Racial Equity (REQ) Committee Meeting Agenda

Wednesday, July 21st, 2021 || 9:00 AM – 10:30 AM



Ending Homelessness. Starting Fresh.

Zoom Meeting Meeting ID: 875 3116 9430 Passcode: 779893

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Agenda Item	Presenter(s)	Time	Item Type
I. Welcome, Introductions, & "Spotlight on Equity"	Angela Upshaw, & Ardy Akhzari, (Co-Chairs)	9:00 AM (10 minutes)	Informational
II. Approval 06/16/21 Meeting Minutes	Angela Upshaw	Angela Upshaw 9:10 AM (5 minutes)	
III. Overview on CoC Committees	Michele Watts, SSF Chief Planning Officer	nief Planning (30 minutes)	
IV. REQ Action Plan Update	Angela Upshaw & Ardy Akhzari	9:45 AM (15 minutes)	Informational & Action
V. <u>REQ Data Webpage</u>	Scott Clark, SSF Systems Performance Analyst	10:00 AM (5 minutes)	Informational
VI. REQC Updates: A. Member Self-Assessment B. Committee Assessment C. The Future of the REQC	Tamu Green, SSF Systems Performance Advisor	10:05 AM (25 minutes)	Discussion

VII. Announcements & Shout Outs

VIII. Meeting Adjourned Next REQ Committee Meeting: TBD

Racial Equity (REQ) Committee Meeting Minutes

Wednesday, June 16th, 2021 || 9:00 AM - 11:00 AM



Recording of Zoom Meeting. The chat and materials discussed at the meeting (not provided before the meeting) are below the minutes.

Attendance:

Member	Area of Representation	Present
Aimee Zenzele Barnes	City of Sacramento	Yes
Alicia Gonzales	Greater Sacramento	Yes
Angela Upshaw (Co-Chair)	Veterans	Yes
Anira Khlok	Sacramento, Health System	Yes
April Marie Dawson	People with Disabilities	Yes
Ardy Akhzari (Co-Chair)	Sacramento	Yes
Brina Sylve	Greater Sacramento Area	Yes
Dawn Basciano	Sacramento	Yes
Fatemah Martinez	South Sacramento, Unsheltered / Non-Profit / Outreach	Yes
Henry Ortiz	Communities Impacted by Incarceration, Systemic Oppression, Community Violence	Yes
Koby Rodriguez	Central City, Non-Profit, BIQTPOC	Yes
Mike Nguy	Government Agency in the Public Health Division	No
Patricia Jones	Sacramento	No
Shalinee Hunter	Sacramento and Statewide	Yes
Stephanie D Thompson	Oak Park and Marina Vista	Yes

Stephen Hernandez	Sacramento, Veterans	Yes
Steven Seeley	Mental Health Services, Sacramento County	No
Tiffany Glass	Elk Grove, Sacramento County	No
Tiffany Gold	Youth with Lived Experience	No
Vanessa Johnson	Sacramento County	Yes

SSF Staff	SSF Title	
Christina Heredia	Referral Specialist	
Glenn Marker	Referral Specialist	
Lisa Bates	CEO	
Michele Watts	Chief Planning Officer	
Michelle Charlton	CoC Coordinator	
Peter Bell	CES Manager	
Scott Clark	Systems Performance Analyst	
Stacey Fong	CE Analyst	
Tamu Green	Systems Performance Advisor	

Guests

A-Juh-Row-SHA, Aliyah Middleton, Antoinette Carter, Bo Cassell, Cheyenne Caraway, Danielle Foster, Deisy Madrigal, Ebony SB, Monica Rocha-Wyatt, Nadia Rains, Pixie Pearl, Regina Vasquez, Shaunda Davis, and Tiffany Rayford.

Agenda Item	Presenter(s):	Time	Item Type				
I. Welcome & Introductions	Angela Upshaw, BFHP-Roads Home, Associate Director (Co-Chair)	9:00 AM (5 minutes)	Informational				
Meeting started around 9:09 Al	M. Attendance of 29 p	participants.					
II. Approval 05/19/21 Meeting MinutesAngela Upshaw9:05 AM (5 minutes)Action							
Motioned for approval with the month correction to present the REQ Action Plan at the August CoC Board meeting: 1 st - Anira Khlok, 2 nd - Ardy Akhzari. Motion approved.							
III. Approval of BIPOC Interviews ReportArdy Akhzari9:10 AM (20 minutes)Action							
included the process summary	Ardy described the BIPOC Interview progress and shared a presentation that included the process summary, demographics summary, and the findings from the interviews. Please see the recording link above for more details.						
Motioned for approval: 1 st - Brina Sylve, 2 nd - Shalinee Hunter.							
Motion approved.							
IV. Draft Racial Equity Action Plan	Angela Upshaw & Ardy Akhzari	9:30 AM (60 minutes)	Informational and Discussion				

Angela presented the <u>draft REQ Action Plan</u> that included details about the draft action plan vision, the process, the findings, and the recommendations on the following: REQC, Data with a Racial Equity Lens, Training and Education/Normalizing Conversations, Staff and Leadership Diversity, Assessment and Prioritization, Language Access, Equitable Funding, Partnerships, and the Homeless Management Information System (HMIS). Questions/comments were asked during the meeting, please see the recording link above.

V. Plan for the June 21st Stakeholder Forum	Tamu Green, SSF Systems Performance Advisor	10:30 AM (10 minutes)	Discussion
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Tamu provided details about the Racial Equity Stakeholder Forum #2 which is next week, Monday, June 21st from 11am to 1pm via Zoom. RSVP to attend the Racial Equity Stakeholder Forum #2 <u>here</u>. The deadline to RSVP is this Friday, June 18th at 1pm. For more details about our work, explore the <u>REQ webpage</u> and <u>REQ</u> <u>Stakeholder Forums webpage</u>.

Planning Officer Discussion	VI. Emergency Housing Vouchers (EHV) Plan	SSF Chief	10:40 AM (20 minutes)	Informational and Discussion
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Michele described the HUD Emergency Housing Vouchers (EHVs), sharing a presentation that included Eligible Populations, CoC Partnership, Key Questions, Prioritization Targeting within Eligible Categories, Prioritization Factors across Eligible Categories, Prioritization Factors for Chronically Homeless & Move-On, Next Steps, and EHV Key Dates. Questions/comments were asked during the meeting, please see the recording link above.

VII. Announcements:

• Stay informed by visiting the <u>SSF REQ Stakeholder Forum webpage</u> for more details on previous and upcoming Stakeholder Forums.

VIII. Meeting Adjourned at 10:48 AM. Attendance of 31 participants.

Next REQ Committee Meeting: Wednesday, July 21st, 2021 from 9:00AM to 11:00 AM

Meeting Chat

- 00:15:27 SH: Shalinee Hunter
- 00:15:28 Aimee Z. Barnes (She/They): Aimee Z. Barnes
- 00:15:29 Anira Khlok: Anira Khlok
- 00:15:33 SHernandez: Stephen Hernandez
- 00:15:33 April Marie Dawson: April Dawson RIL she/hers member
- 00:15:34 Stephanie Thompson: Stephanie Thompson
- 00:15:38 angela upshaw: Angela
- 00:15:44 Brina Sylve: Brina Sylve, CalHFA
- 00:15:47 Shaunda Davis, LSS (She, Her, Hers): I think I am a just an attendee
- 00:15:55 Christina Heredia: Christina H Sub-Committee
- 00:15:55 Henry Ortiz Community Organizer: Henry Ortiz

00:16:20 Koby Rodríguez (he/him/his): Koby Rodríguez, he/him/his, Sac LGBT Center

- 00:17:41 angela upshaw: Meeting Minutes 5/19/21
- 00:17:52 Brina Sylve: Approve
- 00:17:55 April Marie Dawson: Approve

- 00:17:56 angela upshaw: yes
- 00:17:58 SHernandez: Approve
- 00:18:00 Stephanie Thompson: Approve
- 00:18:01 SH: Approve

00:18:03 Aimee Z. Barnes (She/They): Yes, approve the minutes with the correction. Thanks!

- 00:18:05 Ardy Akhzari: Approve
- 00:18:09 Koby Rodríguez (he/him/his): Approve with correction
- 00:18:29 Regina Vasquez: Tegina Vasquez
- 00:18:39 Regina Vasquez: Regina Vasquez
- 00:26:18 Ebony SB: Thank you Ardy:)
- 00:26:24 Shalinee Hunter: can we share this with our other stakeholders?
- 00:26:46 Deisy Madrigal, She/Her: How many youth were part of this process?
- 00:27:00 Shalinee Hunter: great thank you
- 00:28:10 Christina Heredia: I announced it at the TAY Case Conference
- 00:28:44 Shalinee Hunter: such great work --- thank you
- 00:29:01 angela upshaw: BIPOC Interview Report
- 00:29:41 Ardy Akhzari: Approve

00:29:43 Aimee Z. Barnes (She/They): Yes, approve the BIPOC Interview Report.

- 00:29:43 Stephanie Thompson: Approve
- 00:29:45 angela upshaw: approve
- 00:29:47 Anira Khlok, She/her/Hers, Dignity Health: Approve
- 00:29:48 SHernandez: Approve
- 00:29:49 Shalinee Hunter: approve
- 00:30:01 April Marie Dawson: approve
- 00:30:12 Koby Rodríguez (he/him/his): Approve
- 00:30:20 Fatemah Martinez (she/hers)- South Sac HART: approve
- 00:30:34 Regina Vasquez: approve

00:33:09 Dr. Tamu Green (she/her), SSF, Systems Performance Advisor: There were 66 applicants

00:42:18 Ebony SB: normalizing BIPOCs

00:58:54 Dawn Basciano: Why isnt ione miwok identified as a tribe that can identify CoC assessment/needs/dev?

01:01:25 Koby Rodríguez (he/him/his): Can you share the process for authoring the recommendations?

01:01:49 Anira Khlok, She/her/Hers, Dignity Health: Great question, Koby!

01:08:12 Aimee Z. Barnes (She/They): Based on Dr. Tamu suggested, there can be a "phased -step by step" approach to achieving the goals and implementing the strategies in the draft action plan. This could help with monitoring progress and refine where needed.

01:08:27 Ebony SB: Good question Pixie:)

01:12:32 Anira Khlok, She/her/Hers, Dignity Health: Another way that we can frame the recommendations is within the visual of the types of racial inequity: structural, institutional, individual

01:13:31 Shalinee Hunter: Thank you again so much everyone.

01:17:55 Michelle Charlton (She/Her/Hers) SSF, CoC Coordinator: The Racial Equity Stakeholder Forum #2 is next week, Monday, June 21st from 11am to 1pm via Zoom.

01:18:09 Michelle Charlton (She/Her/Hers) SSF, CoC Coordinator: RSVP to attend the Racial Equity Stakeholder Forum #2 here:

https://docs.google.com/forms/d/e/1FAIpQLScX-0WFw-8pug8sIVSB9PuB-EogxxE4usf ysa8uUKB6jflu9Q/viewform

01:18:24 Michelle Charlton (She/Her/Hers) SSF, CoC Coordinator: Deadline to RSVP is this Friday, June 18th by 1pm.

01:18:28 Pixie Pearl (they/them): If you're interested in attending the grand challenge or seeing the work/conversations we've been having. Here is our ongoing agenda that also includes the zoom link.

https://docs.google.com/document/d/1G37WPVBf0uRExDNvZpOEImKtpFTCL01xcWz Zib17Atc/edit?usp=sharing

01:19:28 Michelle Charlton (She/Her/Hers) SSF, CoC Coordinator: More details about the Forums here:

https://sacramentostepsforward.org/racial-equity-stakeholder-forums/

01:20:41 Shalinee Hunter: Can we attend for a portion?

01:21:33 Shalinee Hunter: I can't attend the whole time, just want to make sure it wouldn't be disruptive to drop in

01:21:43 Antoinette Carter: My apologies. I was transitioning to participating via desktop and my mic was automatically engaged :(

01:23:21 Antoinette Carter: Would you please re-submit the links to the chat? I am unable to access them now that I re-entered the meeting.

01:26:04 Dr. Tamu Green (she/her), SSF, Systems Performance Advisor: The links were sent privately to Antoinette. We're glad you were able to re-join!

01:39:40 Michelle Charlton (She/Her/Hers) SSF, CoC Coordinator: More details about EHVs, review the SHRA presentation from the CESC meeting last week: <u>https://sacramentostepsforward.org/wp-content/uploads/2021/06/EHV_slides-6.10.21.p</u> <u>df</u>

- 01:40:34 Ardy Akhzari: Thank you Michele and Peter!
- 01:51:07 Dawn Basciano: i Approve minutes
- 01:51:23 Dawn Basciano: i approve the report
- 01:54:08 Christina Heredia: Thank you
- 01:54:10 Aimee Z. Barnes (She/They): Thank you! Great work!
- 01:54:10 Regina Vasquez: yes ma'am thank y'all
- 01:54:15 Dawn Basciano: Thank you

BIPOC Interviews Summary

June 16, 2021



Voices Shaping Our Racial Equity Action Plan

Sacramento Steps Forward



Maurice Harge shared his perspective with Racial Equity Committee Co-Chair Ardy Akhzari.

The <u>Racial Equity Committee</u> has a vision for a more equitable future for people experiencing homelessness in Sacramento. Building this future starts with listening to and learning from Black, Indigenous, and Other People of Color (BIPOC) who have lived experiences of homelessness.

To elevate their voices, this diverse committee has conducted a series of listening sessions with BIPOC with current and past experience of homelessness. This work helps us understand the nature of the barriers they have faced and take definitive steps to eliminate them.



Process Summary

- REQC members recommended 19 people for interview.
- Based on the ability to connect, 14 people were surveyed.
- Participants were provided with a gift card.
- Field interviews were transcribed by a REQC Co-Chair.
- Themes were identified through a descriptive coding process by Sacramento Steps Forward (SSF) staff.
- The draft summary document was compiled by SSF staff and reviewed by the REQC Chairs.

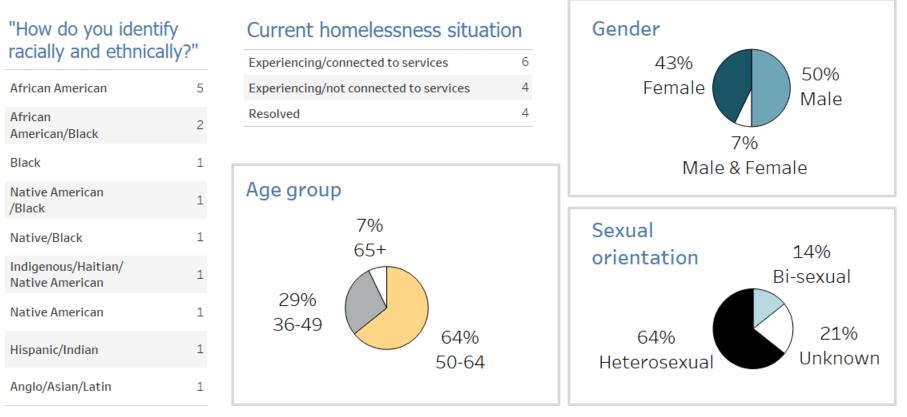
20 REQC members and 6 SSF staff contributed to the process.



Thank you!

Demographics Summary

14 people interviewed



62% of persons had spent all of their time homeless in Sacramento.

The reported length of time homeless ranged from "about one year" to 30 years

S A C R A M E N T O STEPS FORWARD "Which of these descriptions best describe you?"

Head of Household: 93%

Living with a Disability: 71%

Domestic Violence Survivor: 29%

Formerly Incarcerated: 29%

Veteran: 14%



54% thought there was a difference by race in applying for and accessing services

Comments included:

- "Being black puts you at the bottom of the totem pole."
- Frustrated and upset that his word isn't taken at face value, he wants to be treated equally when requesting resources.
- "There were different services and groups come out. Groups would have you write down your name and social and were going to call you. White females got calls and spoke highly of them; I couldn't get a call back. And I was pregnant at the time...people who got the help were white."
- Not fair that the only time she has access to services is when she is being taken to jail.



54% thought there was a difference by race in applying for and accessing services

Comments continued:

- Given a "not up to par" feeling by a particular provider who wound up not providing the sought-after service to him, but providing to two others.
- Did not think race was a factor and mentioned that because he used a phone line that may have helped since they "didn't know what color he was."
- "It's a certain look...they're not hiding it."
- "Man, I don't know why they hate us, what did we ever do?...I'm at this stand, grabbing coffee, he'll just look up and move away like I'm going to do something to him or something, that hurts more than anything."



36% said they were delayed or denied services due to labels more readily assigned to BIPOC individuals

Comments included:

- Was called a "lazy son of a bitch" and told "It's just like you people."
- Despises the "angry black man" moniker that has been assigned to him in the past.
- Labeled as "service resistant."
- "I try to keep myself as calm as possible because I know this; I'm a black female and of course seen as aggressive especially coming off of drug addiction, coming off the river all stacked up against me, so I try to be as pleasant as possible."



Findings from the Interviews

What does a more racially just system look like?

Comments included:

- We should be judged by the content of our character, not the color of our skin.
- Zero tolerance on both sides, both the provider and the participant.
- Leadership needs to set a proper example.
- People who care and listen, show compassion, and understand the system are key
- We should challenge each other on how to better ourselves, society, and the world.
- We just need a break like everybody else.
- It shouldn't matter what race you are but based on the situation you are in and the desire to get out of your situation.





The Sacramento Continuum of Care Racial Equity Committee (REQC) established a goal to better understand the local Black Indigenous & Persons of Color (BIPOC) homelessness experience through an interview process.

REQC members were encouraged to contribute names of persons with current or recent past experience with homelessness, who might be willing to be interviewed. 19 people were recommended for interview.

Based on the ability to connect, 20 REQC members were involved in surveying 14 people. Participants were provided with a gift card.

Participant Demographics Summary

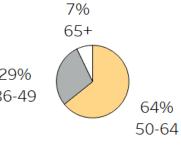
14 people interviewed

"How do you identif		Current l
racially and ethnica	lly?"	Experiencing,
African American	5	Experiencing,
African American/Black	2	Resolved
Black	1	
Native American /Black	1	Age grou
Native/Black	1	
Indigenous/Haitian/ Native American	1	
Native American	1	29% 36-49
Hispanic/Indian	1	0010
Anglo/Asian/Latin	1	

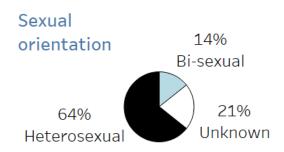
Current homelessness situation 6 g/connected to services

experiencing/not connected to services	4
Resolved	4

up



Gender 43% 50% Female Male 7% Male & Female



June 2021



Participant Demographics Detail:

Person ID	Race/Ethnicity	Gender	Sexual Orientation	Head of Household	Living w/ Disability	DV Survivor	Formerly Incarcerated	Veteran	Age Group	Current Situation
1	Black	Male	Straight	Yes	Yes	-	-	-	36-49	Experiencing/not connected
										to services
2	Indigenous & Haitian/ Native American	Male	Straight	Yes	Yes	-	-	-	50-64	Experiencing/connected to services
3	Native American	Female	Straight	Yes	Yes	Yes	-	-	50-64	Resolved
4	Black/African American	Female	Bi-sexual	Yes	Yes	Yes	Yes	-	36-49	Experiencing/connected to services
5	Native American & Black	Female	Not answered	Yes	Yes	Yes	Yes	-	50-64	Experiencing/not connected to services
6	African American Black	Male	Straight	-	-	-	-	Yes	50-64	Resolved
7	African American	Male	Heterosexual	Yes	Yes	-	-	Yes	50-64	Resolved
8	African American	Female	Not answered	Yes	Yes	-	-	-	65+	Experiencing/connected to services
9	Hispanic/Indian	Female	Not answered	Yes	-	-	Yes	-	50-64	Experiencing/connected to services
10	Anglo Asian Latin	Male/Female/ Hesperus	Bi-sexual	Yes	-	-	-	-	50-64	Experiencing/not connected to services
11	African American	Male	Straight	Yes	-	-	Yes	-	36-49	Experiencing/connected to services
12	Native & Black	Male	Straight	Yes	Yes	-	-	-	50-64	Experiencing/connected to services
13	African American	Male	Straight	Yes	Yes	-	-	-	50-64	Experiencing/not connected to services
14	African American	Female	Straight	Yes	Yes	Yes	-	-	36-49	Resolved

• For Race/Ethnicity, Gender, and Sexual Orientation, the participant self-identified and was not limited to any categories.

• For Head of Household, Living with a Disability, Domestic Violence (DV) Survivor, Formerly Incarcerated, and Veteran categories, participants were asked "Which of these descriptions best describe you?"

• For Current Situation, participants chose from three options.



Length of time homeless

Of the 12 persons who responded, all indicated a length of one year or longer. It was in some cases difficult to tell if lengths were continuous or represented multiple cases of homelessness. The range reported spanned "about one year" to 30 years.

Those who had resolved their homelessness, reported shorter lengths of time homeless.

	Average years
Current homelessness situation	homeless
Experiencing/connected to services	9.2
Experiencing/not connected to services	10.3
Resolved	2.0
Overall average years homeless	8.3

Location of homelessness

The majority of persons had spent all of their time homeless in Sacramento.	Location of homelessness	Count
Other locations mentioned were Los Angeles (experience was better in Sacramento) and Texas (experience	All Sacramento	8
was better in Sacramento).	Not just Sacramento	5
was better in Sacramento).	Total	13

Events leading to homelessness

All 14 persons identified events contributing to their homelessness.	Event type	Count
8 people reported multiple events leading to homelessness, and each event was counted.	Multiple reasons	8
	Employment	7
The most common themes were related to:	Health	7
 Employment, including loss of job or inability to find work Health-related challenges, including illness or injury that prevented them from working, as well as related bills Family changes, including death of family member and separation from partner 	Family change	6
	Not enough money	5
	Other	3
	Drug addiction	1
	Eviction	1
	Total	38



Personal impact of homelessness

10 people answered a question on how homelessness affected them. 4 people focused on challenges (1 had resolved their homelessness). 5 people focused more on things they had learned (1 person had resolved their homelessness). 1 person spoke to both challenges and growth.

Challenges identified in response to this question included:

- bad weather
- no bathroom or shower
- health issues got worse
- addicted to living outside
- realize people look down on you
- things get stolen
- getting the "run around" from providers

Changes that reflect new understanding included:

- increased empathy
- more aware of world
- helped resolve personal issues
- increased understanding of self
- realized you need others to survive

Resources accessed

13 people indicated a wide variety of services and agencies accessed or attempted to access, including navigation, housing services, shelter, and drugrelated programs. 2 persons (both not connected to services) indicated that they "haven't really tried." Sometimes resources were referred to generally, but specific programs were also mentioned.

Sacramento programs and providers mentioned

- 2-1-1
- Covered Sacramento
- Loaves & Fishes
- Sacramento Covered navigator
- Sacramento Self Help Housing
- Salvation Army
- Volunteers of America
- Union Gospel Mission
- Sacramento Housing & Redevelopment Agency (SHRA)
- Sacramento Native American Health Center (SNAHC)

Veteran programs mentioned

- Roads Home
- VASH vouchers
- Veterans advocate program

Other programs mentioned

- Section 8
- SSI



Housing Choice Vouchers

A little more than half (8 out of 14) indicated they had received Housing Choice Vouchers, 3 of whom reported that they received denials for vouchers or from apartments or landlords. An additional 2 people who did not receive Housing Choice Vouchers reported other housing-related denials. No reasons for denials were provided in response to this question, but related issues emerged for other questions, as captured elsewhere in this report.

Time to services

Of the 11 people who responded, 5 reported they were quick to get services ("immediate"/"daily"/"not long"). 2 people indicated months (1 of which was specific to housing), and 1 person indicated years (specific to housing). 1 person said it depends. 2 people said they had not yet received services.

Barriers to accessing services

11 out of 13 people indicated barriers to accessing services at some point in the interview. 2 people stated that they did not experience any barriers.

The most common barrier identified was transportation to appointments and/or to access services with 8 mentions, followed by health-related issues, and documentation issues.

Barriers identified	Count
Transportation	8
Health condition	4
Documentation	3
Hard to connect with providers	2
Men-only program	1
Locating housing	1
Politics	1
Long wait for housing/shelter	1
Drug use	1
Domestic Violence	1
Lack of opportunity	1
Lack of resources	1
Being a woman	1
Insurance changes	1



Reasons rejected or denied resources

Of the people who responded, half (6 out of 12) said they had been rejected or denied services. In some cases, details were provided.

- Person 2 was told that he was verbally abusive and an "angry black man" and doesn't meet the criteria because of his attitude.
- Person 5 said the Sheriff's Department denied her resources when they were around, and she noticed someone else of another race get vouchers, but she didn't receive any.
- 3 people mentioned that the call-back process is an issue, and some programs do not return calls.
- Person 14 said no call-backs leaves people feeling lost. In addition, she said "So many places have denied me along the way for having a voucher and some take advantage that you do in all type of ways profiling, indecent behavior, or just not helping at all."

Alternatives that played a part in resolution of homelessness

Alternatives to the homeless-related services and programs were not cited by most. Person 2 indicated an alternative, which was making relationships with people who had housing. Persons 5 and 11 referenced jail-based programs.

Ability to meet basic needs

1 person not connected to services said they were not able to meet their needs. 3 people clearly stated that their needs were met. In total 12 people listed different ways they were able to meet at least some of their needs. In general, people spoke positively about the services available to meet their basic needs, but 2 people indicated it was difficult to meet their needs.

General ways meeting needs

Specific programs meeting needs

- Resourcefulness
- Car sharing
- Doctor service
- Food closets
- Food/supplies delivery
- Navigator
- Shelter/housing
- Wellness center

- Citrus Heights Food Closet
- Loaves & Fishes
- Maryhouse
- One Community Health
- Salvation Army
- Section 8
- SHRA

- SNAHC
- St Francis house
- VA health care
- Volunteers of America
- Roads Home



History of homelessness or other social or economic challenges related to race in family

The majority of the 8 people who responded did not indicate that there was a family history of homelessness or	
other family challenges related to race.	ł

Of those who indicated there was a history, Person 2 indicated it was job-related ("you're not getting the job because you are a black guy with dreads"), and the Person 13 mentioned challenges of growing up in "the South."

History related to race	Count
No	6
Yes	2
Total	8

Is there a difference compared to other races in the factors that played a part in becoming homeless?

3 people indicated there was a difference.

- Person 1 said being black in America is hard. He doesn't blame his skin color, but he clarified that it does make it a little tougher.
- Person 10 said he gets rejected because of the way he looks.
- Person 13 said he has been "undercut" on construction jobs by other races who are willing to do the job cheaper.

Is there a difference compared to other races in applying for or accessing services?

A little more than half (8 out of 14) thought there was a difference by race in applying for and accessing services. Some people provided specific examples.

- Person 1 says sometimes people look to help certain other people faster than they help you. He feels that being black "puts you at the bottom of the totem pole."
- Person 2 said he was frustrated and upset that his word isn't taken at face value, he wants to be treated equally when requesting resources.
- Person 4 said "When I was at the river, Discovery, there were different services and groups come out; groups would have you write down your name and social and were going to call you. White females got calls and spoke highly of them; I couldn't get a call back. And, I was pregnant at the time. Yes, like I was saying early a couple of people swear by these services; there was a pastor that got hotel, people who got the help were white. Never saw anybody who wasn't get much help. Not until where I work now."
- Person 5 said it is not fair that the only time she has access to services is when she is being taken to jail.



- Person 6 mentioned being given a "not up to par" feeling by a particular provider who wound up not providing the sought-after service to him, but providing to two others.
- Person 7 did not think race was a factor and mentioned that because he used a phone line that may have helped since they didn't know what color he was.
- Person 12 said "It's a certain look...they're not hiding it."
- Person 13 said "Man I don't know why they hate us, what did we ever do?...I'm at this stand, grabbing coffee, he'll just look up and move away like I'm going to do something to him or something, that hurts more than anything." He says he is not a threat to anyone, and it is sad for him to go through things like that.
- Person 14 said "I see many pick-and-choose situations with races."

Were services denied or delayed due to labels such as "service resistant", "aggressive", "violent"?

Of the 11 people who answered the question, 4 said they were delayed or denied services due to labels more readily assigned to BIPOC individuals. Specific labels were mentioned by 3 people.

- Person 1 says he was called a "lazy son of a bitch" and told "it's just like you people."
- Person 2 despises the "angry black man" moniker that has been assigned to him in the past.
- Person 12 has been labeled "service resistant."

An additional person answered no, but said she had observed others get labelled as "aggressive" and "service resistant."

Person 4 said they had not been labelled, but is impacted by the possibility of being labelled. "I try to keep myself as calm as possible because I know this; I'm a black female and of course seen as aggressive especially coming off of drug addiction, coming off the river all stacked up against me, so I try to be as pleasant as possible.

June 2021



What would a more racially just system look like?

All 14 people responded, with a general call for equal access and treatment echoed by almost all. In addition, there were a wide variety of other recommendations.

Changes

- Remove program limitations (e.g., one bag limit at shelter)
- Better leadership
- Learn more about people served
- Provide mailing addresses
- More mental health staff
- More communication
- More funding
- More housing
- Expand Roads Home program
- Allow more time in programs
- More promotion of programs

- More training for providers
- Equality
- Compassion
- Accept imperfections
- Challenge each other
- Individual role
- Stop killing each other
- God's judgment
- Accept authority

Person 1 wishes everyone would realize that we all bleed the same blood. We should be judged by the content of our character, not the color of our skin. We need to treat each other better instead of pulling each other down. They need to realize that we are all the same.

Person 2 says equality across the board is the start. Zero tolerance on both sides, both the provider and the participant. Organization leadership needs to set a proper example. The individual coming in for help needs to be open and put their biases aside as well. Funds, more money needs to be poured into this. This is a state of emergency and needs to be addressed as such.

Person 3 says God is the only one that can judge us. She wishes everyone would just get along because we are all children of God regardless of the race.

Person 4 says the professionals in the industry of helping along with education need some training with who they are dealing with. Every staff should have one person on staff for mental health, staff for drugs and alcohol and mental health for sure, it should be required. Need people who are compassionate or do understand that mindset. Need to know if there's mental issues. A training course once a month for the staff because they can be the breaking point for a person being homeless



Person 5 says equal access to services for all, color of skin shouldn't matter. Start handing out vouchers for everyone who is living on the street. Help those that want to be helped, shouldn't discriminate beyond that. Remove limitations, such as "you can only take one bag with you" Don't place time constraints for individuals, such as showering in 10 minutes, taking only one bag. Also, mailing addresses are needed and often times identification cards are stolen and other things like that.

Person 6 says people should just be treated as people. People who care and listed, showed compassion, understood the system are key to his/and everyone's success. Not everyone is "Cinderella." The attitudes of the employees of non-profits and legislators who are hired/and elected needs to change. They are there to serve the homeless population and he feels that they don't really follow through sometimes. When he was in the service, his job was to protect and serve the country. As a provider of services, they need to do the same. They need to care, that is paramount. You are in the public services to care and empathize with whatever your role entails that is what needs to happen.

Person 7 says if Roads Home could expand their services beyond veterans, it could be very helpful in getting more people off the street.

Person 8 says build more apartments and buildings. More funding to keep more homeless people off the street all the time.

Person 11 says try to love each other more. We got to stop killing each other before we worry about police killing us. As a whole, my race needs to take authority. We don't take authority that well, we don't like other people telling us what to do, that's what we have to get past, until we can do that, then nothing will change. Everyone's perception has to change and in order to do that, we have to look out for each other more. It falls back on that four-letter word, love.

Person 12 says a just system has no barriers holding specific races back. We should be challenging each other on how to better ourselves, society, and the world. We should come together as one, get back into the lawbooks to represent the people as one.

Person 13 says help everyone and everyone get along. Be more communicative, learn about people, don't go about old sayings and what you were you were taught in your household. Things have changed, and I hope so, we're not bad people man, we just need a break like everybody else. Everyone needs to learn how to let it flow and be good human beings. Equality is the goal, doesn't believe it'll happen in his lifetime, but he mentioned that even a little bit of change in his lifetime would be positive.

Person 14 says the reach out should be genuine to where it doesn't matter what race you are but based on the situation you are in and the desire to get out of your situation.

Draft Action Plan: Findings and Recommendations from the CoC Racial Equity Committee

June 16, 2021







Vision

Uncover the scope, causes, and potential solutions of race serving as a predictor for homelessness in Sacramento.

The **<u>20-member committee</u>** is comprised primarily of Black, Indigenous, and People of Color (BIPOC), many with lived experience of homelessness.

The committee is tasked with developing an action plan to guide the decision-making process of the CoC Board over the next three to five years. This plan will be fully informed by BIPOC with lived experience of homelessness, as well as input and recommendations from stakeholders, studies, pilots, local systems evaluations, and the learnings of other communities.

The ultimate vision is to create an equitable, accountable, and transparent homelessness system that catalyzes structural change both inside and outside of our current sphere of influence.

Process

- Racial Equity Committee (REQC) Approval, Recruitment, and Formation
- Subcommittee as Working Group
- Activities and Inputs:
 - REQ 3-Part Training Series
 - BIPOC Interviews
 - Listening Sessions with Other Communities
 - Stakeholder Forum
 - Annual CoC Meeting
 - Presentations on System Performance
 - Local Race and Ethnicity Data
 - VI-SPDAT
 - Coordinated Entry
 - Gaps Analysis
 - Presentations on Best Practices
 - Native American
 - Latinx Intersectionality
 - BIPOC with Disabilities



Racial Equity Committee



A C R A M E N T O TEPS FORWARD

+

Findings

- The REQC was established in November 2020 to develop an action plan for the CoC board's consideration.
- The initial REQC commitment extended through July 2021 for members and staff.
- The REQC has become a valuable resource in the community, serving to give voice to BIPOC with lived experience of homelessness, to provide input on matters beyond the action plan, to foster trust and accountability, and to raise questions, concerns, and solutions in a brave space.
- Its members believe that an equitable homelessness response system in Sacramento is more likely to be achieved with an extended commitment to dedicated racial equity work.



Recommendations

Secure funding to staff the REQC, supporting the members with committee logistics as well as meeting the liaison, training, and advocacy needs of the committee with other organizations in the community.

Expand the term of the REQC as a standing committee of the CoC Board, which would primarily provide support for implementation of the action plan and the racial equity work of the other committees.

Incorporate racial equity goals and tools into each of the CoC Board's committees when they develop their annual work plans. Have the REQC advise on the development and implementation of these goals and tools.

Data with a Racial Equity Lens





- The vast majority of our data is quantitative.
- Quantitative categories do not always capture true identities or make all communities visible. This is particularly true of those that are not community-defined, as is the case for our HUD-designated racial and ethnic categories.
- Data is generally most useful and actionable when it is disaggregated. Disaggregation can be challenging when there are small numbers of a subpopulation.
- Qualitative data can provide meaningful context to understanding quantitative data.
- Racial inequities can be compounded by other demographic factors such as disability, gender, gender identity, and sexual orientation, creating a multiplier effect.
- Outside of the official HUD definition of homelessness, there are many who are housing insecure and ineligible for services.

Recommendations

To include a clearer picture of the BIPOC homelessness experience:

- Explore intersectionality data to understand multiplier effects of demographics outside of race and targeted universalism solutions
- Collect, analyze, and report qualitative data when exploring issues related to equity.
 - Note: qualitative data report summarizing REQC interviews in production for June 2021 REQC review.

To make data on racial equity more meaningful:

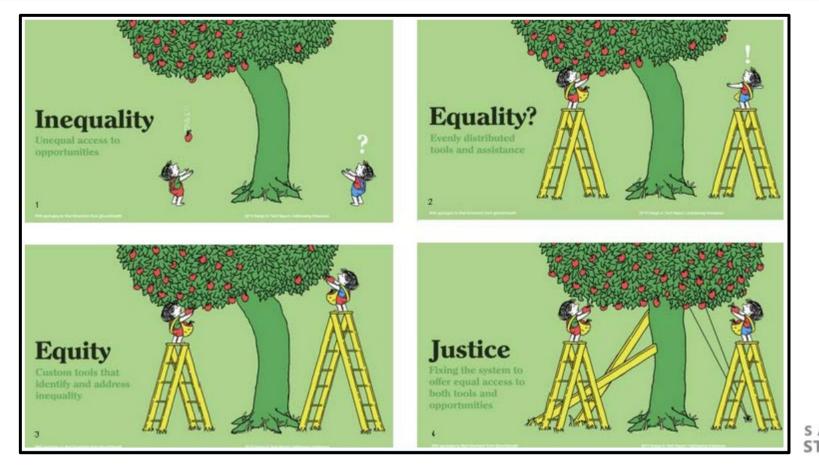
- Provide contextual information prepared with REQC input when presenting quantitative data.
 - Note: Contextual information for REQC website prepared and reviewed by REQC in May 2021.
- Disaggregate data on race/ethnicity identity as much as possible when presented.
 - Note: Disaggregated information for REQC website prepared and reviewed by REQC in May 2021.
- Develop and provide input to HUD on mandated race and ethnicity data process.
 - Explore opportunity to collaborate with other CoCs.
- If HUD presents an opportunity for community input on the definition of homelessness, advocate for a broader definition.

To incorporate more BIPOC voices :

- Discuss racial equity data initiatives with the REQC and other racial equity advocates to get input on key aspects such as data definitions, data collection, analysis, and findings.
- Work with the REQC to identify racial equity key performance measures.



Training and Education/ Normalizing Conversations





- The community will participate in workshops, educational presentations, trainings, and courageous conversations when those opportunities are offered. There is strong interest in learning the context for racial disparities in homelessness, as well as how to take personal and organizational action.
- Some community members have requested that providers receive training in Housing First principles and good communication skills, as well as training on the unique history, needs, and best or promising practices for specific racial and ethnic populations that are little understood in relation to homelessness services.
- There is a continuum of expertise within the local community, with some members newly entering these conversations and others who have significant depth of understanding.
- Bringing CoC board members, providers, volunteers, and other members of the CoC community together to learn about and openly discuss the challenges that BIPOC face demonstrates leadership and fosters trust and collaboration.

H

Provide ongoing training and educational opportunities that are free and open to the entire community. The trainings should be determined by the needs that are demonstrated and expressed to better understand and promote racial equity.

Adapt the national Culturally and Linguistically Appropriate Services (CLAS) Standards to provide guidance to the homelessness sector, and provide training on how to implement the standards.

Draw on local and national expertise to provide this education, uplifting the experience and voice of BIPOC with lived experience of homelessness in the process.



Staff and Leadership Diversity

CoC Board Members



Erin Johansen Chair

Executive Director, Hope Cooperative

Representing: Mental Health



Angela Upshaw Vice Chair

Associate Director of Programs, Berkeley Food & Housing Project

Representing: Veterans



Pixie Pearl Secretary

California Homeless Youth Project

Representing: Transition-Age Youth, LGBTQ Community



Learn about the CoC Board Members here.

- While many of the organizations and institutions that comprise the CoC have line staff that reflect the racial and ethnic demographics of Sacramento's population experiencing homelessness, there is less diversity at the leadership level.
- It is often the leadership within these organizations and institutions that are recruited to the CoC board because of their authority and influence.
- As such, the CoC board does not reflect the community's racial and ethnic diversity.



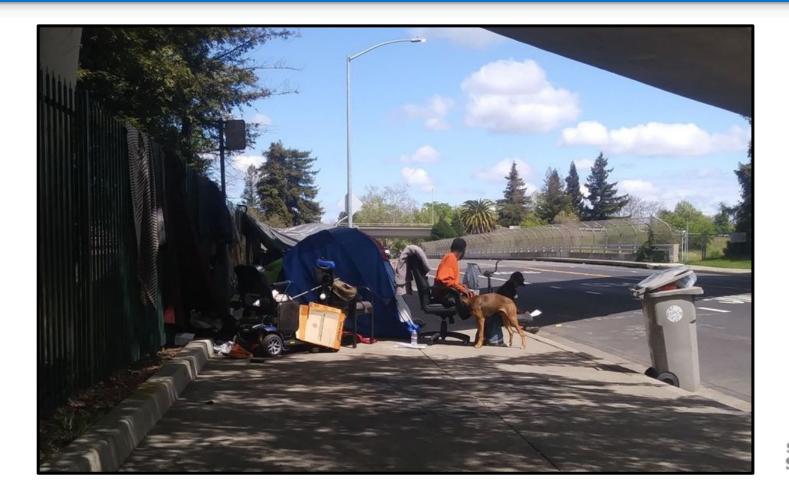
Among Sacramento's homelessness service providers, encourage social equity -- intentionally hiring management level individuals with lived experience.

When recruiting for the CoC Board and committees, replicate the process of recruitment for the REQC, intentionally seeking overrepresentation of BIPOC, especially those with lived experience.

Explicitly offer stipends for participation for board and committee members with lived experience.



Assessment and Prioritization





- Version 1 of the VI-SPDAT has been criticized for not properly scoring BIPOC, under-prioritizing them for services.
- Some communities have modified their assessment and prioritization process to account for communities that have experienced gentrification and displacement and/or a history of redlining.
- Many individuals in Sacramento wait for long periods of time in the Coordinated Entry process after their VI-SPDAT data is gathered.
- There is the potential for real and perceived bias on the part of anyone involved in the assessment process.
- There is also the potential for the person being assessed to feel uncomfortable with those involved in the process based on their demographics and lived experience.

Recommendations

In order to address/prevent potential issues with the VI-SPDAT tool:

- Use a more recent version of the tool.
 - Note: Switched from version 1 to version 2 in February 2021.
- Involve the REQ Committee in any other planned changes to the Coordinated Entry assessment process before implementation.
- Explore alternative tools and methodologies for potential future use.

In order to better support individuals experiencing homelessness:

• Continue to improve the Coordinated Entry process, so that people do not wait for long periods of time after data is gathered from VI-SPDAT.

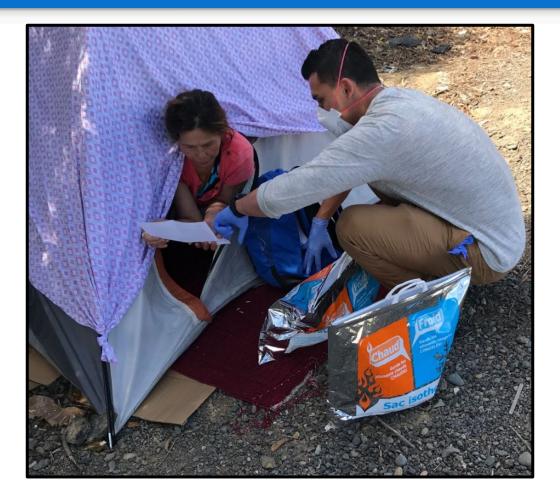
In order to address/prevent potential assessment administrator bias:

- Educate those who conduct needs assessments about racial disparities in housing and homelessness.
 - Advocate for racial equity training for anyone who administers an assessment.
 - Define how organizations can meet the requirement .
- Collect race/ethnicity data about those who give tests to understand to what degree administrators represent population they serve.



• Administer survey or ask organizations to provide information. SACRAMENTO

Language Access





- Because the VI-SPDAT is only offered in English, individuals and families without English as their Native language are at a disadvantage from accessing entry, assessment, resources, and housing at an equitable level.
- While there has been a transition from discouraging translation to allowing bilingual service providers to translate, this adjustment is recent, not widespread knowledge, and leaves a heavy burden on those bilingual service providers to adequately understand, interpret, and translate complex assessment tools.
- With the exception of the consent form, vital documents necessary to navigate successfully through the HMIS process are not translated into languages other than English.



Recommendations

VI-SPDAT Risk Assessment

- Create and provide access to the assessment in multiple languages
- Train service providers on how to access and deliver assessment

Vital Documents

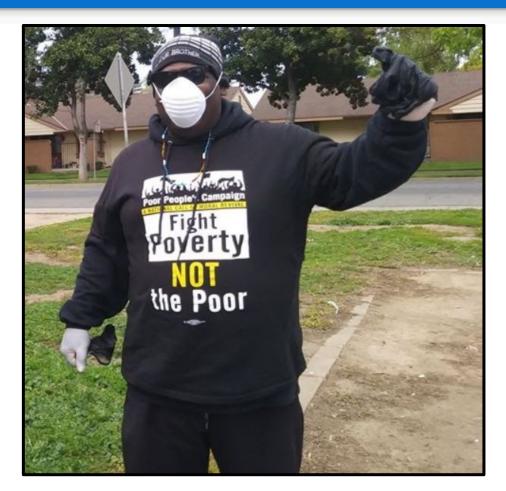
- Consent Form
- Train service providers on navigating access to translated form
 - Additional Documents (e.g., third party verification, self-certification, disability certification, program information, practices and policies)
 - Translate all necessary information and documentation into multiple languages
 - Ensure that all newly implemented tools and documents are offered in multiple languages

Funding for free and ongoing access to realtime translation and interpreting services for providers and programs without bilingual and multilingual staff.

Assess all documents that are provided to clients for readability; as necessary, re-create them to read at a 4th-5th grade level.



Equitable Funding





- Small, BIPOC-led organizations are at a disadvantage in the NOFA and other competitions for contracts and grants due to infrastructure challenges such as lack of board training and development, liability insurance and other requirements, internal HR processes and procedures, and prior large-scale contract or grant management.
- Small organizations are burdened with data collection, preventing them from playing to their strengths: direct service provision.
- Competition between service providers stifles collaboration, innovation, and new funding streams.
- There is community concern that legacy projects are not effective enough and continually funding them without thorough evaluation of their impact impedes the funding of other projects that may be more effective.

SACRAMENTO STEPS FORWARD

Recommendations

Explore developing the capacity of small, BIPOC-led organizations by offering cohort and individual training and technical assistance annually, in preparation for competitive procurement and successful implementation of the NOFA and other opportunities to diversify Sacramento's network of homelessness providers. Explore paying existing BIPOC-led providers to provide the training and technical assistance as peer mentors.

Incentivize larger organizations to partner with small, BIPOC-led organizations that have a longstanding history of working in the community by providing preference to their funding applications when such partnerships are in place or by requiring complementary collaboration.

Evaluate current funded projects for effectiveness with BIPOC populations.



Partnerships

You are on Native Land

Sacramento Tribal areas consist of:

- Nisenan
- Foothills and Southern Madiu
- Valley Miwok
- Wilton Miwok
- Me-Wuk people

South of the Sacramento River, are the

- Patwin
- Wintun
- Wintu





- Federally recognized tribes have the authority to create their own CoCs. There is one federally recognized tribe in the Sacramento area, Wilton Rancheria.
- There are many organizations and institutions that provide preventative or supporting services to individuals and families facing homelessness who are not connected to or knowledgeable of the CoC.
- The disproportionate numbers of BIPOC in institutions and systems that are further upstream contribute to the racial inequity found in homelessness. Unsupported exits from the foster care, juvenile and adult incarceration, education, and health care systems increase the likelihood of experiencing homelessness.
- Youth homelessness strongly predicts adult homelessness.



Recommendations

Offer formal support and allyship to Wilton Rancheria in the creation and sustainability of a CoC.

Conduct outreach into the community to develop a more comprehensive database of organizations and institutions that could aid the efforts of the CoC. Include these potential partners in communications about funding opportunities, board and committee meetings and openings for membership, forums, trainings, and other engagement that will strengthen case management/case conferencing, housing development and placement, HMIS utilization, and collaborative program design.

Establish a workgroup to learn from other communities that have established data-sharing agreements among multiple systems and provide case management prior to anticipated exits from overrepresented BIPOC systems, to determine the feasibility of replicating this type of transition coordination in Sacramento.

Homeless Management Information System (HMIS)





- Not all providers use HMIS, and among those that do, data quality varies - although there is widespread agreement that having a single database or integrated platform would enable better system performance.
- HMIS is considered by some to be too burdensome for data entry and too complicated to navigate.
- Some volunteers of BIPOC-led and BIPOC-serving organizations that are not currently CoC-funded have specifically requested that they be trained to enter data into HMIS.

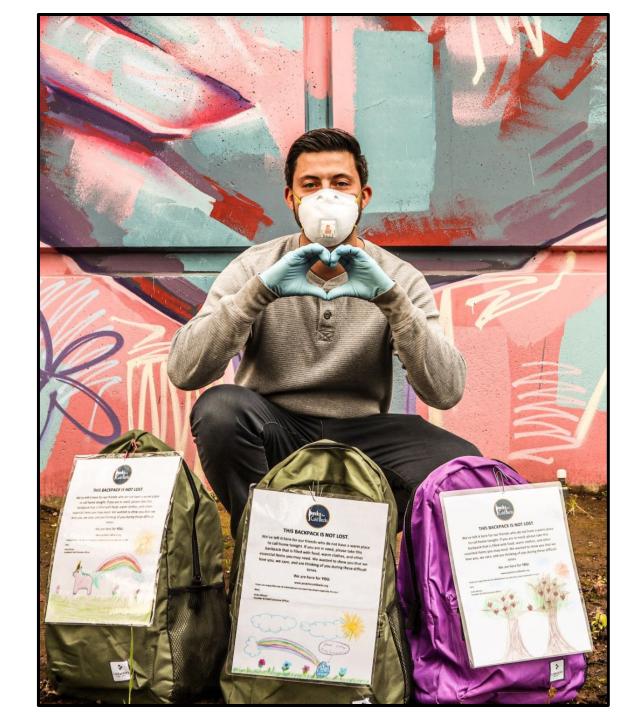


Convene leaders and database administrators to discuss opportunities to standardize data collection and reporting, reduce duplicative data entry across systems, and explore potential for future data sharing (*Source: Gaps Analysis*).

Consider funding a diverse team of resource specialists to provide intensive hands-on coaching with current and potential HMIS users to increase their comfort and success with inputting and accessing HMIS data.

Individuals who are serving as volunteers or staff for BIPOC-led and BIPOC-serving organizations should specifically be outreached to receive this HMIS support.





S A C R A M E N T O STEPS FORWARD

Questions or Comments?

Please email tgreen@sacstepsforward.org



Emergency Housing Vouchers CoC Racial Equity Committee Meeting - June 16, 2021

Michele Watts, Chief Planning Officer



HUD Emergency Housing Vouchers (EHV)

The American Rescue Plan appropriated \$5 billion for:

- HCVs targeted to a specific population that will allow individuals and families to choose and lease safe, decent, and affordable housing;
- 70,000 vouchers allocated to 700 Public Housing Agencies (PHAs)
- Sacramento's allocation is 484 EHVs



Eligible Populations

EHVs eligibility is limited to individuals and families who are:

- Homeless;
- At-risk of homelessness;
- Fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or human trafficking; and
- Recently homeless and for whom providing rental assistance will prevent the family's homelessness or having high risk of housing instability.

For detailed definitions click the link <u>here</u> starting on page 17.

CoC Partnership

Required partnerships with the Continuum of Care (CoC) and other organizations for direct referrals and services:

- PHAs must work with community partners to determine the best use and targeting for EHVs along with other resources available in the community.
- PHAs must enter into a Memorandum of Understanding (MOU) with their community's CoC to establish a partnership for the administration of the EHVs.
- All referrals for EHVs must come through the CoC's Coordinated Entry (CE) System or from a Victims Services Provider
- CoCs are responsible for determining whether the family qualifies under one of the four eligibility categories for EHVs.

Key Questions

- Who are we missing?
- Is there any group being prioritized that shouldn't be?
- Are there other prioritization factors we should consider?



Prioritization Targeting within Eligible Categories

- Homeless eligibility category
 - Chronically homeless
- At-Risk eligibility category
 - \circ seniors
- Survivors system eligibility category
- Recently homeless eligibility category
 - Move-On



Prioritization Factors across Eligible Categories*

- 0
- No or very low income
- Potential indicators of limited income growth
 - o disability
 - o other indicators?
- History of homelessness (HMIS, other sources?)
- Employment history
- Evictions history
- Does not require long-term supportive services (or Is receiving sufficient supportive services to meet needs)
- * except for chronically homeless and move-on targeting



Prioritization Factors for Chronically Homeless & Move-On

- Chronically homeless
 - current CES COVID-19 prioritization
 - supportive services provider attached
- Move-On
 - PSH program participants that have stabilized and no longer need supportive services



Key Questions

- Who are we missing?
- Is there any group being prioritized that shouldn't be?
- Are there other prioritization factors we should consider?



Next Steps

- Finalize proposed prioritization based on input received
- Present to CoC Coordinated Entry System Committee for approval (special meeting, week of June 21st)
- Present to CoC Board for approval (special meeting, week of June 28th)
- Begin referrals in early July



EHV Key Dates

- May 5, 2021: EHV Operations Notice published by HUD
- May 10, 2021: EHV Allocation Announced
- May 24, 2021: PHAs inform HUD on # of vouchers the PHA will accept
- July 1, 2021: Annual Contribution Contract Effective Date for all EHVs
- No later than July 31, 2021: PHA and CoC must enter into a Memorandum of Understanding (MOU)
- EHVs sunset After 9/30/23, PHAs may not reissue turnover vouchers. An EHV that has never been issued may be initially issued and leased after 9/30/23.



Sacramento Continuum of Care (CoC) 2020 Committee Overview

Sacramento Steps Forward | March 10th, 2021



List of the Sacramento CoC Committees:

Executive Committee Governance Committee **Racial Equity Committee** Homeless Management Information System (HMIS) & Data Committee **Project Review Committee** Coordinated Entry System Committee System Performance Committee 2021 Point-In-Time (PIT) Count Subcommittee Youth Action Board (YAB)



Sacramento Continuum of Care Executive Committee



Sacramento Continuum of Care Executive Committee

Our Purpose: comprised of the 3 Sacramento CoC Board officers (Chair, Vice Chair, Secretary) is responsible to carry out officer responsibilities & calls all meetings of the Sacramento CoC & Sacramento CoC Board.

- CoC Board Meetings & Workshops Agendas
- Committee Slates:
 - System Performance Committee
 - Coordinated Entry System Committee
 - Project Review Committee
- Leadership on CoC COVID-19 Encampment Response
- CoC Board Workshops:
 - Racial Equity
 - Outreach Strategies
 - System Performance Measures

Our 2020 Accomplishments:

Our 2020 Key Products:



Sacramento Continuum of Care Executive Committee

Our Purpose: comprised of the 3 Sacramento CoC Board officers (Chair, Vice Chair, Secretary) is responsible to carry out officer responsibilities & calls all meetings of the Sacramento CoC & Sacramento CoC Board.

Our 2021 Goals:

- HMIS & Data Committee Slate
- CoC Planning: Increased Education and Community Engagement



Sacramento Continuum of Care Governance Committee



Sacramento Continuum of Care Governance Committee

Our Purpose: is responsible for the ongoing evaluation of the CoC structure & operations, including a review of the governance charter, oversees the CoC Board strategies, activities, budget, and year-end reconciliation.

Our 2020 Key Products:

- Annual CoC Governance Charter
- Annual CoC Board Membership Slate
- Annual CoC Board Executive Committee Slate

Our 2020 Accomplishments:

- April Wick appointed new committee chair
- Due to capacity limitations of SSF staff and the CoC Board, the Governance Committee did not meet in 2020



Sacramento Continuum of Care Governance Committee

Our Purpose: is responsible for the ongoing evaluation of the CoC structure & operations, including a review of the governance charter, oversees the CoC Board strategies, activities, budget, and year-end reconciliation.

Our 2021 Goals:

- Revisit the September 2019 CoC Governance Charter and revise as needed
- Serve as Nominating Committee to develop the annual CoC Board membership & Executive Committee slates



Sacramento Continuum of Care Racial Equity Committee



Sacramento Continuum of Care Racial Equity Committee

Our Purpose: to uncover the scope, causes, and potential solutions of race serving as a predictor for homelessness in Sacramento.

Our 2020 Key Products:

- Materials and Professional Development Assignments for a Three-Part Training Series
- Report #1: Findings from BIPOC PLE Interviews & Listening Sessions
- Report #2: Findings from Research on Best & Promising Practices
- Recording and Materials from Two Stakeholder Forums
- Final Action Plan
- Diverse Committee Slate
- Final Committee Purpose Statement
- Final Workplan
- Approved Plan with Protocols & Questions for BIPOC PLE Interviews & Listening Sessions
- Training #1, Conducted Twice (Approximately 72 Attendees)
- Training #1 Follow Up: Courageous Conversation

Our 2020 Accomplishments:



Sacramento Continuum of Care Racial Equity Committee

Our Purpose: to uncover the scope, causes, and potential solutions of race serving as a predictor for homelessness in Sacramento.

Our 2021 Goals:

- Utilizing Community Based Participatory Research, Conduct 15-25 BIPOC PLE Interviews & Listening Sessions
- Host Two Stakeholder Forums
- Conduct Research on Best and Promising Practices
- Educate the CoC through a Three-Part Training Series with Professional Development Assignments
- All Activities to Culminate in a Final Action Plan to Present to the CoC Board



Sacramento Continuum of Care Homeless Management Information System (HMIS) and Data Committee



Sacramento Continuum of Care HMIS and Data Committee

Our Purpose: is responsible, with the assistance from the HMIS Lead Agency, HMIS is compliant with HUD, provides comprehensive data, & develops HMIS policies & procedures to inform the Sacramento CoC.

Our 2020 Key Products:

- Annual HMIS Privacy & Security Plan
- Annual HMIS Data Quality Plan

Our 2020 Accomplishments:

- 2020 HMIS Privacy & Security Plan approved by the CoC Board 11/18/20
- 2020 HMIS Data Quality Plan approved by the CoC Board 11/18/20
- Year 2, Annual HMIS Recertification Quiz
- Year 2, Annual HMIS Security Audit Process



Sacramento Continuum of Care HMIS and Data Committee

Our Purpose: is responsible, with the assistance from the HMIS Lead Agency, HMIS is compliant with HUD, provides comprehensive data, & develops HMIS policies & procedures to inform the Sacramento CoC.

Our 2021 Goals:

- Annual HMIS Privacy & Security Plan review and revision
- Annual HMIS Data Quality Plan review and revision
- Further operationalize policies within the HMIS Privacy & Security and Data Quality Plans



Sacramento Continuum of Care Project Review Committee



Sacramento Continuum of Care Project Review Committee

Our Purpose: is responsible for overseeing a collaborative process to select projects for the HUD CoC funding application & for evaluating project performance of HUD-funded activities.

Our 2020 Key Products:

- Annual HUD CoC Program NOFA competition- review and ranking of renewal and new projects
- On-site TA to CoC providers focused on NOFA competition performance
- Membership Policy
- Defunded Projects Policy
- 3 provider surveys re. scoring criteria input

Our 2020 Accomplishments:

- On-going dialogue and support for providers re. uncertainty of FY2020 NOFA
- Training & data review from SSF to build PRC understanding of key topics impacting NOFA scoring factors
- No FY2020 HUD CoC Program NOFA competition



Sacramento Continuum of Care Project Review Committee

Our Purpose: is responsible for overseeing a collaborative process to select projects for the HUD CoC funding application & for evaluating project performance of HUD-funded activities.

Our 2021 Goals:

- Quality of services scoring factor improvements
- Performance targets by project type and/or subpopulation
- Build PRC relationship with ESG providers (unmet Charter responsibility)
- Focus on racial equity & lived experience re. membership



Sacramento Continuum of Care Coordinated Entry System Committee



Sacramento Continuum of Care Coordinated Entry System Committee

Our Purpose: is responsible for the design & implementation of the local Coordinated Entry System (CES) & evaluates its functioning & impact on improving access & connection to services to resolve homelessness.

Our 2020 Key Product:

CES Evaluation

Our 2020 Accomplishments:

- Amended CES prioritization schema to incorporate COVID-19 vulnerability
- Developed the Rapid Access Problem Solving (RAPS) proposal adopted by the CoC Board in November 2020
- Ratified as an official committee of the CoC Board
- Input to SPC on CES access & system map
- Focus on case conferencing



Sacramento Continuum of Care Coordinated Entry System Committee

Our Purpose: is responsible for overseeing a collaborative process to select projects for the HUD CoC funding application & for evaluating project performance of HUD-funded activities.

Our 2021 Goals:

- Evaluate Rapid Access Problem Solving (RAPS) pilot
- Goal 1: Make CES information and materials publicly available & easily accessible
- Goal 2: Develop a plan to expand CES resources including drop-in and outreach services
- Goal 3: Collaborate with Racial Equity committee to evaluate CES disparities



Sacramento Continuum of Care System Performance Committee



Sacramento Continuum of Care System Performance Committee

Our Purpose: is responsible for system wide planning to ensure the overall housing & service system meets the needs of individuals, including unaccompanied youth, & families experiencing homelessness.

- HIC review
- PIT development (delegated to PIT subcommittee)
- NOFA system performance elements
- System performance measures review
- Gaps analysis

Our 2020 Accomplishments:

- System mapping and gaps analysis methodology
- System Maps for CE, DHA, SHRA, and Behavioral Health
- Client Movement Dashboard
- Project Access Matrix



Sacramento Continuum of Care System Performance Committee

Our Purpose: is responsible for system wide planning to ensure the overall housing & service system meets the needs of individuals, including unaccompanied youth, & families experiencing homelessness.

Our 2021 Goals:

- Gaps Analysis
- Workshop on System Maps and Gaps Analysis
- HIC review
- 2022 PIT planning
- NOFA process
- System Performance Improvement Plan



Sacramento Continuum of Care 2021 Point-in-Time (PIT) Count Subcommittee



Sacramento Continuum of Care 2021 Point-in-Time (PIT) Count Subcommittee

Our Purpose: is responsible with debriefing and analyzing the implementation of the 2021 Point-in-Time Count and to develop recommendations for forthcoming Point-in-Time Counts and PIT Committees.

Our 2020 Key Product:

PIT Timelines & Work Plan

Our 2020 Accomplishments:

- Subcommittee seated July 2020
- Adjusting local unsheltered PIT approach in light of COVID-19 pandemic and associated HUD guidance



Sacramento Continuum of Care 2021 Point-in-Time (PIT) Count Subcommittee

Our Purpose: is responsible with debriefing and analyzing the implementation of the 2021 Point-in-Time Count and to develop recommendations for forthcoming Point-in-Time Counts and PIT Committees.

Our 2021 Goal:

Oversee implementation of potential 2022 unsheltered PIT approach



Sacramento Continuum of Care Youth Action Board (YAB)



Sacramento Continuum of Care Youth Action Board

Our Purpose: is responsible to advise the Sacramento CoC Board on policies & activities that relate to preventing & ending youth homelessness.

Our 2020 Accomplishments:

- Appointment of representative to the YAB-dedicated seat on the CoC Board (Jan. 2020).
- Provided recommendations to CoC for Homeless Housing, Assistance & Prevention (HHAP) youth set-aside funds.

Our 2021 Goal:

• Developing additional strategies for connecting the YAB and the CoC

S A C R A M E N T O STEPS FORWARD Ending Homelessness. Starting Fresh.

Thank you!

SACRAMENTO CONTINUUM OF CARE (COC)

DRAFT ACTION PLAN:

Findings & Recommendations from the CoC Racial Equity Committee

JUNE 16, 2021



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LETTER FROM THE CO-CHAIRS

Sacramento Continuum of Care's

Racial Equity Committee (REQC)

As co-chairs of the Sacramento Continuum of Care's Racial Equity Committee (REQC), we submit our recommendations to reduce and eliminate disparities in the homeless services system. Our recommendations are guided by: input from interviews with Black, Indigenous, People of Color (BIPOC) who have lived experience with homelessness; feedback during stakeholder forums; studies; listening sessions; and perspectives from our committee members and meeting guests. We had the pleasure of serving alongside the dedicated members of the REQC, each of whom brought a wealth of experience and vision to this work. We are grateful to all those who shared their perspectives, experiences, and potential solutions of race serving as a predictor for homelessness in Sacramento.

In Sacramento County and across the country, people of color experience homelessness at disproportionately higher rates because of historic and ongoing inequities. In Sacramento, BIPOC are three to four times more likely to experience homelessness than the general population. Disparities in homelessness are exacerbated by a wealth gap driven by racism; on average, the net wealth of a Black family in America is about one-tenth that of a white family, as it has been for the past 70 years. This dramatic wealth gap is further entrenched by Black families earning little more than half of the income earned by white families. We also know that racial and social inequities are directly connected to health inequities.

While the problems may seem vast and multi-dimensional, change is possible through our collective efforts. Meaningful change will require leaders, elected officials, public institutions, community organizations, and individuals to look at their work, policies, and decision-making through a racial equity lens and use their collective circles to influence change.

Our recommendations provide a framework for action towards improving our current practices and righting an inherently inequitable system. This action plan is not the final word on what can and should be done. Instead, it is a starting point and pathway towards addressing racial equity in our homeless services system.

Angela Upshaw, MPH, MBA

Associate Director Berkeley Food & Housing Project-Roads Home

Ardy Akhzari Chief Executive Officer PacksforColdBack Inc.

Racial Equity Committee (REQC) Approval, Recruitment, & Formation

In November 2020, the Sacramento CoC Board approved the creation of a Racial Equity Committee to serve through July 2021, with the primary purpose of recommending an action plan for the board's approval. Intensive outreach efforts combined with tremendous interest from the community resulted in 66 applications being submitted. The Racial Equity Committee (REQC) membership slate was approved from this pool of applicants, with attention to ensuring robust inclusion of applicants who identified as BIPOC or as part of BIPOC families as well as those with lived experience of homelessness (a stipend was offered for members with lived experience). At the first meeting of the REQC in January 2021, the committee approved its ambitious work plan and initiated its implementation.

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Subcommittee As Working Group

The committee met just once monthly, so an ad hoc subcommittee structure was utilized to move the work forward between the committee meetings. Interested committee members, along with SSF staff and members of the public, met one to three times monthly to address the project at hand. These meetings were opportunities to delve deeper into the questions and issues that were raised at the committee meetings, and to prep materials and recommendations for the full committee's consideration. The membership was fluid so that individuals could participate based on their interests and availability. It was in these meetings that the logistics and assignments for the BIPOC interviews were ironed out, that feedback was provided on the REQ data webpage, that understanding and gaps in our best practices were discussed, and that the action plan began to take shape.

Activities & Inputs

There were a number of activities and inputs that informed our findings and the recommendations that resulted from those findings.

REQ 3-Part Training Series:

CoC Board members, REQC members, and CoC-funded providers were invited to participate in an interactive training series in Spring 2021 designed to build a common knowledge base and move our community in the direction of collective, coordinated, well-informed action—at the individual, organizational, and systemic level. For each session, post-training professional development assignments and resources were offered along with a follow-up Courageous Conversation. The titles of the trainings were:

I Am a Good Person: I Can't Possibly Have Bias And Other Myths About How Our Brains Work

Acknowledging Our Shared Inheritance: Government-Sanctioned Bias, Systemic Racism, and a Renewed Demand for Change Bringing It All Together: Aligning Our Heads, Our Hearts, and Our Institutions for Equity

The materials from these trainings are available on our website. To protect confidentiality and encourage transparency, the trainings were not recorded.

BIPOC Interviews:

To augment our quantitative data, the REQC engaged in a community-based participatory research process to design and conduct interviews with BIPOC who were currently experiencing or had recently experienced homelessness. The full report of this process and its findings can be found in *Appendix A*.

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Listening Sessions with Other Communities:

SSF staff and REQC co-chairs engaged staff and consultants from other communities around the country to learn about their efforts towards racial equity, including their innovations, challenges, structures, funding, and advice.

Stakeholder Forum:

In April 2021, the REQC held an online forum to discuss with the broader community the questions that were driving the action plan. Several local leaders were invited as panelists to represent their BIPOC-led and/or BIPOC-serving organizations. Following the panel, participants met in small breakout groups that then reported out. A recording of this forum, as well as the follow-up forum in which we previewed the draft action plan, are available on our website.

Annual CoC Meeting:

At the May 2021 meeting, we heard from local community members, including youth, with lived experience of homelessness. We also hosted three break-out sessions, including Advancing Racial Equity: Social Justice Through Community Engagement. In this session, we had the opportunity to explore several community-driven efforts to advance racial equity and re-imagine our homelessness system as being fully inclusive, anticipatory, and responsive.

Community Input Forms:

Following the first Stakeholder Forum and the Annual CoC Meeting, survey links were provided to the public to provide input on what they would like to see our community commit to. Among others, questions included: How can we ensure non-discrimination in our homelessness services system? How can we expand funding to underserved communities and non-traditional providers? How should the CoC Board partner to promote racial equity? What performance measures should we be tracking?

Presentations on System Performance:

At the REQC meetings, we engaged with SSF staff to gain a clear picture of our system performance from the perspective of: Local Race and Ethnicity Data, the VI-SPDAT assessment tools used to prioritize individuals and families for housing and other services, Coordinated Entry, and the recently conducted Gaps Analysis. Committee members and the public received presentations and materials, which are posted on our website, and were able to ask questions.

Presentations on Best Practices:

Outside guests as well as REQC members were invited to educate us on the unique histories and needs of some of the populations that are over-represented in homelessness. Due to time constraints and availability of presenters, there were limitations on the number of presentations. There were two presentations from the Native American lens (one on housing and the other on health), and one each from the lens of Latinx Intersectionality and BIPOC with Disabilities. They can be found on our website.

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Tiered Recommendations

As the recommendations have emerged from the findings, we have assigned them a number of T1, T2, or T3 based on our understanding of their ease of implementation, with T1 recommendations currently having the greatest capacity, resources, political will, partnerships, timeliness, and other considerations making them the "lowest hanging fruit", while T3 recommendations currently present the greatest stretch. The plan has been designed to fulfill a 3-5 year vision, with the anticipation that some recommendations will be implemented sooner than others.

Racial Equity

Data & Context About the Disparities in Homelessness

UPDATED: JULY 2021

In Sacramento County and across the country, people of color experience homelessness at disproportionately higher rates because of historic and ongoing inequities.

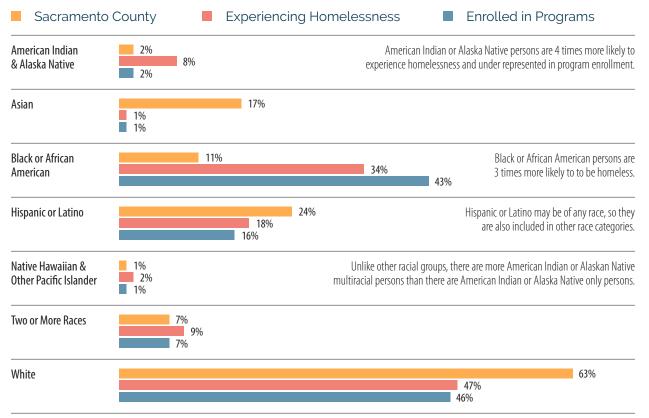
In Sacramento, Black/African Americans are three times more likely to experience homelessness than the general population. Meanwhile, American Indian and Alaskan Natives are four times more likely to experience homelessness than the general population.



The Sacramento Continuum of Care (CoC) Racial Equity Committee (REQC) reviewed available data on homelessness by race and ethnicity and determined that it was important to share the following perspectives on the data.

The data shown below helps us understand the disparity in homelessness experienced by Black, Indigenous, and People of Color (BIPOC). However, the federally mandated language and definitions used to collect and report data does not best serve BIPOC communities.*

Proportion of Race/Ethnicity by Population



Sacramento County population from 2019 Census Quick Facts. Population experienceing homelessness from 2019 Point-in-Time Count (1/31/19). Population enrolled in programs from Sacramento Homelessness Management Information System (1/31/19).

Race is a social construct. There exists no clear, reliable distinctions that bind people to the racial categories, which were created as a way to define physical differences between people, and often used as a tool for oppression and violence.

Ethnicity categories are inadequate oversimplifications. We are required to collect data on ethnicity separate from race using two ethnicity choices ("Hispanic or Latino" or "Not Hispanic or Latino"), which neglects the true diversity of shared culture, language, ancestry, practices, and beliefs. In addition, "Hispanic" and "Latino," which the federal government defines as a "person of Cuban, Mexican, Puerto Rican, South or Central American or other Spanish culture of origin, regardless of race," are not terms universally embraced by the labelled community. See more data on the intersection of race and ethnicity below.

Intersection of Ethnicity and Race

for those enrolled in programs on March 1, 2021

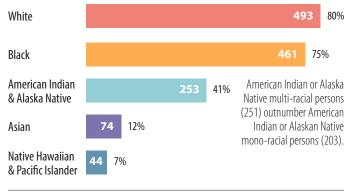
	TOTAL	1,392	100%
	American Indian or Alaska Native	1	1%
	Native Hawaiian or Other Pacific Islander	1	1%
	Black or African American	6	6%
Ethnicity	White	15	15%
Unknown	Unknown Race	74	76%
	TOTAL	1,372	10070
	TOTAL	1,392	100%
	Asian	8	1%
	Native Hawaiian or Other Pacific Islander	19	470
	Unknown Race	60	4%
	American Indian or Alaska Native	83	6%
	Black or African American	190	1470
Latino	Two or More Races	190	14%
Hispanic/	White	883	63%
	TOTAL	6.557	100%
	Unknown Race	37	1%
	Native Hawaiian or Other Pacific Islander	91	1%
	Asian	108	2%
	American Indian or Alaska Native	120	2%
	Two or More Races	425	6%
Non Latino	White	2.705	41%
Non-Hispanic/	Black or African American	3.071	47%

The data does not reflect the true range of identity and experience. The data reflects the self-identified race and ethnicity of persons experiencing homelessness, but the categories are limiting. For example, the racial category "Asian" groups together a huge number of countries and people of very diverse cultures. In addition, combining multiracial persons into a category such as "Two or more races," can mask the true impacts for some racial groups. For example, there are more multi-racial American Indian/Alaska Native persons experiencing homelessness than there are American Indian/Alaska Native mono-racial persons. See more data on who is represented within "Two or more races" below.

Unpacking the "Two or more races" category

for those enrolled in programs on March 1, 2021

RACES REPORTED FOR THOSE OF TWO OR MORE RACES



615 TOTAL PERSONS

The data does not represent the true burden of the housing crisis facing the BIPOC community. By focusing on those who are unsheltered, the federal definition of homelessness leaves out other housing crisis situations that may be more common among some populations, such as over-crowding of multiple families in a unit meant for one or two persons, or couch-surfing.

Qualitative data adds critical context. Interviews and surveys, such as the one undertaken by the REQC in 2021, shed more light on the true burden and challenges faced by BIPOC experiencing homelessness.

Despite the data's limitations, it is clear there is disparity. The data on this page and other data related to racial equity will be reviewed and updated regularly. If you are interested in learning more and helping address the disparity in homelessness, we encourage you to participate in the REQC meetings.

*Update: In May 2021, HUD communicated upcoming changes to the wording of the race and ethnicity categories based on feedback from communities. The visual shows the language people were allowed to choose from at the time the data was collected. For more information on the new wording, go to the HUD's website www.hud.gov.

Sacramento Continuum of Care's Racial Equity Committee (REQC)

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The overwhelming number of those un-housed BIPOC interviewed for the Racial Equity Committee report that informs this action plan experience disabilities. This is in keeping with the national trend of the rising number of disabled and seniors experiencing homelessness who are also **BIPOC.** The intersection of un-housed, BIPOC and disabled means that city and county leaders must ensure that initiatives serving the un-housed are delivered in a universally accessible way and that BIPOC people with disabilities and older adults are at the table designing the programs meant to serve them.

April Marie Dawson

CoC Board Member and Racial Equity Committee Member

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Vision

Uncover the scope, causes, and potential solutions of race serving as a predictor for homelessness in Sacramento.

The committee is tasked with developing an action plan to guide the decision-making process of the CoC Board over the next three to five years. This plan will be fully informed by BIPOC with lived experience of homelessness, as well as input and recommendations from stakeholders, studies, pilots, local systems evaluations, and the learnings of other communities.

Process

- Racial Equity Committee (REQC) Approval, Recruitment, and Formation
- Subcommittee as Working Group
- Activities and Inputs:
 - REQ 3-Part Training Series
 - BIPOC Interviews
 - Listening Sessions with Other Communities
 - Stakeholder Forum
 - Annual CoC Meeting
 - Community Input Forms

The 20-member committee is comprised primarily of Black, Indigenous, and People of Color (BIPOC), many with lived experience of homelessness.

The ultimate vision is to create an equitable, accountable, and transparent homelessness system that catalyzes structural change both inside and outside of our current sphere of influence.

- Presentations on System Performance
 -Local Race and Ethnicity Data
 - -VI-SPDAT

- -Coordinated Entry
- -Gaps Analysis
- Presentations on Best Practices
 Native American
 - -Latinx Intersectionality
 - -BIPOC with Disabilities

2021 Racial Equity Committee Roster

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	COMMITTEE MEMBER	AREA OF REPRESENTATION	TITLE/ORGANIZATION
	Aimee Zenzele Barnes	City of Sacramento	Diversity & Equity Manager, City of Sacramento
	Alicia Gonzales	Greater Sacramento	Public Health Programs Manger, Sacramento Native American Health Center
*	Angela Upshaw, <i>Co-Chair</i>	Veterans	Asso. Director of Programs, Berkeley Food and Housing Project - Roads Home
	Anira Khlok	Sacramento, Health System	Community & Homeless Health Project Manager, Dignity Health
	April Marie Dawson	People with Disabilities	Executive Director, Resources for Independent Living
*	Ardy Akhzari, <i>Co-Chair</i>	Sacramento	Founder & CEO (Volunteer), Packs for Cold Backs
	Brina Sylve	Greater Sacramento Area	Paralegal, California Housing Finance Agency
	Dawn Basciano	Sacramento	Regulatory Manager, California Dept. of Public Health
	Fatemah Martinez, <i>MSW</i>	South Sacramento, Unsheltered/ Non-Profit/Outreach	President, South Sacramento (HART)
	Henry Ortiz	Incarceration, Systemic Oppression, Community Violence	Grassroots Community Organizer, All of Us or None Sacramento
	Koby Rodriguez	Central City, Non-Profit, BIQTPOC	Chief Program Officer, The Sacramento LGBT Community Center
	Mike Nguy	Government Agency in the Public Health Division	Health Equity Lead, Sacramento County Public Health
	Patricia Jones	Sacramento	Client, Lutheran Social Services
	Shalinee Hunter	Sacramento and Statewide	Civil Rights Attorney & Asst. Director of Equal Employ. Opp., Caltrans
	Stephanie D. Thompson	Oak Park and Marina Vista	Vice Chair-Person, Community Wellness Forum
	Stephen Hernandez	Sacramento, Veterans	Site Director, Nation's Finest
	Steven Seeley	Mental Health Services, Sacramento County	Hope Coop Active Board Member/Volunteer, Hope Coop
	Tiffany Glass	Elk Grove, Sacramento County	Human Services Program Planner, Dept of Child, Family and Adult Services, CPS
	Tiffany Gold	Youth with Lived Experience, POC	Child Care transportation, Waking The Village
	Vanessa Johnson	Sacramento County	Sheriff Lieutenant, Sacramento County Sheriff's Office

2021 Racial Equity Subcommittee Roster

	COMMITTEE MEMBER	AREA OF REPRESENTATION	TITLE/ORGANIZATION
*	Angela Upshaw, <i>Co-Chair</i>	Veterans	Asso. Director of Programs, Berkeley Food and Housing Project - Roads Home
	Anira Khlok	Sacramento, Health System	Community & Homeless Health Project Manager, Dignity Health
*	Ardy Akhzari, <i>Co-Chair</i>	Sacramento	Founder & CEO (Volunteer), Packs for Cold Backs
	Brina Sylve	Greater Sacramento Area	Paralegal, California Housing Finance Agency
	Christina Heredia	Lead Agency	Referral Special, Sacramento Steps Forward
	Fatemah Martinez, <i>MSW</i>	South Sacramento, Unsheltered/ Non-Profit/Outreach	President, South Sacramento (HART)
	Henry Ortiz	Incarceration, Systemic Oppression, Community Violence	Grassroots Community Organizer, All of Us or None Sacramento
	Patricia Jones	Sacramento	Client, Lutheran Social Services
	Stephanie D. Thompson	Oak Park and Marina Vista	Vice Chair, Community Wellness Forum



Key Staff

Lisa Bates CEO

Scott Clark Systems Performance Analyst

Tamu Green, PhD Systems Performance Advisor

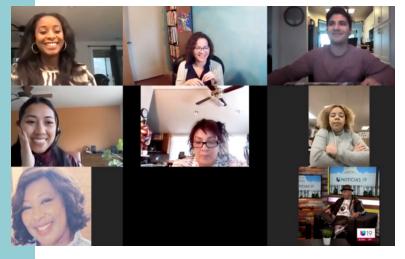
Christine Heredia CE-Referral Specialist

Michelle Charlton Continuum of Care Coordinator SACRAMENTO COC

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Racial Equity Committee (REQC)

Screenshot of a Racial Equity Subcommittee Meeting





- The REQC was established in November 2020 to develop an action plan for the CoC board's consideration.
- The initial REQC commitment extended through July 2021 for members and staff.
- The REQC has become a valuable resource in the community, serving to give voice to BIPOC with lived experience of homelessness, to provide input on matters beyond the action plan, to foster trust and accountability, and to raise questions, concerns, and solutions in a brave space.
- Its members believe that an equitable homelessness response system in Sacramento is more likely to be achieved with an extended commitment to dedicated racial equity work.

- Secure funding to staff the REQC, supporting the members with committee logistics as well as meeting the liaison, training, and advocacy needs of the committee with other organizations in the community. (T2)
- Expand the term of the REQC as a standing committee of the CoC Board, which would primarily
 provide support for implementation of the action plan and the racial equity work of the other
 committees. (T1)
- Incorporate racial equity goals and tools into each of the CoC Board's committees when they
 develop their annual work plans. Have the REQC advise on the development and implementation
 of these goals and tools. (T2)

Data with a Racial Equity Lens



Findings

Photo Credit: Hector Amezcua

- The vast majority of our data is quantitative.
- Quantitative categories do not always capture true identities or make all communities visible. This
 is particularly true of those that are not community-defined, as is the case for our HUD-designated
 racial and ethnic categories.

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- Data is generally most useful and actionable when it is disaggregated. Disaggregation can be challenging when there are small numbers of a subpopulation.
- Qualitative data can provide meaningful context to understanding quantitative data.
- Racial inequities can be compounded by other demographic factors such as disability, gender, gender identity, and sexual orientation, creating a multiplier effect.
- Outside of the official HUD definition of homelessness, there are many who are housing insecure and ineligible for services.

Recommendations

To include a clearer picture of the BIPOC homelessness experience:

- Explore intersectionality data to understand multiplier effects of demographics outside of race and also to devise targeted universalism solutions. (T1)
- Collect, analyze, and report qualitative data when exploring issues related to equity. (T2)

To make data on racial equity more meaningful:

- Provide contextual information prepared with REQC input when presenting quantitative data. (T1)
- Disaggregate data on race/ethnicity identity as much as possible when presented. (T1)
- Develop and provide input to HUD on mandated race and ethnicity data process.

-Explore opportunity to collaborate with other CoCs. (T1)

 If HUD presents an opportunity for community input on the definition of homelessness, advocate for a broader definition. (T1)

To incorporate more BIPOC voices :

- Discuss racial equity data initiatives with the REQC and other racial equity advocates to get input on key aspects such as data definitions, data collection, analysis, and findings. (T1)
- Work with the REQC to identify racial equity key performance measures. (T1)

SACRAMENTO COC

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Training & Education/ Normalizing Conversations



Findings

- The community will participate in workshops, educational presentations, trainings, and courageous conversations when those opportunities are offered. There is strong interest in learning the context for racial disparities in homelessness, as well as how to take personal and organizational action.
- Some community members have requested that providers receive training in Housing First principles and good communication skills, as well as training on the unique history, needs, and best or promising practices for specific racial and ethnic populations that are little understood in relation to homelessness services.

Achieving Health & Mental Health: Equity at Every Level



Source: California Department of Public Health, Office of Health Equity, as inspired by World Health Organization, Robert Wood Johnson Foundation, and many others.

- Intersectional issues of race/ethnicity with disability, gender identity, and sexual orientation are both prominent and largely misunderstood.
- There is a continuum of expertise within the local community, with some members newly entering these conversations and others who have significant depth of understanding.
- Bringing CoC board members, providers, volunteers, and other members of the CoC community together to learn about and openly discuss the challenges that BIPOC face demonstrates leadership and fosters trust and collaboration.

- Provide ongoing training and educational opportunities that are free and open to the entire community. The trainings should be determined by the needs that are demonstrated and expressed to better understand and promote racial equity, including intersectional needs. Note: Free disability training is available through the local independent living center (RIL). (T1)
- Adapt the national Culturally and Linguistically Appropriate Services (CLAS) Standards to provide guidance to the homelessness sector, and provide training on how to implement the standards. (T2)
- Draw on local and national expertise to provide this education, uplifting the experience and voice of BIPOC with lived experience of homelessness in the process. (T2)

Staff & Leadership **Diversity**



Coc Board Members



Erin Johansen Chair

Executive Director. Hope Cooperative

Representing: Mental Health

Angela Upshaw Vice Chair

Associate Director of Programs, Berkeley Food & Housing Project

Representing: Veterans



Pixie Pearl Secretary

California Homeless Youth Project

Representing: Transition Age Youth, LGBTQ Community

Findings

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- While many of the organizations and institutions that comprise the CoC have line staff that reflect the racial and ethnic demographics of Sacramento's population experiencing homelessness, there is less diversity at the leadership level.
- It is often the leadership within these organizations and institutions that are recruited to the CoC board because of their authority and influence.
- As such, the CoC board does not reflect the community's racial and ethnic diversity.

- Among Sacramento's homelessness service providers, encourage social equity - intentionally hiring management level individuals with lived experience. (T2)
- When recruiting for the CoC Board and committees, replicate the process of recruitment for the REQC, intentionally seeking overrepresentation of BIPOC, especially those with lived experience. (T1)
- Explicitly offer stipends for participation for board and committee members with lived experience. (T1)

Assessment & Prioritization



Findings

Photo Credit: Sacramento Poor People's Campaign

- Version 1 of the VI-SPDAT has been criticized for not properly scoring BIPOC, under-prioritizing them for services.
- Some communities have modified their assessment and prioritization process to account for communities that have experienced gentrification and displacement and/or a history of redlining.
- Many individuals in Sacramento wait for long periods of time in the Coordinated Entry process after their VI-SPDAT data is gathered.
- There is the potential for real and perceived bias on the part of anyone involved in the assessment process.
- There is also the potential for the person being assessed to feel uncomfortable with those involved in the process based on their demographics and lived experience.

Recommendations

To address/prevent potential issues with the VI-SPDAT tool:

- Involve the REQ Committee in any planned changes to the Coordinated Entry assessment process before implementation. (T1)
- Explore alternative tools and methodologies for potential future use. (T2)

To better support individuals experiencing homelessness:

 Continue to improve the Coordinated Entry process, so that people do not wait for long periods of time after data is gathered from VI-SPDAT. (T3)

To address/prevent potential assessment administrator bias:

 Educate those who conduct needs assessments about racial disparities in housing and homelessness. (T2)

-Advocate for racial equity training for anyone who administers an assessment.

 Collect race/ethnicity data about those who provide assessments to understand to what degree administrators represent population they serve. (T2)

-Administer survey or ask organizations to provide information.

Language Access



Findings

- Because the VI-SPDAT is only offered in English, individuals and families without English as their Native language are at a disadvantage from accessing entry, assessment, resources, and housing at an equitable level.
- While there has been a transition from discouraging translation to allowing bilingual service providers to translate, this adjustment is recent, not widespread knowledge, and leaves a heavy burden on those bilingual service providers to adequately understand, interpret, and translate complex assessment tools.
- With the exception of the consent form, vital documents necessary to navigate successfully through the HMIS process are not translated into languages other than English.

Recommendations

Vital Documents: VI-SPDAT Risk Assessment, Consent Form and Additional Documents (e.g., third party verification, self-certification, disability certification, program information, practices and policies)

- Translate all necessary information and documentation into multiple languages (T2)
- Train service providers on navigating access to translated forms and delivering assessments (T2)
- Ensure that all newly implemented tools and documents are offered in multiple languages (T2)

Provide funding for free and ongoing access to realtime translation and interpreting services for providers and programs without bilingual and multilingual staff. (T3)

Assess all documents that are provided to clients for readability; as necessary, re-create them to read at a 4th-5th grade level. (T2)

Include accessibility statements on all outreach materials/brochures that includes who to reach out to if someone needs accommodations to participate in programs and services. (T1)

Photo Credit: Sacramento Street Medicine

Equitable Funding



Photo Credit: Sacramento Poor People's Campaign

Findings

- Small, BIPOC-led organizations are at a disadvantage in the NOFA and other competitions for contracts and grants due to infrastructure challenges such as lack of board training and development, liability insurance and other requirements, internal HR processes and procedures, and prior large-scale contract or grant management.
- Small organizations are burdened with data collection, preventing them from playing to their strengths: direct service provision.
- Competition between service providers stifles collaboration, innovation, and new funding streams.
- There is community concern that legacy projects are not effective enough and continually funding them without thorough evaluation of their impact impedes the funding of other projects that may be more effective.

- Explore developing the capacity of small, BIPOC-led organizations by offering cohort and individual training and technical assistance annually, in preparation for competitive procurement and successful implementation of the NOFA and other opportunities to diversify Sacramento's network of homelessness providers. Explore paying existing BIPOC-led providers to provide the training and technical assistance as peer mentors. (T3)
- Incentivize larger organizations to partner with small, BIPOC-led organizations that have a longstanding history of working in the community by providing preference to their funding applications when such partnerships are in place or by requiring complementary collaboration. (T3)
- Evaluate current funded projects for effectiveness with BIPOC populations. (T3)

Partnerships



Sacramento Native American Health Center (SNAHC)

Findings

- Federally recognized tribes have the authority to create their own CoCs. There is one federally
 recognized tribe in the Sacramento area, Wilton Rancheria.
- There are many organizations and institutions that provide preventative or supporting services to individuals and families facing homelessness who are not connected to or knowledgeable of the CoC.
- The disproportionate numbers of BIPOC in institutions and systems that are further upstream contribute to the racial inequity found in homelessness. Unsupported exits from the foster care, juvenile and adult incarceration, education, and health care systems increase the likelihood of experiencing homelessness.
- Youth homelessness strongly predicts adult homelessness.

- Offer formal support and allyship to Wilton Rancheria in the creation and sustainability of a CoC. (T1)
- Conduct outreach into the community to develop a more comprehensive database of organizations and institutions that could aid the efforts of the CoC. Include these potential partners in communications about funding opportunities, board and committee meetings and openings for membership, forums, trainings, and other engagement that will strengthen case management/ case conferencing, housing development and placement, HMIS utilization, and collaborative program design. (T1)
- Establish a workgroup to learn from other communities that have established data-sharing agreements among multiple systems and provide case management prior to anticipated exits from overrepresented BIPOC systems, to determine the feasibility of replicating this type of transition coordination in Sacramento. (T2)

Homeless Management Information System (HMIS)



Photo Credit: Hector Amezcua

Findings

- Not all providers use HMIS, and among those that do, data quality varies although there is widespread agreement that having a single database or integrated platform would enable better system performance.
- HMIS is considered by some to be too burdensome for data entry and too complicated to navigate.
- Some volunteers of BIPOC-led and BIPOC-serving organizations that are not currently CoC-funded have specifically requested that they be trained to enter data into HMIS.

- Convene leaders and database administrators to discuss opportunities to standardize data collection and reporting, reduce duplicative data entry across systems, and explore potential for future data sharing (Source: Gaps Analysis). Specifically, seek to build a data sharing system that is comprised of: a) Technical infrastructure that allows secure data transfer between SSF and its data sharing partners, b) A data sharing agreement template so that SSF can quickly and easily establish legal and binding agreements with its partners, and c) Tools to perform external data integration into HMIS. (T3)
- Identify the scope of the data quality issues in HMIS and communicate them with the operators/ providers. Log this communication to get a clearer understanding of the effectiveness of current interventions. (T1)
- Expand training and education for the providers at management and data entry levels, making sure the training curricula are themselves easy to understand and follow. (T2)
- Consider funding a diverse team of resource specialists to provide intensive hands-on coaching with current and potential HMIS users to increase their comfort and success with inputting and accessing HMIS data. (T2)
- Individuals who are serving as volunteers or staff for BIPOC-led and BIPOC-serving organizations should specifically be outreached to receive this HMIS support. (T1)



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THIS BALKAPACK IS NOT LOST. We've left in here for our friends who do not have a warm place to call home tongith. If you are is need, places take this backpack that is filled with food, warm Cobtes, and other essential terms you may need. We winded to show you that we towe you, we care, and are thinking of you during these difficult times.

We are here for YOU. www.peckelaronishacks.org

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Racial Equity Committee Interviews Summary





The Sacramento Continuum of Care Racial Equity Committee (REQC) established a goal to better understand the local Black Indigenous & Persons of Color (BIPOC) homelessness experience through an interview process. REQC members were encouraged to contribute names of persons with current or recent past experience with homelessness, who might be willing to be interviewed. 19 people were recommended for interview.

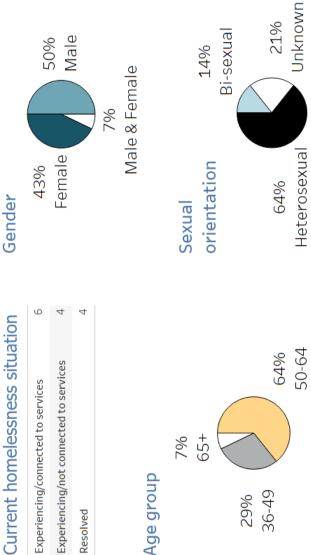
Based on the ability to connect, 20 REQC members were involved in surveying 14 people. Participants were provided with a gift card.

Participant Demographics Summary

14 people interviewed



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African American	5
African American/Black	2
Black	Ţ
Native American /Black	1
Native/Black	Ţ
Indigenous/Haitian/ Native American	H
Native American	Ţ
Hispanic/Indian	T
Anglo/Asian/Latin	H



Appendix A

20

21%





Participant Demographics Detail:

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For Race/Ethnicity, Gender, and Sexual Orientation, the participant self-identified and was not limited to any categories. •

- For Head of Household, Living with a Disability, Domestic Violence (DV) Survivor, Formerly Incarcerated, and Veteran categories, participants were asked "Which of these descriptions best describe you?" •
 - For Current Situation, participants chose from three options.



June 2021 Racial Equity Committee Interviews Summary

Length of time homeless

Of the 12 persons who responded, all indicated a length of one year or longer. It was in some cases difficult to tell if lengths were continuous or represented multiple cases of homelessness. The range reported spanned "about one year" to 30 years. Those who had resolved their homelessness, reported shorter lengths of time homeless.

			S	A C R	AMENTO	0 C O C
Average years homeless	9.2	10.3	2.0	8.3		
Current homelessness situation	Experiencing/connected to services	Experiencing/not connected to services	Resolved	Overall average years homeless		

Location of homelessness

The majority of persons had spent all of their time homeless in Sacramento.

Other locations mentioned were Los Angeles (experience was better in Sacramento) and Texas (experience was better in Sacramento).

13 Count ∞ ഹ Location of homelessness Not just Sacramento All Sacramento Total

Events leading to homelessness

All 14 persons identified events contributing to their homelessness.

8 people reported multiple events leading to homelessness, and each event was counted.

The most common themes were related to:

- Employment, including loss of job or inability to find work
- Health-related challenges, including illness or injury that prevented them from working, as well as related bills
- Family changes, including death of family member and separation from partner

Count

Multiple reasons

Event type

Employment

Health

38

3 2 0

Not enough money

Family change

ſ

Drug addiction

Other

Eviction

Total

June 2021
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Personal impact of homelessness

10 people answered a question on how homelessness affected them. 4 people focused on challenges (1 had resolved their homelessness). 5 people focused more on things they had learned (1 person had resolved their homelessness). 1 person spoke to both challenges and growth.

Challenges identified in response to this question included:

- bad weather
- no bathroom or shower
- health issues got worse
- addicted to living outside
- realize people look down on you
- things get stolen
- getting the "run around" from providers

Changes that reflect new understanding included:

- increased empathy
- more aware of world
- helped resolve personal issues
- increased understanding of self
- realized you need others to survive

Resources accessed

related programs. 2 persons (both not connected to services) indicated that they "haven't really tried." Sometimes resources were referred to generally, 13 people indicated a wide variety of services and agencies accessed or attempted to access, including navigation, housing services, shelter, and drugbut specific programs were also mentioned.

Sacramento programs and providers mentioned

- 2-1-1
- Covered Sacramento
- Loaves & Fishes
- Sacramento Covered navigator
 - Sacramento Self Help Housing
- Salvation Army
- Volunteers of America
 Union Gospel Mission
- Sacramento Housing & Redevelopment Agency (SHRA)
- Sacramento Native American Health Center (SNAHC)

- Veteran programs mentioned
- Roads Home
- VASH vouchers
- Veterans advocate program

Other programs mentioned

- Section 8
 - SSI



Racial Equity Committee Interviews Summary June 2021

Housing Choice Vouchers

A little more than half (8 out of 14) indicated they had received Housing Choice Vouchers, 3 of whom reported that they received denials for vouchers or from apartments or landlords. An additional 2 people who did not receive Housing Choice Vouchers reported other housing-related denials. No reasons for denials were provided in response to this question, but related issues emerged for other questions, as captured elsewhere in this report.

Time to services

Of the 11 people who responded, 5 reported they were quick to get services ("immediate"/"daily"/"not long"). 2 people indicated months (1 of which was specific to housing), and 1 person indicated years (specific to housing). 1 person said it depends. 2 people said they had not yet received services.

Barriers to accessing services

11 out of 13 people indicated barriers to accessing services at some point in the interview. 2 people stated that they did not experience any barriers.

The most common barrier identified was transportation to appointments and/or to access services with 8 mentions, followed by health-related issues, and documentation issues.

Count Hard to connect with providers Long wait for housing/shelter Lack of opportunity **Domestic Violence** Insurance changes **Barriers identified** Men-only program Lack of resources Locating housing Health condition Documentation Being a woman Transportation Drug use Politics



Racial Equity Committee Interviews Summary June 2021

Reasons rejected or denied resources

Of the people who responded, half (6 out of 12) said they had been rejected or denied services. In some cases, details were provided.

- Person 2 was told that he was verbally abusive and an "angry black man" and doesn't meet the criteria because of his attitude.
- Person 5 said the Sheriff's Department denied her resources when they were around, and she noticed someone else of another race get vouchers, but she didn't receive any.
- 3 people mentioned that the call-back process is an issue, and some programs do not return calls.
- Person 14 said no call-backs leaves people feeling lost. In addition, she said "So many places have denied me along the way for having a voucher and some take advantage that you do in all type of ways – profiling, indecent behavior, or just not helping at all. $^\prime$

Alternatives that played a part in resolution of homelessness

Alternatives to the homeless-related services and programs were not cited by most. Person 2 indicated an alternative, which was making relationships with people who had housing. Persons 5 and 11 referenced jail-based programs.

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Ability to meet basic needs

isted different ways they were able to meet at least some of their needs. In general, people spoke positively about the services available to meet their 1 person not connected to services said they were not able to meet their needs. 3 people clearly stated that their needs were met. In total 12 people basic needs, but 2 people indicated it was difficult to meet their needs.

General ways meeting needs

- Resourcefulness
- Car sharing
- Doctor service
 - Food closets
- Food/supplies delivery
- Navigator
- Shelter/housing
- Wellness center

- Specific programs meeting needs
- Citrus Heights Food Closet
- Loaves & Fishes
 - Maryhouse
- One Community Health
 - Salvation Army
- Section 8
 - SHRA

- SNAHC
- St Francis house
 - VA health care
- Volunteers of America
- Roads Home

June 2021 Racial Equity Committee Interviews Summary





History of homelessness or other social or economic challenges related to race in family

	History related to race	No	Yes	Total
The majority of the 0 movels who reconcided did not indicate that there were family history of home lectures or		other family challenges related to race.	Of those who indicated there was a history, Person 2 indicated it was job-related ("you're not getting the job	because you are a black guy with dreads"), and the Person 13 mentioned challenges of growing up in "the South."

Count ە 2 00

Is there a difference compared to other races in the factors that played a part in becoming homeless?

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3 people indicated there was a difference.

- Person 1 said being black in America is hard. He doesn't blame his skin color, but he clarified that it does make it a little tougher.
- Person 10 said he gets rejected because of the way he looks.
- Person 13 said he has been "undercut" on construction jobs by other races who are willing to do the job cheaper.

Is there a difference compared to other races in applying for or accessing services?

A little more than half (8 out of 14) thought there was a difference by race in applying for and accessing services. Some people provided specific examples

- Person 1 says sometimes people look to help certain other people faster than they help you. He feels that being black "puts you at the bottom of the totem pole."
- Person 2 said he was frustrated and upset that his word isn't taken at face value, he wants to be treated equally when requesting resources.
- the time. Yes, like I was saying early a couple of people swear by these services; there was a pastor that got hotel, people who got the help were name and social and were going to call you. White females got calls and spoke highly of them; I couldn't get a call back. And, I was pregnant at Person 4 said "When I was at the river, Discovery, there were different services and groups come out; groups would have you write down your white. Never saw anybody who wasn't get much help. Not until where I work now." •
 - Person 5 said it is not fair that the only time she has access to services is when she is being taken to jail.





- Person 6 mentioned being given a "not up to par" feeling by a particular provider who wound up not providing the sought-after service to him, but providing to two others.
- Person 7 did not think race was a factor and mentioned that because he used a phone line that may have helped since they didn't know what color he was.
- Person 12 said "It's a certain look...they're not hiding it."
- ike I'm going to do something to him or something, that hurts more than anything." He says he is not a threat to anyone, and it is sad for him to Person 13 said "Man I don't know why they hate us, what did we ever do?...I'm at this stand, grabbing coffee, he'll just look up and move away go through things like that.
 - Person 14 said "I see many pick-and-choose situations with races."

Were services denied or delayed due to labels such as "service resistant", "aggressive", "violent"?

Of the 11 people who answered the question, 4 said they were delayed or denied services due to labels more readily assigned to BIPOC individuals. Specific labels were mentioned by 3 people.

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- Person 1 says he was called a "lazy son of a bitch" and told "it's just like you people."
- Person 2 despises the "angry black man" moniker that has been assigned to him in the past.
- Person 12 has been labeled "service resistant."

An additional person answered no, but said she had observed others get labelled as "aggressive" and "service resistant."

this; I'm a black female and of course seen as aggressive especially coming off of drug addiction, coming off the river all stacked up against me, so I try to Person 4 said they had not been labelled, but is impacted by the possibility of being labelled. "I try to keep myself as calm as possible because I know be as pleasant as possible.

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une 2021

Racial Equity Committee Interviews Summary

What would a more racially just system look like?

All 14 people responded, with a general call for equal access and treatment echoed by almost all. In addition, there were a wide variety of other recommendations.

Changes

- Remove program limitations (e.g., one bag limit at shelter)
- Better leadership
- Learn more about people served
- Provide mailing addresses
- More mental health staff
- More communication
 - More funding
- More housing
- Expand Roads Home program
- Allow more time in programs
 - More promotion of programs

- More training for providers
- Equality
- Compassion
- Accept imperfections
- Challenge each other
 - Individual role
- Stop killing each other
 - God's judgment
 - Accept authority

Person 1 wishes everyone would realize that we all bleed the same blood. We should be judged by the content of our character, not the color of our skin. We need to treat each other better instead of pulling each other down. They need to realize that we are all the same. Person 2 says equality across the board is the start. Zero tolerance on both sides, both the provider and the participant. Organization leadership needs to set a proper example. The individual coming in for help needs to be open and put their biases aside as well. Funds, more money needs to be poured into this. This is a state of emergency and needs to be addressed as such.

Person 3 says God is the only one that can judge us. She wishes everyone would just get along because we are all children of God regardless of the race.

compassionate or do understand that mindset. Need to know if there's mental issues. A training course once a month for the staff because they can be Person 4 says the professionals in the industry of helping along with education need some training with who they are dealing with. Every staff should nave one person on staff for mental health, staff for drugs and alcohol and mental health for sure, it should be required. Need people who are the breaking point for a person being homeless

Racial Equity Committee Interviews Summary June 2021



constraints for individuals, such as showering in 10 minutes, taking only one bag. Also, mailing addresses are needed and often times identification cards those that want to be helped, shouldn't discriminate beyond that. Remove limitations, such as "you can only take one bag with you" Don't place time Person 5 says equal access to services for all, color of skin shouldn't matter. Start handing out vouchers for everyone who is living on the street. Help are stolen and other things like that.

job was to protect and serve the country. As a provider of services, they need to do the same. They need to care, that is paramount. You are in the public change. They are there to serve the homeless population and he feels that they don't really follow through sometimes. When he was in the service, his everyone's success. Not everyone is "Cinderella." The attitudes of the employees of non-profits and legislators who are hired/and elected needs to Person 6 says people should just be treated as people. People who care and listed, showed compassion, understood the system are key to his/and services to care and empathize with whatever your role entails that is what needs to happen.

Person 7 says if Roads Home could expand their services beyond veterans, it could be very helpful in getting more people off the street.

Person 8 says build more apartments and buildings. More funding to keep more homeless people off the street all the time.

authority. We don't take authority that well, we don't like other people telling us what to do, that's what we have to get past, until we can do that, then Person 11 says try to love each other more. We got to stop killing each other before we worry about police killing us. As a whole, my race needs to take nothing will change. Everyone's perception has to change and in order to do that, we have to look out for each other more. It falls back on that fouretter word, love.

Person 12 says a just system has no barriers holding specific races back. We should be challenging each other on how to better ourselves, society, and the world. We should come together as one, get back into the lawbooks to represent the people as one.

needs to learn how to let it flow and be good human beings. Equality is the goal, doesn't believe it'll happen in his lifetime, but he mentioned that even a Person 13 says help everyone and everyone get along. Be more communicative, learn about people, don't go about old sayings and what you were you were taught in your household. Things have changed, and I hope so, we're not bad people man, we just need a break like everybody else. Everyone little bit of change in his lifetime would be positive.

Person 14 says the reach out should be genuine to where it doesn't matter what race you are but based on the situation you are in and the desire to get out of your situation.



S A C R A M E N T O STEPS FORWARD

Questions or comments? Email tgreen@sacstepsforward.org Sacramento Steps Forward 2150 River Plaza Drive, Suite 385 Sacramento, CA 95833