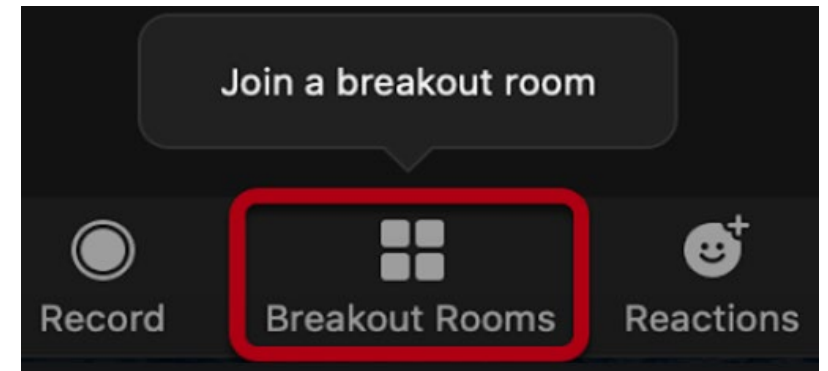
- What is your initial reaction to the strategy and sub-strategies?
- What are some of the types of activities that might be needed to implement these strategies?

Joining a Breakout Session

Step 1: Click on the Breakout Rooms icon at the bottom of your Zoom screen.

Step 2: Click “Join” next to the Breakout Room name that you would like to join.

Step 3: Zoom will move you into the Breakout Room that you selected.



Room 1 - Build and Scale a Coordinated Access System

Room 2 - Ensure Emergency Shelter and Interim Housing is Focused on Rehousing

Room 3 - Increase Permanent Housing Opportunities

Room 4 - Expand Prevention and Diversion Programs

Room 5 - Invest in Community Capacity-building and Training

If you experience any technical issues, please connect with **Jesse Archer** or **Pixie Popplewell**

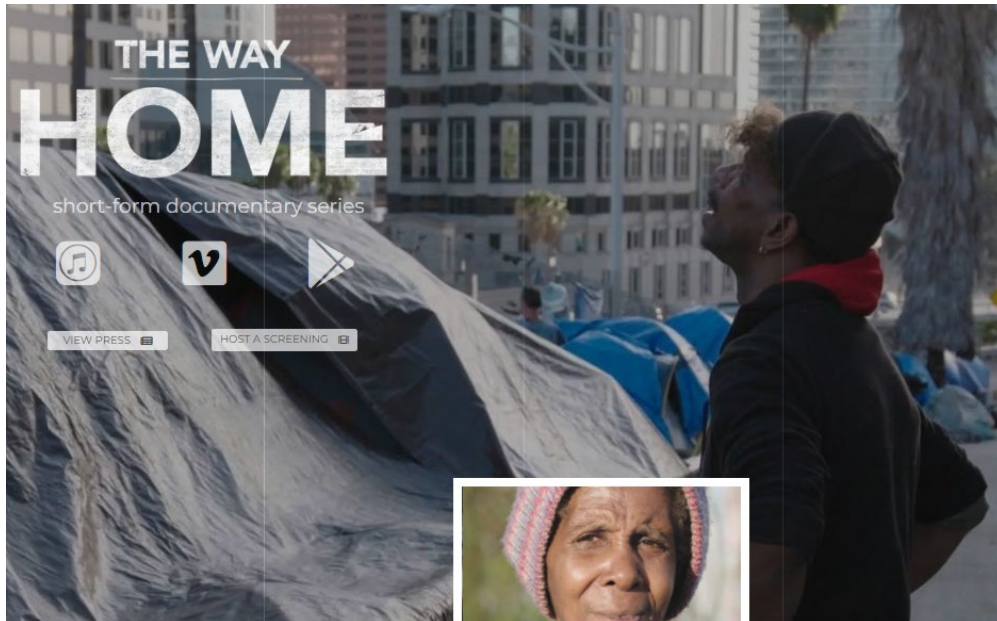
Breakout Rooms

10:15 am – 11:00 am

Video Break

The Sacramento episode from the documentary series “The Way Home” by KTF Films and Bread and Butter Films will play during the break.

The meeting will resume at **11:10 am.**



The Way Home is a short-form documentary series from KTF Films and Bread and Butter Films that focuses on the current homelessness epidemic in California - the state with the largest population of homeless people in the USA.



S2 - Episode 4:

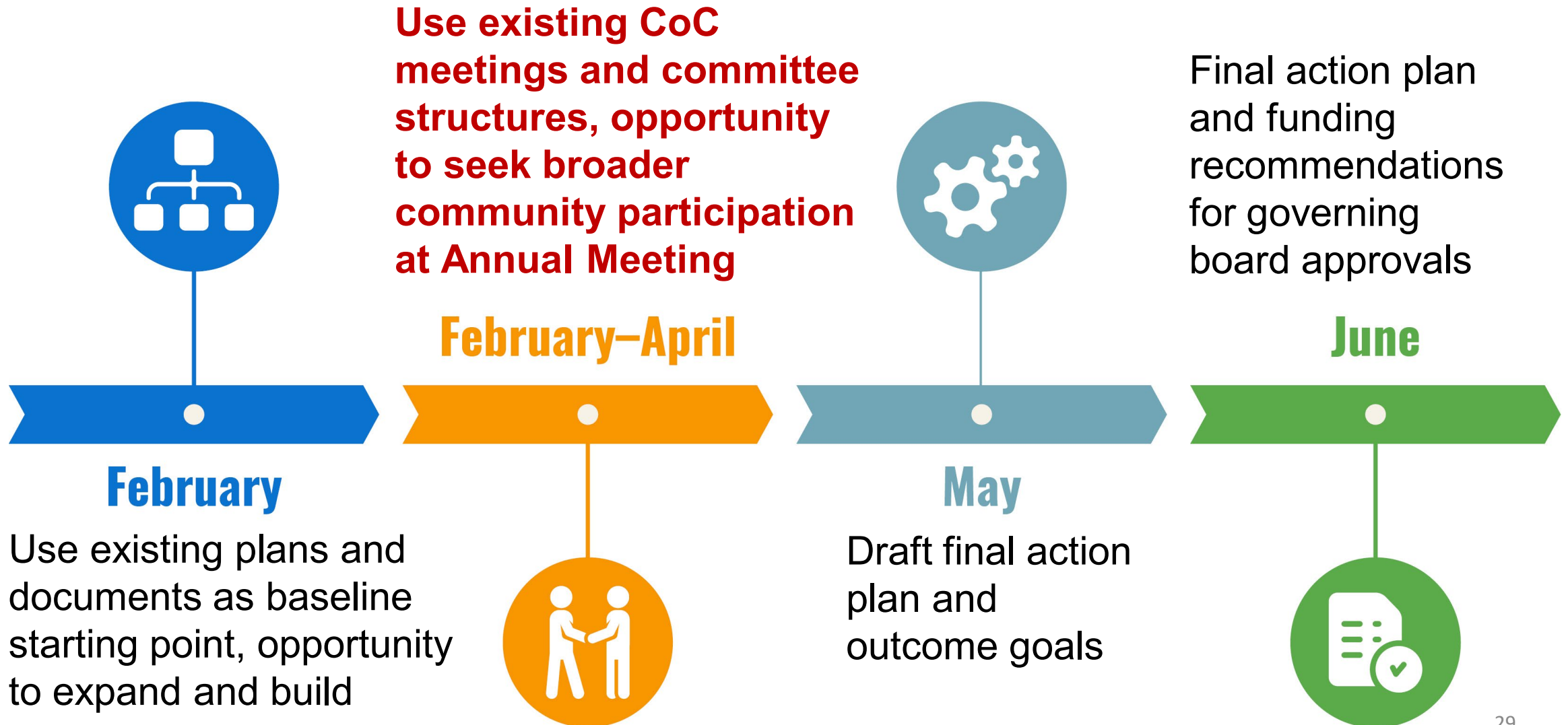
A Challenge. An Opportunity

A Challenge. An Opportunity focuses on the temporary housing initiatives enacted during the emergency phase of the pandemic when our state and local leaders found a way to swiftly move people from the street to hotels, trailers, and other unique housing solutions. What can we learn from this rapid response, and how can we make the temporary – permanent?

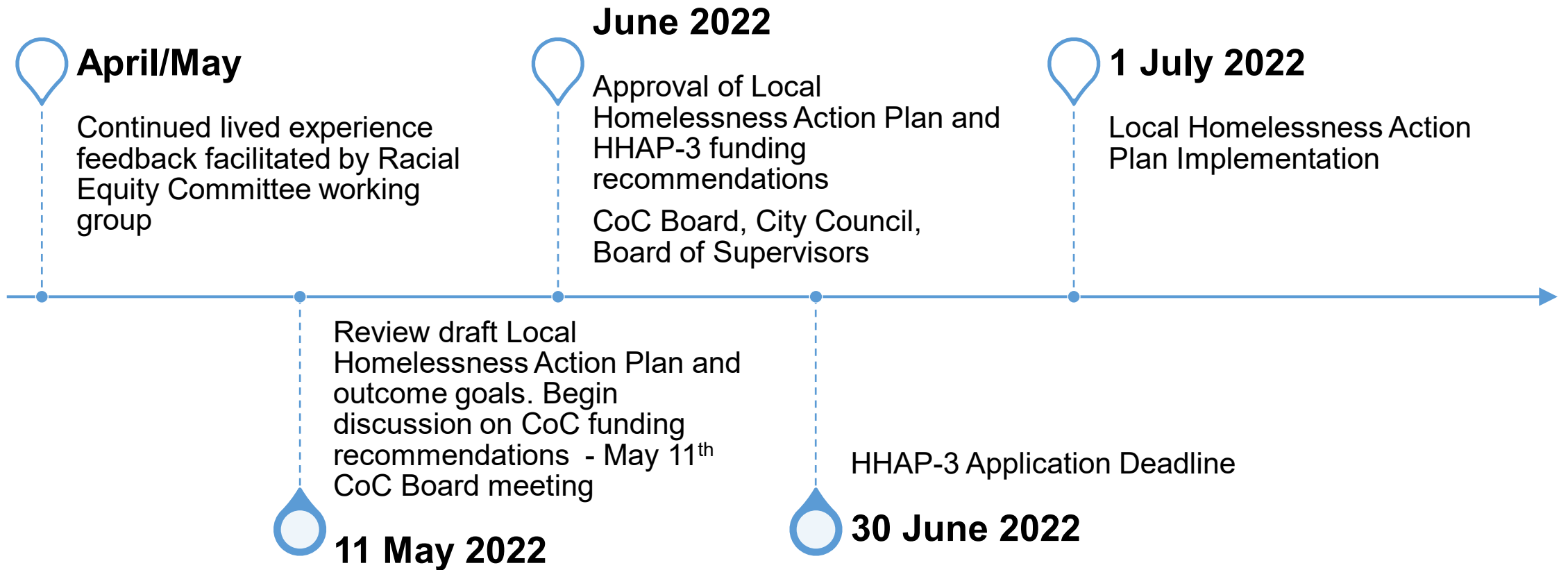
Sharing Out from Breakout Rooms

11:10 am

Local Homelessness Action Plan Process



Next Steps



Closing Remarks

- Thank you for participating in the 2022 Sacramento CoC's Annual Meeting.
- The information and input gathered today will help inform the strategic planning efforts of the homeless response system.
- Please participate in our post-meeting survey [here](#).
- Materials from today's meeting, including presentation slides and recordings, will be posted to the Sacramento Steps Forward Annual Meeting webpage [here](#).

Reflective Question: **What is one word to describe what it will feel like to see a decrease in homelessness?**



Thank you for joining us today!

The next CoC Board meeting will be on May 11, 2022

<https://sacramentostepsforward.org/continuum-of-care-meetings/>